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# FINANCIAL TIMES

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## NEWS SUMMARY

### GENERAL

**Data  
bank  
privacy  
scheme**

The Government yesterday proposed extensive legislation to protect the privacy of personal information held in computers. Contained in a White Paper Computers and Privacy, the proposals could lead to a code of standards covering the use of computers dealing with personal information. New laws would establish an independent statutory agency, the Data Protection Authority, to be set up shortly to advise the Government on how to implement legislation. The proposals would give Britain some of the most stringent controls of its sort in the world. They also cover computer files at all levels of government and in the private sector. **Back Page.**

**igate thwarts  
inboat attacks**

Attempts by the Icelandic boat Odinn to cut the trawls of British fishing boats were thwarted yesterday by the fast Leander placing herself between the submarine and its intended victims. The frigate, which sailed from Rosyth for the Atlantic yesterday, is due to return to port today. Each warship has a frigate in the area.

**ctors prolong  
air action**

For hospital doctors last night ignored for a week a decision to pull out of industrial action—while the wording of an amendment is tightened up. **Back Page.**

**ortgage pushes  
rkey prices up**

Highest shortage of fresh eggs at London's Smithfield market since the war pushed prices up yesterday to their highest level in 10 years. In all prices will be 60p a lb more, putting the cost of an egg at 17p. **Com. Page 27.**

**vice for  
ss McWhirter**

Over 1,000 people attended yesterday's thanksgiving service at St. Paul's Cathedral for the late Mr. Ross McWhirter, who died on his 60th birthday on November 27.

**rster troops  
ld in Luanda**

White soldiers alleged to be regular South African troops had been captured on the Angolan front, were reported to the press by the MPLA yesterday. The men reported to have been identified as members of the South African Army. **Page 5.**

**age goes on**

Efforts by a South African cleric to persuade a gunman to release 25 hostages at Indonesia's Amsterdams were unsuccessful today.

**iefly...**

Shirley's services, directed to her by her husband, were held in a normal "well into today". Derek Erva, National Council chairman, is in hospital. The British Institute of Management, Men and Matters, 12.

Malta's new Liberal Country Government is in hold talks next month with the Labour Party.

Sara Jane Moore, 45, was found dead in San Francisco after an attempt to kill. Her husband, 45, was found dead in San Francisco after an attempt to kill. Her husband, 45, was found dead in San Francisco after an attempt to kill. **Page 2.**

### BUSINESS

**Equities  
4.3 up  
in quiet  
market**

● EQUITIES edged higher in a quiet market. The Government statement on Chrysler brought prices back but the FT 100-share index closed 4.3 higher at 367.8.

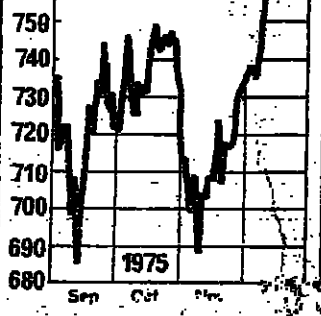
● GILTS were quietly firm, with gains of up to 4 by the close. The Government Securities index put on 0.10 to 58.51.

● STERLING gained 15 points against the dollar to \$2.0185. Its average depreciation narrowed to 30 per cent. (30.1), while the dollar's widened to 1.72 per cent. (1.58).

● GOLD gained 25 cents to \$139.

● WALL STREET closed 7.71 up at 244.30.

● COFFEE prices on the London terminal market rose by £13 a tonne to £787.5 on fears that



floods in Colombia may have affected 30 per cent of its crop. **Page 27.**

● GEM DIAMONDS marketed by the Central Selling Organisation will go up in price by an average of 3 per cent. in January, says De Beers. **Page 24.**

● EEC Court of Justice has lifted or reduced fines imposed in 1972 on 18 sugar companies by the Commission for breaking Common Market cartel rules. **Back Page.**

● EEC COMMISSION's plan for phasing out beef deficiency payments in Britain next year in favour of intervention buying was "completely unacceptable", Mr. Frost told Ministers in Brussels. **Page 27.**

**Aid for tanker  
surplus sought**

● TANKER INDUSTRY leaders are working towards a joint demand to the Government for aid to solve the oil tanker surplus, which could cost the industry up to \$15bn. over the next five years. **Page 7.**

● SLATER WALKER's negotiations about its controversial \$145m. loan to Haw Par Brothers International are expected to come to a head today in Singapore.

● RAILWAY union leaders and the Secretary for the Environment have exchanged abuse over reports of proposed rail cuts. **Back Page.**

● SCOTTISH DAILY NEWS, which went into liquidation after six months of publication last month had debts of nearly £2.5m. **Page 7.**

● GENERAL ELECTRIC and Utah International are negotiating what could be one of the largest corporate mergers in U.S. business, with a transaction valued at \$1.9bn. **Page 25.**

### COMPANIES

● BURTON GROUP second-half profits fell from £1.81m. to £58,000 leaving the total for the year ended on August 30 down by £847,000 at £2.5m. **Page 23 and Lex.**

## STOCK PRICE CHANGES YESTERDAY

Stock	Change	Stock	Change
Pilkington	292 + 10	Arbuthnot Latham	160 - 20
Prop. Hldg. and Inv.	190 + 7	Bank of NSW	650 - 20
Racal Elect.	234 + 7	Spear and Jackson	95 - 5
Spear (J.W.)	94 + 4	Tec Abrasives	38 - 5
Stoddard "A"	37 + 4	Woodside-Burmah	145 - 20
Tarmac	168 + 4	Peko-Walland	445 - 10
Thorn Elect.	200 + 4	Thames Holdings	240 - 10
Tube Invs.	302 + 6		
Tunnel Hldg. "B"	184 + 4		
Unit. City Merchants	29 + 3		
Whitecroft	286 + 6		
De Beers Ltd.	840 + 10		
Imperial Chemical	440 + 10		
RTZ	180 + 5		

## Unions, Left and Right-wing MPs attack Government's £162.5m. scheme

# Storm grows on Chrysler rescue

BY TERRY DODSWORTH, MOTOR INDUSTRY CORRESPONDENT

FIERCE OPPOSITION was building up on all sides last night to the Government's rescue proposals for Chrysler U.K., announced yesterday by Mr. Eric Varley, the Industry Secretary. The Government's decision, he argued, would save 17,000 jobs which would otherwise have been lost out of the company's total workforce of 25,000, and also Chrysler's important Italian export order.

But there were about a dozen Labour abstainers from both the Right-wing Manifesto Group, who could make the Government's position precarious to-night when the Chrysler Order approving the deal comes before the Commons. A special meeting of the Parliamentary Labour Party has been called for this evening in an attempt to persuade the abstainers to vote for the Chrysler agreement.

The Government could be in difficulties tonight because the Scottish National Party who voted for the Government procedural motion are reserving their position and could vote against the Order. Mr. Varley's announcement in which he talked of the agony of the last seven weeks, which have been in some respects the

most difficult of my life," was met with criticism from both Left and Right of the Labour Party, as well as from the Opposition benches. The Government's decision, he argued, would save 17,000 jobs which would otherwise have been lost out of the company's total workforce of 25,000, and also Chrysler's important Italian export order.

Yesterday Chrysler shop stewards in Coventry walked out of a briefing session with a company official, saying that they were "stunned by the size of the redundancies." Mr. Liam Byrne, a senior transport union steward at the Ryton car plant viewed the figures for

hostile line at its Council meeting to-morrow. Within the motor industry generally there is widespread dismay of further evidence of Government intervention which will place Britain's unsubsidised car producers—Ford and Vauxhall—in an invidious position.

## Danger of collapse in car industry, says 'Think Tank'

BY ANTHONY HARRIS

BRITISH CAR assembly plants produce only half as much, man for man, as identically equipped plants in Europe. The British reputation for quality is damagingly low, and the industry is no longer earning enough money to sustain its operations. Unless the Government takes action, the industry will collapse.

This is the diagnosis of the industry's problems in the published version of the report to the Government on the future of the British car industry by the Central Policy Review Staff, issued yesterday. The report calls on the Government to take the lead in a crisis programme.

Failing this, car output would drop by 50 per cent. in the next decade, with the loss of 275,000 jobs and at a cost to the balance of payments of £1bn. The production of car components and mechanical assemblies is by contrast relatively competitive, according to the CPRS.

However, it stresses that the industry has potential strengths which could help it to improve its market share during this period. First, money wages are lower; and while the CPRS favours the addition of incentive payments to existing day-work schemes, these should only be paid after acceptable efficiency has been attained.

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

ROLLS-ROYCE (1971) will have "just to keep standing still," let alone expand its business. It annoys the hell out of me to see money being put into its working capital requirements next year, in spite of its new £80m. Spey engine deal with China.

Continued on Back Page

## No curbs on imports from EEC

BY REGINALD DALE, COMMON MARKET CORRESPONDENT

BRUSSELS, Dec. 16.

BRITAIN's selective import controls, to be announced in Parliament to-morrow, will be extremely limited in scope and will not involve trade restrictions on goods from other EEC countries. This emerged to-night after the package had been submitted to the Brussels Commission here earlier today, alongside details of the Chrysler rescue operation.

EEC officials, who were still studying the import measures, said the main elements appeared to be quotas on some, but not all, textiles from Spain and Portugal, and quotas on certain textiles and footwear from eastern Europe.

All imports of TV tubes would be subjected to a system of statistical monitoring. The monitoring system for TV tubes would be the only one of these measures directly affecting Britain's EEC partners. It would not in itself constitute a trade restriction as licences would be automatically issued for all imports from within the EEC.

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# Chronological fog

by CHRIS DUNKLEY

When you watch television do you often (or ever) feel as though you are "enslaved" by a chronological fog? The said fog is not my invention. It was postulated with great seriousness last week on BBC radio by David Boorstin, librarian of Congress and for the Smithsonian Institution, in his multi-media lecture which he called "The Dark Continent of Technology: The Enlarged Contemporary".

Broadly his thesis was that the present has become more dominant in our age than ever before; that we have mislaid the binding threads of history and tradition, and in addition to losing touch with the past are also failing to make provision for the future. We are, he said, "tragically inept at receiving messages from our ancestors or sending messages to our own posterity." It is an interesting and debatable theory, it was the "chronological fog," however, that was most fascinating. Boorstin said:

"We have seen how aerobics and electronics have given us a new dimension to a disorienting new irrelevance. Americans, unsure whether what they viewed on television was actually happening in Chicago, in Los Angeles, in New York or in a nearby studio, were newly uncertain about the where of events. They would be less confused about the when. Candid photography, the hand-held motion picture camera, the novel powers of kinescoping and videotaping—all these would affect the viewer's sense of time with a new ambiguity."

"Was what you watched actually happening while you watched? Had it been filmed on a week, or a year before? Or was it a re-run of something made last season? A new chronological fog enshrouded the television experience which, over the years, became an ever increasing, ever more dominant proportion of everyone's experience. By the mid-1970s the best estimates suggested that an American, on the average, spent 16 hours a day at the television screen."

"The dimensions of this confusion were betrayed in a new meaning attached to 'live' itself. When Americans commonly asked themselves 'This thing that I'm watching: is it live?' Now it may be that American television and the American people have changed radically since I was last in close contact with them and that the above quotation describes a real, common, observable phenomenon: not I doubt it. I think it more likely that the quotation is a

Because they consist of "live" coverage, some of the best programmes on television are not really television programmes at all: they are the outside broadcasts from sporting events, space shots or state occasions and so on, as such events occur quite independently, whether or not television cameras happen to be present. The result is that the nature of the coverage, even if it is "television programme" in the same way as BBC's *North and South*, for instance, is a television programme.

However, even this serial with another exemplary performance from Rosalie Crutchley is only halfway to being a television programme, because the story actually started life as a book by Mrs. Gaskell, and although David Turner's drama-

atisation gives us an aesthetic real thing is concerned. It's a different phenomenon. It's a different fact remains that the most important part of these four programmes—the plot—did exist and will continue to exist quite independent of television.

In the "real television programme" category are those works created from scratch solely with television in mind, and they vary enormously from *Magic Roundabout* to *Celebrity Squares*, from *Play For Today*, to the party political broadcasts.

As a very general rule the first category (outside broadcasts from independently occurring events) can be said to provide the most gripping dramatic and exciting television; the second category (re-workings, adaptations, modifications, or simply coverage of existing work) can be said to provide the most worthy and highbrow television; and the third category (work created solely for television) can be said to provide the most entertaining television and the programmes which make fullest use of the medium's techniques and advantages.

Given these general rules it was, no doubt, inevitable that sooner or later television would start arranging its own parades to look like outside broadcasts and capture (or so the producers hope, presumably) the excitement and drama of real events while having none of the drawbacks—such as being under the control of outside bodies and occurring at times to suit the organisers rather than the broadcasters—which make life for the producers so difficult where the



Rosalie Crutchley in 'North and South' (BBC)

a Scala, Milan

## Macbeth

by WILLIAM WEAVER

Strangely enough, Verdi's *Macbeth* has never been popular at La Scala: six productions in the last century, one in 1938 conducted by Marinuzzi, two in the post-war years (1952 conducted by De Sabata, with Maria Callas; 1964, conducted by Scherchen, with Birgit Nilsson). The latest production, which opened the present season, should give this great, difficult, uneven opera a new lease of life at La Scala.

Like the *Simone Bocanegra* couple of years ago, this *Macbeth* is surely destined to be revived frequently in the coming seasons. It is a presentation of the work which will bear many visits.

Musically, it could hardly be better. Some opera-lovers may have felt, beforehand, a certain apprehension concerning Shirley Verrett's Lady Macbeth. There is no doubt that this gifted and versatile mezzo-soprano could negotiate the soprano role: the notes were there. It was more a matter of interpretation. Well, Shirley Verrett proved that in addition to handling the exposed high notes, the passages of agility, she can also portray the haunting heroine. Most sopranos make Lady Macbeth into a mere drago, larger than life. Shirley Verrett restored her to human dimensions. To be sure, she was city frightening at the required moments, but she was also romantically a wife. At "sei vano," she actually took Macbeth into her arms, consoling him in his fear. Perhaps in the Brindisi there was a soundless, slightly drunken: the toast was suitably hectic, while it lacked

a certain brilliance. But elsewhere, notably in her eerie, spine-chilling "la luce langue" and the affecting sleep-walking scene, Miss Verrett was insuperable.

Piero Cappuccelli certainly has a beautiful and supple voice, but he is not always an interesting singer. On off nights he tends to lapse into a discreet anonymity. With Verrett as his partner, however, he was obviously fired to surpass himself. His Macbeth, too, is human, real, touching. In this edition, the conductor Claudio Abbado has restored Macbeth's death-scene from the 1847 version of the opera (for the rest this was the 1955 version, with the ballet cut). Musically, this was perhaps a mistake, but it became pardonable thanks to Cappuccelli's eloquent singing of the rest of the cast was also first rate: Nicolai Ghiaurov, a stately Banquo; Franco Tagliavini, a lyrical Macduff. The chorus—vital in this work—sang with admirable precision and dynamic and interpretative range.

Abbado's conducting was always taut, even implacable, but never gratuitously fast or showy. Nor was there ever any sign of a superior attitude towards the more ingenuous pages. The witches sang: they never cackled, as conductors have encouraged them to do lately. The rustic march accompanying Duncan's arrival was delicate and touching. This scene was also one of the high points of Giorgio Strehler's production. The drama plays off stage as the wicked couple pace

up and down, the king appears, the Macbeths kneel before him—all this in a mysterious half-light—and he extends his hands over them in unawakened blessing. The stage darkens rapidly, and that's the last we see of Duncan. Strehler and his designer Luciano Damiani have created a gloomy world. The castle is of copper slabs (which move up and down with admirable ease, making scene-changes rapid, almost imperceptible); the landscape outside is arctic (Banquo is murdered among slabs of ice). There are some misadventures. Macbeth's letter is read not by Lady Macbeth but by an anonymous male Voice Over. Banquo's ghost is not seen (except by Macbeth), and seems to be housed in a kind of hassock which emits a cloud of feathers when the usurper falls on it. The show of kings does not awe, and Macbeth's death is overly casual. He withdraws into some bushes and emerges, dying, a few moments later. But these are minor slabs (which could easily be adjusted if Strehler has a mind to tinker with his production in the future). The important thing is the general impression, the sum of the achievement—musical and dramatic. It is immense.

Purcell Room

## Hiro Imamura

There was strong stuff in the Bartok which the Japanese-American pianist Hiro Imamura gave us at the start of her recital on Monday. Monday's recital, however, was a splendid co-ordination, powerful arm-weight, crisp articulation—almost all the ingredients necessary to give perfectly convincing performances of the eight pieces from Book VI of *Mikrokosmos*. There was only lacking, sometimes, a sense of complete poetic penetration: was it my mood, or was there actually a missing musical magic—to her account of the "Diary of a Fly"? And the ostinato

accompaniment to the "March," otherwise very pungently done, is surely capable of finer and more interesting gradation? But Imamura's taste came strongly; and she made a beautiful cloud, sensitively nuanced, of "Minor seconds, major sevenths."

In Ravel's *Valses nobles et sentimentales*, Miss Imamura's rather personal rubato tended to obscure the waltz pulse too often, each time for too long. There was some elegant playing, and deft placing of inner voices; but the overall impression was a little blurred—a dance dimly perceived in a rhythmic mist.

Bach's set of 30 Goldberg Variations is one of the great epics of keyboard literature. To perform the Goldberg in public without any of its repeats is not only to reduce the length of the astonishing epic exploration from one hour and a quarter or more to less than 40 minutes, but also to blunt its dramatic impact by the power of ten—a very similar, and just as bewildering, effect as hearing Beethoven's op. 111, as I did years ago at the Wigmore Hall, played from first to last without one single repeated measure.

DOMINIC GILL



Edward Woodward and Geraldine McEwan in 'On Approval,' which opened last night at the Haymarket Theatre

Young Vic

## Charley's Aunt

by B. A. YOUNG

For all the 80-year-old Oxford slant and the plethora of asides with which Brandon Thomas keeps us abreast of the complications of his plot, *Charley's Aunt* remains a thoroughly serviceable play. I have only once seen it fail, and that was when the part of Lord Fancourt Babberley was taken by a female impersonator who was more convincing as Donna Lucia. Charley's aunt, then, he was as an undergraduate.

Andrew Robertson makes no mistake of this kind. He is an athletic young man as Lord Fancourt (or "Fanny Babs," as he is once misleadingly called), and he remains an athletic young man under the old lady's clothes. He has been trying on for OUDS when the emergency comes that will keep him marooned in the opposite sex for the rest of a difficult day. He transfers his voice between the treble and the bass clefs as required and never gets a note wrong.

Danise Coffey's direction stresses the farcical side of events as far as she can legitimately go, though never beyond. This does not involve exaggerating any of the charac-

ters apart from the phoney aunt; Michael Graham Cox's passionate Spettigue is a man keeps us abreast of the complications of his plot, *Charley's Aunt* remains a thoroughly serviceable play. I have only once seen it fail, and that was when the part of Lord Fancourt Babberley was taken by a female impersonator who was more convincing as Donna Lucia. Charley's aunt, then, he was as an undergraduate.

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Albert Hall

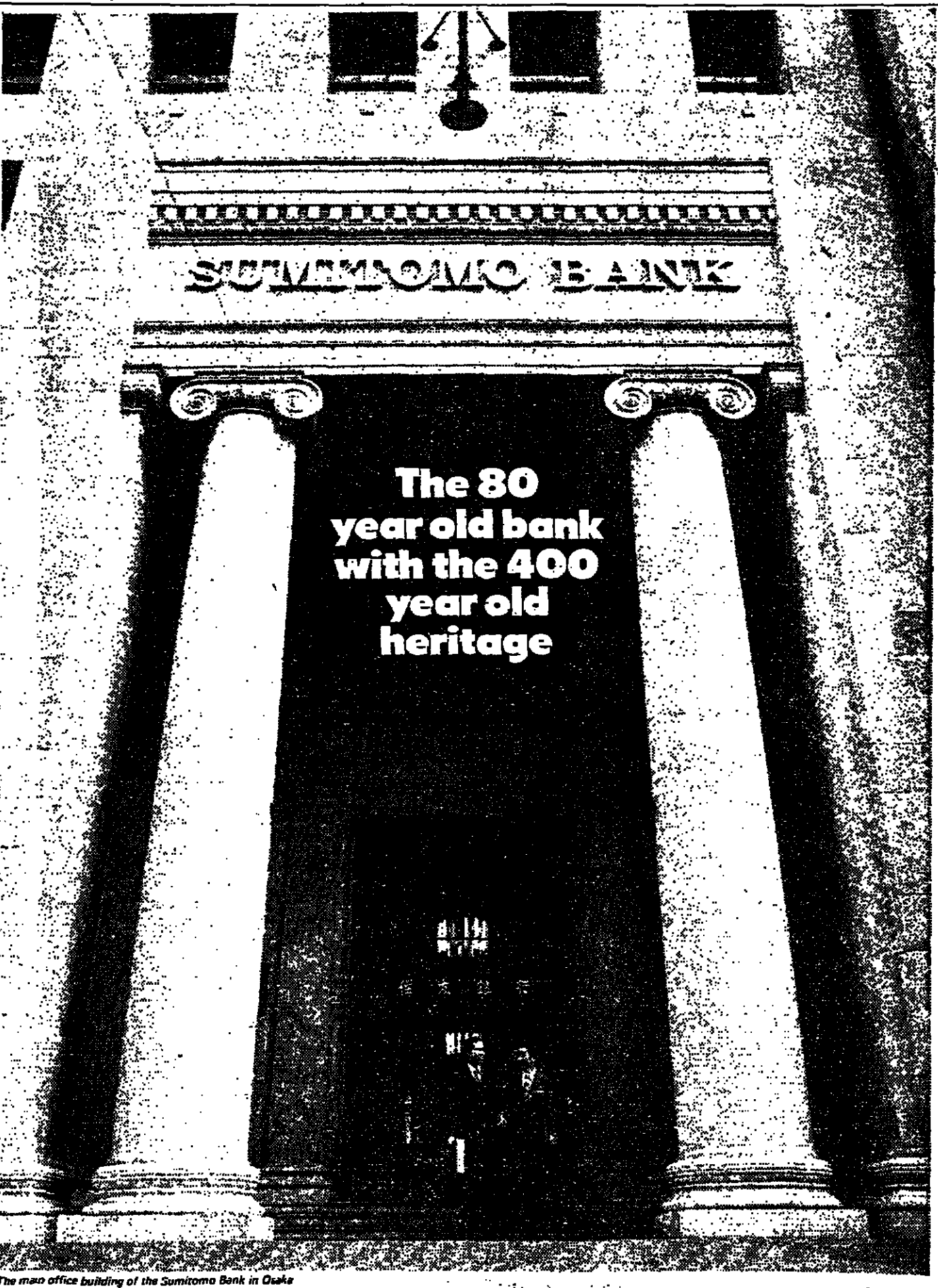
## Cat Stevens

by ANTONY THORNCROFT

Cat Stevens, the "Um . . . right . . . well," of British song, was hardly the perfect entertainer to de-frost a cold audience at the Albert Hall on Monday. His bumbling approach and limited vocal range must have caused an impartial observer to wonder at his appeal. In fact the memory of his great songs keeps enough supporters fanatical enough to bolster his usually disastrous live appearances.

By Cat Stevens' own low key standards this was quite a successful concert. In an attempt to compensate for his admitted lack of charisma he had used some of his vast financial resources to deck the stage with tubes of light and to erect a backcloth on which intermittent and only passingly relevant slides appeared. Even more, some magic men were at hand to awaken slumbering critics.

Stevens appeared on stage after a lengthy tax exile (and a prolonged delay) by way of the magicians box, and while he was banging out songs on stage right, a lady (or is it two?) was being



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Sadler's Wells Theatre

## H.M.S. Pinafore

by ELIZABETH FORBES

The D'Oyly Carte Christmas season at Sadler's Wells Theatre opened on Monday with a performance of *H.M.S. Pinafore*, preceded by the one-act *Trial by Jury*. Owing no doubt to the cold, foggy weather, the house was not quite full, and the audience, at least to begin with, was unusually subdued. *Trial by Jury* is a clever, witty little piece, but it needs particularly stylish playing and singing to make its proper effect. Gareth Jones, as Counsel for the Plaintiff, runs away with the vocal honours, while Barry Clark as the Defendant uses his small but pleasant voice skilfully. The Plaintiff (Glynis Prendergast) sings about rather too strenuously, and the Learned Judge (Jon Ellison) does not get all his words across in his patter song.

As the curtain rises on *H.M.S. Pinafore* it is evident that east and audience are alike warming up. The department of the Sailing shows that this is indeed a happy ship. If their actions

are somewhat routine in feeling and inspiration, at least they are executed smartly and cheerfully. Michael Rayner is a fine Captain Corcoran, who can point Gil-ber's dialogue as well as he phrases Sullivan's music. Meston Reid makes a handsome Ralph Rackstraw, rather too young-looking if it is to be all credible that Little Buttercup should have mixed him up with the Corcoran in her baby-farm days. In fact, Lyndsie Holland as Little Buttercup also seems a bit young herself.

Barbara Lilley, one of the company's new singers, is charming as Josephine. Her voice is not over-large, but well-projected and intelligently managed. The entrance of John Reed as Sir Joseph Porter, followed, naturally, by his sisters and his cousins and his aunts, is the sign for more enthusiastic applause. Not one syllable uttered by the First Lord is lost; his professionalism is wholly admirable, and Mr. Reed never—well, hardly ever—shows

the slightest sign of anything less than total immersion in his role, even at the fifth encore of the trio with Corcoran and Josephine in the second act. The trio goes very well, though one more repeat, and a certain member of the audience might have been carried off screaming. Royston Nash conducts a section of the New Symphony Orchestra with brisk competence. Michael Heyland is mentioned in the programme as Production Director. Is it wrong, after a perfectly enjoyable evening's entertainment, to feel that the Gilbert and Sullivan operas, undoubted masterpieces of their kind, have something more to offer than this? The D'Oyly Carte, like most operatic or theatrical companies in Britain at this time, is in financial straits. It would indeed be a terrible loss if the company should have to fold. We, the audience, will certainly do our utmost to keep D'Oyly Carte to ask for an extra special effort to keep up artistic standards?



## WORLD TRADE NEWS

GATT Agriculture Group  
fixes New Year schedule

BY DAVID EGLI

THE AGRICULTURE Group in the multilateral trade negotiations today overcame the long-standing procedural deadlock and agreed on a work programme for the New Year concerning products other than meat, dairy produce and grains.

The European Community put forward a proposal in line with the suggestions of Mr. Olivier Long, the GATT director-general, to bypass the developing controversy on agriculture between the Community and the U.S. Under the proposal, the trading partners agreed to "a process of information, examination and dialogue" with respect to all tariff and non-tariff measures affecting agricultural products not covered by the existing sub-groups.

Countries will notify the GATT secretariat of other nations' measures concerning products of importance to them. Those com-

plaints will be circulated with a view to ultimate bilateral or plurilateral consultations.

While no date has been set for the next meeting of the Agriculture Group, it was agreed that it would decide on the future programme of work according to the way the negotiations procedure goes. It was expected that would get underway rapidly in the New Year, and concern potentially thousands of products, including fruit, vegetables, tobacco, groundnuts, vegetable oils, fats and fish.

At its previous meeting the Agriculture Group chairman noted the concern expressed over implications for the trade negotiations as a whole of the failure to reach a consensus on a future work programme. That has now been achieved along the lines worked out between the Community and the U.S. and then presented by Mr. Long in

the trade negotiations committee. The understanding, which is something less than a compromise, takes into account the possibility for bilateral consultations, the need for all groups in the trade negotiations to be in concert, and the need to take into account the particular problems of developing countries.

A part of the agreed interpretation of the Tokyo declaration, which launched the trade negotiations in 1973, is that "there shall be liaison between the various negotiating groups to ensure the harmonious and balanced development of all elements subject to negotiation."

While the arrangements to move ahead in agriculture are important, all delegates here recognise that the fundamental differences of views on issues concerning agriculture and how to liberalise trade in this area remain to be solved and will emerge as the talks proceed.

Japan ends  
self-imposed  
export  
restrictions

TOKYO, Dec. 16.

JAPAN has decided not to continue its self-imposed export restrictions on electronic goods, dry batteries and umbrellas for West European markets. Tokyo will lift the curbs from the start of the New Year, a government spokesman announced.

The U.K. is not greatly affected by the change of policy, but it reflects a general tough, yet uneasy, line on the part of the Japanese government towards the touchy subject of export and import controls.

The decision follows talks between Japan and the Benelux countries under the safeguard clause of a bilateral treaty between them. The Benelux nations pressed strongly by Philips, the big Dutch electrical concern, urged that the curbs on electronic goods such as radios, television sets and tape recorders should be continued.

But the Japanese, obviously aware that a concession to the Benelux group could lead to stronger pressure for concessions to other countries, refused. The voluntary restrictions had been in operation since 1973.

In spite of popular pressures against Japanese goods, as far as the sensitive area of colour television is concerned Japan has been falling and this year a 40 per cent. down on 1974. Indeed, the Japanese market share has fallen from 271,000 sets or 0.8 per cent. in 1973 to 100,000 sets or 0.7 per cent. of the market in the first nine months of this year.

The overall foreign share of the U.K. market for colour televisions is much less than that for most other consumer durables, which are largely imported from Western Europe.

For example, 13. per cent. of U.K. colour televisions are imported against 24 per cent. of washing machines, 45 per cent. of refrigerators, 48 per cent. of deep freezers, and 90 per cent. of dish-washing machines.

Last month, when it was known that Japan was planning to drop its voluntary export curbs, Mr. Eric Deakin, junior Trade Minister, said in reply to a Parliamentary question that the U.K. reserved the right to use its own powers if there was an increase in the imports of colour televisions which threatened to disrupt the market.

Britain is to adopt import surveillance licensing for colour televisions and television tubes which will allow checks to be applied before the goods reach this country.

As far as the other goods on the Japanese list are concerned, the removal of curbs on dry batteries affects mainly West Germany and France and those on umbrellas affect other Common Market countries, but not the U.K., which imports umbrellas mainly from Hong Kong and Taiwan.

Car manufacturers are adamant in refusing to bow to any British pressure to restrict their exports to Britain next year, spokesmen representing Toyota and Nissan, Japan's "big two" car companies, said here today.

They explained that they expected demands for voluntary export restraint by Japan when Japanese negotiators were in London on Thursday and Friday this week to meet representatives of the Society of Motor Manufacturers and Traders.

Senate passes tax cut Bill  
despite Ford veto threat

BY DAVID BELL

WASHINGTON, Dec. 16.

CONGRESS HAS now passed the Bill which would continue the current tax cut for a further six months despite President Ford's repeated assertion that he will veto the measure unless at the same time the legislature cuts spending and fixes a budget ceiling.

The Bill will now go to President Ford who has already been seriously embarrassed by the fact that 18 Republicans voted with the Democrats last night in the Senate to produce a large margin of 73 to 19 in favour of the tax cut, worth some \$6.5bn. in the next six months.

Mr. Ford has promised a swift decision on the Bill and if he does veto it taxpayers face higher tax deductions from next month, which is likely to be unpopular at the start of an election year. The President is refusing to compromise on the grounds that continuing the tax cut without fixing a budget ceiling for fiscal year 1977 would mean a cut in Federal spending.

However, the wide measure of bipartisan support indicates that many Senators do not accept this argument and Congress may well move equally swiftly to override a Presidential veto—possibly by expanding.

## November housing starts drop

BY JUREK MARTIN

WASHINGTON, Dec. 16.

FURTHER doubt over the strength of the American economic recovery was cast today by the latest statistics covering new housing construction. The Commerce Department announced this afternoon that housing starts in November stood at a seasonally adjusted annual rate of 1.37 million, 6 per cent. below the revised October rate.

These figures fit into what has become a rather distressing picture for the Ford Administration of late, with the autumnal surge in economic activity apparently subsiding into a winter of discontent and uncertainty about next year.

The housing data provide a perfect case in point. Trying to glean some optimism from the figures, a Commerce Department spokesman noted that the October returns of 1.457 million new starts, were fresh and that a better assessment of the November performance could be made by comparing with the July to September period when the seasonally adjusted rate varied between 1.234m. and 1.269m.

But he acknowledged that the immediate outlook was not good, with the December figures only likely to show between 1.1m. and 1.2m. new starts, seasonally adjusted.

Particularly discouraging was the continued slump in the "five-plus" sector—new apartment buildings with more than five units—where an annual rate of 287,000 new starts in November was barely half that of the start of last year. "There must be a strong recovery in this sector if the overall position is going to get better," the spokesman noted.

There does not seem to be much evidence of this so far. Permits granted for new building in the "five-plus" sector in November only stood at a seasonally adjusted 364,000. Across the board new permits were 4 per cent. up last month, compared with October, but the Commerce Department was singularly unmoved to optimism by this.

## Texaco 'worst' on air pollution

NEW YORK, Dec. 16.

A TWO-YEAR study of the nation's eight major oil refiners has determined that Texaco Inc. has done the worst job of controlling air pollution, a private research group said.

Gulf Oil Corp. was described as the worst at limiting water pollution.

Atlantic Richfield Corp. and Standard Oil Co. of California have been the best at controlling air pollution, the research group said, adding that Exxon Corp. and

Shell Oil Corp., an affiliate of the Royal Dutch-Shell Group, have been best at controlling water emissions. Atlantic Richfield has achieved "the best overall pollution control," the group said, but none of the companies was named as the worst overall.

The performance of the eight refiners was evaluated in a 478-page report released by the Council on Economic Priorities, a non-profit research group.

U.S. arms  
are being  
withheld,  
says Peres

BY DAVID BELL

WASHINGTON, Dec. 16. THE ISRAELI Defence Minister confirmed in Washington today that the U.S. has not supplied Israel with all the arms specified in various agreements in the past 15 months.

Mr. Shimon Peres reiterated Israel's determination to boycott the forthcoming Middle East debate at the United Nations in the light of the U.S. Secretary of State Henry Kissinger's recent attempt to persuade Israel to take part in the debate even if that meant that it would be absconding with its arms.

Mr. Peres declined to speculate on why the U.S. has not provided Israel with all the arms promised, but he insisted that he was not complaining and he hoped that the rest of the promise would be kept in time. He would not say what items have not been delivered.

Mr. Peres' remarks follow his first meeting with Mr. Don Rumsfeld, President Ford's Secretary of Defense, in a few days after the Pentagon announced that it would supply Israel 25 F-15 aircraft during the next two years.

The Israeli Defence Minister said that the two sides had discussed the F-15 aircraft, which would not be available until 1980, but which Israel hopes to be a key element in its air forces at that time. There is no concrete commitment, there was a general understanding that in due course it should become part of Israel's force, he said.

Mr. Peres said that last Israeli estimates suggested that the Arabs now have at least 1,200 F-15s and an undisclosed number of high altitude F-15s. Syria has about 40 F-15s and Egypt between 25 and 30 with the rest divided between Iraq and Libya according to Israeli intelligence.

Swiss trade  
gap fails  
again

By John Wicks

ZURICH, Dec. 16. SWISS IMPORT values declined in November by 23.8 per cent. to Sw.Frs.2,566m. (£183m.) from Sw.Frs.3,369m. (£243m.) a year earlier. Exports fell only 4.9 per cent. to Sw.Frs.3bn. (£218m.) compared with Sw.Frs.3,169m. (£229m.), giving Switzerland a foreign trade surplus for the month of Sw.Frs.445.3m. (£32m.) against a deficit a year earlier of Sw.Frs.200.1m. (£147m.).

As a result, the country's trade gap for the first 11 months of 1975 narrowed further to Sw.Frs.1,076m. (£79m.), or as much as 85.2 per cent. down on the same period in 1974, when the deficit totalled Sw.Frs.6,290m. (£4,577m.).

SMALL RISE  
IN PREMIUM  
INCOME

Swiss insurers' premium income rose by 1.3 per cent. for the calendar year 1974 to Sw.Frs.15,379m. (£1,115m.) from Sw.Frs.15,171m. (£1,097m.) according to figures just published.

Of this sum, Sw.Frs.8,226m. (£595m.) is estimated to have come from direct or indirect business abroad. This foreign income divides up approximately into 59 per cent. re-insurance, 40 per cent. direct accident and casualty insurance and 8 per cent. life assurance.

Due to alterations in the exchange rates, Swiss-Franc premiums of accident and casualty insurers fell minimally to Sw.Frs.7,789m. (£569m.) from Sw.Frs.7,789m. (£569m.) over the year and those of re-insurance companies by 1.8 per cent. to Sw.Frs.3,490m. (£257m.) from Sw.Frs.3,490m. (£257m.) despite noticeable increases in terms of local currencies.

U.K.-Iran Commission  
Mr. Ferdinand M. Niv, Iranian Minister of Commerce, and Mr. Peter Shore, U.K. Secretary of State for Trade, will be co-chairmen of today's opening meeting in London of the Franco-British Joint Ministerial Commission for Trade and Economic Development.

Britain to advise Kuwait  
on nuclear industry

BY DAVID FISHLICK, SCIENCE EDITOR

BRITAIN is to advise Kuwait on the development of a nuclear energy industry and help to train Kuwaiti scientists for nuclear reactors.

The first Kuwaiti scientists to be arriving for training at Harwell early in the New Year, said Dr. Walter Marshall, Board member of the U.K. Atomic Energy Authority, yesterday.

Dr. Marshall, who yesterday took up a new appointment as deputy chairman of the U.K. AEA, negotiated the agreement with Sheikh "Jock" Al Ghanim, the Scottish-educated Minister of Electricity and Water. Kuwait expects to purchase its first nuclear station, of 600 MW, within the next few years.

Britain will be advising on the choice of reactor, on how to combine nuclear energy and desalination and on the infrastructure required to take nuclear energy decisions.

But the Kuwaitis have stressed that they have no interest in the new U.K. "steamer" (SGHWR) reactor. They take a very cautious view of nuclear energy, said Dr. Marshall, and want to buy a reactor which has already operated at full scale and which can be regarded as fully proven.

They would not even look at the "steamer," Dr. Marshall believed, until it had been operating in Britain at 600 MW size for several years—in effect, not before the mid-1980s. This appears to limit the reactor choice to light-water reactors, the Canadian Candu reactor and, conceivably, the Russian pressure tube reactor.

Dr. Marshall pointed out that, as advisers, Britain would be able to take a more detached view of reactor choice since its own reactor industry would not be affected.

India foresees closer  
co-operation with Iran

BY K. K. SHARMA

NEW DELHI, Dec. 16.

ON HIS return from Iran at the head of a nine-member industrial delegation, Mr. Harish Chandra, president of the Federation of Indian Chambers of Commerce and Industry, said there was evidence that the Shah of Iran had issued a policy directive that economic relations with India should be improved.

Mr. Mahindra felt that once the "psychological" barrier in favour of the West in Iran's business community was overcome "there is no limit to the development of economic and commercial relations" between India and Iran.

Indian entrepreneurs will now participate actively in Iran's industrialisation programme. The delegation found considerable interest in Indian participation in the manufacture of equipment for the expansion of existing, and the setting up of new, cement and sugar plants and in bicycles, sectors, ceramics, motor parts, machine tools, and spare parts for the fast growing textile

industry in Iran. A technical team from Iran will arrive in India towards the end of January to locate Indian parties which can supply motor ancillaries of good quality and on agreed delivery schedules. An Indian team is to visit Iran to give technical advice on setting up a project there to manufacture parts for the Iranian textile industry.

Mr. Mahindra feels that India and Iran constitute "each other's natural markets with considerable absorptive and adaptive capabilities." But there is a need for rational enterprises in both countries to become aware of each other's technological advancement and the quality and range of goods that could be exchanged.

For this the Federation of Indian Chambers of Commerce and Industry, and the Iran Chamber of Commerce, Industries and Mines has decided to set up joint business co-operation committees.

All of these securities having been sold, this announcement appears solely for purposes of information.

## NEW ISSUE

December 10, 1975

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Common Stock

(Par Value \$0.01 Per Share)

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Yamaichi International (America), Inc.

New Japan Securities International Inc.

## MEXICAN RURAL POLICY

## The elite and the peasants

BY ALAN REDING, MEXICO CITY CORRESPONDENT

PRESIDENT Luis Echeverria's policy towards agriculture and the country's 25m peasants is in deep crisis. Vast quantities of money have been spent during the past five years, but there is less food produced and more unrest than in recent memory.

The atmosphere of agitation, frequent armed conflicts, and daily land invasions have given rise to some fears that a peasant revolution is in the making. That is not in fact likely. Through the Institutional Revolutionary Party (PRI) and, when necessary, the army, the urban elite is still in control of the country. But the crisis has laid bare the inadequacies and contradictions of the Government's agricultural policy and has seriously undermined its claim to be heir to the peasant revolution of some 60 years ago.

The crude reality is that the "winners" of the 1910-1917 revolution are almost as badly off today as they were before the bloody conflict which cost more than 1m. lives. Certainly a major social revolution did take place at the time because the peasants broke the power of the landed class and the allies in the church. But while communal plots or ejidos were distributed to the peasant, political power was transferred to a new urban bourgeoisie which has become increasingly conservative and unresponsive to the problems of the peasants.

In political terms, the peasants have been kept in check through a clever strategy of rhetoric and repression. Every regime seeks to out-do its predecessor with promises to the rural poor, while industrialists, bankers and to-day happily pay homage to peasant leaders of the revolution such as Emiliano Zapata and Pancho Villa. Yet on the rare occasions when independent peasant leaders emerge, they are quickly either bought, jailed, or killed. The National Peasant Confederation, which forms part of the PRI, is a mechanism of

control rather than representation and is entirely run from Mexico City.

Over the years, the political weakness of the peasantry has been reflected in a steady deterioration of living conditions. Families have grown and farms have been sub-divided into hopelessly small plots. Erosion and the absence of credit and fertiliser have depressed production, low food prices and corrupt middlemen have discouraged output, rural unemployment and underemployment have increased, forcing more and more

peasants to migrate to the cities or, illegally, to the U.S. malnutrition, disease and illiteracy have remained the norm for rural inhabitants.

Even before he took office in December, 1970, Sr. Echeverria recognised the urgent need for increased government action in the countryside to improve the lives of the peasantry and to increase food production for domestic consumption and for export. Travelling to the most distant corners of the Republic, he heard the same desperate complaints and promised to respond. Since then, hundreds of millions of dollars have been spent on credit, technical assistance, and infrastructure, such as irrigation dams and access roads. The entire rural financial structure has also been reformed and efforts have been made to reduce corruption within the agrarian bureaucracy.

Yet, while Sr. Echeverria has been very critical of the post-revolutionary agrarian reform, his policies have been designed to revive the myth that the peasants of Mexico have not been forgotten and are still represented in the Government today. During a recent address

to Congress, for example, the President declared that "the Mexican state is the fruit of a popular revolution carried out mainly by peasants and the present Government exists thanks largely to the overwhelming support of the rural inhabitants." Sr. Echeverria and other top officials have resorted to fiery rhetoric to urge peasants to defend their rights and to convince them that they have an ally in the regime.

The result of this policy has been to aggravate the confrontation between today's landless peasants and the large landowners who are producing most of the country's food. Particularly in the north-western states of Sinaloa and Sonora, where large landowners have benefited from state-financed irrigation projects, there have been numerous land invasions and occasional shoot-outs involving peasants, landowners and even soldiers.

Early in December landowners in the north-west declared a production "strike" to protest against this agitation. Sr. Echeverria intervened personally to resolve the "strike" and to call for an end to land invasions and violence, but the continuing hostility of the landowners towards the Government has resulted in a steady drop in investment and production since 1970.

The Government's agricultural policy has in fact made the problems worse. Sr. Echeverria's promises to the peasants have increased their expectations of land, but he has refused to revoke the so-called Agrarian Injunction which protects landowners from expropriation. Similarly, while he has pumped money into the rural sector, he

has failed to stimulate production because he has held out food prices artificially, evading a concession to the urban masses. One effect is that, in 1975 at almost 2m. tons of basic grain will be imported, adding a burden to Mexican payments.

The only apparent attempt to improve the antiquated system of land tenure has come in sponsorship by the regime of collective ejidos. By joining numerous ejidos and forming land units of a viable dimension, the Government hopes that poorer peasant farmers will be able to increase production.

There is resistance from peasants and landowners and, so far, only about 100 of the country's 23,000 ejidos have collectivised.

The low productivity of ejido farms is shown by the fact that 85 per cent. of the country's arable land is only 15 per cent. of total agricultural output. On the other hand, the landholdings, which have grown up since the revolution, are a number of legal fictions, 20 per cent. of the arable (though 60 per cent. of the sown area) and produce at 90 per cent. of the market price.

Perhaps the most cruel proof of the limited success of the administration with peasantry is that the President-designated successor, Sr. Lopez Portillo, is now the many of the same complaints Sr. Echeverria did when in campaign. There is a simple solution: the agrarian crisis, but it cannot improve economic life as long as it remains a political football. The fact that no solution of its problems has been attempted, however, is evidence that the urban elite still not believe that the crisis has reached explosion point.

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# The great cartel story

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## LABOUR NEWS

## Unions and Wilson to discuss steel cuts

By Our Labour Staff

MR. HAROLD WILSON, the Prime Minister, has agreed to meet trade union leaders either on Friday or Monday to discuss their apprehensions over the swingeing cuts in labour costs planned for next year by the British Steel Corporation.

The unions have said already that they want the Government to intervene.

The TUC general council is to discuss the steel situation today, particularly Mr. Wilson's reply to the letter from Mr. Len Murray, TUC general secretary, asking for a meeting.

In Scotland, trade union leaders were given the first details of the Corporation's plans and expressed the fear that up to 5,000 of the 26,000 steel jobs in the area could be lost.

Mr. Arthur Bell, Scottish divisional officer of the Iron and Steel Trades Confederation, said that the unions had told the Corporation: "We intend to fight these issues."

Production at the Corporation's plant at Ebbw Vale could come to a halt today as a result of industrial action by computer staff and other white collar workers over the location of a new computer centre, the Corporation said last night.

About 500 white collar workers walked out yesterday in support of computer operators laid off for refusing to handle work not directly connected with the plant until they were promised that the new computer centre would be located at Ebbw Vale. All are members of the Transport and General Workers' Union.

The Corporation said that no production schedules were being drawn up and the plant would come to a virtual standstill within 24 hours.

Ebbw Vale is being run down but still produces about one-third of the Corporation's tin plate output.

## Plan for unions to make factory safety checks

BY OUR LABOUR STAFF

TRADE UNION representatives would have the right to make regular safety inspections in places of work under initial proposals published yesterday for implementing important provisions of the Health and Safety at Work Act of last year.

The proposals were published in the form of a consultative document by the Health and Safety Commission, which will now seek the views of all concerned before making concrete suggestions for regulations and the drawing up of a code of good practice.

The Act gives trade unions the right to appoint safety representatives and provides for the establishment of "safety committees" where that is required. The Commission's proposal concerns the detailed implementation of these provisions, which it hopes should come into force by June.

Mr. Bill Simpson, chairman of

the Commission, said that the aim was to give legal backing, in the form of regulations, to the rights and duties of union-appointed safety representatives and to supplement those regulations by a code of good practice and notes of guidance.

But the regulations and the code should provide only a basic framework within which each undertaking could develop its own working arrangements suitable to its own circumstances.

The draft regulations envisaged by the Commission say that independent trade unions may appoint safety representatives at every workplace where they are recognised by the employer.

The representative would represent employees in consultations with the employer on health and safety matters, would inspect the workplace at three-month intervals, and be entitled to receive "relevant" information from the inspector and inspect "relevant

statutory documents" held by the employer.

Mr. Simpson said that the safety representative would have the right to call in an inspector if he suspected immediate danger, but would not have the right to stop work himself.

At the request of any two safety representatives, the employer would be obliged to establish a safety committee within three months. The committee would be concerned with all aspects of the working environment. They should include management representatives, works engineers and supervisors as well as company doctors and safety officers.

Where there are no recognised unions, employers should not be obliged to appoint safety representatives or set up committees. But the Commission hoped that they would do so on a voluntary basis "especially in hazardous work situations," Mr. Simpson said.

Where there are no recognised unions, employers should not be obliged to appoint safety representatives or set up committees. But the Commission hoped that they would do so on a voluntary basis "especially in hazardous work situations," Mr. Simpson said.

## Leyland wild cats strike continues

FINANCIAL TIMES REPORTER

THE DISPUTE over stray cats which has hit production of British Leyland's TR7 Bullet sports car, continued yesterday.

The trouble started because the cats have been wandering about the factory.

Fur began to fly after 21 men in the trim section walked out on Monday, complaining about the state of the factory. Production stopped for a day.

The men then decided, against shop stewards' advice, to hold a

meeting, although told by the management that they would not be paid for the time.

Later, the men went on strike, claiming that they should be paid for the 50-minute meeting, causing 600 assembly line men to be laid off.

Normal work was expected yesterday after a further inspection and on the advice of the stewards. But the trim men still demanded payment and walked out, leaving the 600 assembly workers to be sent home again.

## Certification application by UCATT

By Our Labour Staff

THE LARGEST union in the building industry, the 257,000-member Union of Construction Allied Trades and Technicians, yesterday became one of the first trade unions to decide to apply for "certification" under the Employment Protection Act.

The main reason for the decision is that certification will allow the union to take full advantage of recognition machinery and of new regulations about safety on sites.

Legislation on safety envisages giving certified independent unions considerable control over workplace conditions through committees restricted to such unions.

This is causing building employers some anxiety, since they fear that militants could use breaches of safety rules as an excuse for lightning strikes in close construction sites.

Safety is a major problem in the industry and the unions have long complained that non-union and "lump" workers have ignored the existing safety rules agreed between unions and employers at national level.

Under the Employment Protection Act, a certified independent union can take recognition in other issues to the Advisory, Conciliation and Arbitration Service and ultimately to a new Central Arbitration Committee for an enforceable decision.

## Official awarded £130 for 'unfair dismissal'

A FORMER official of the National Federation of the Self-Employed was yesterday awarded £130 compensation after an industrial tribunal decided that he had been unfairly dismissed.

Mr. Gerald Marsden, aged 33, of St. Anne, Lancs, said that he was dismissed after being told his job as organisation and liaison officer had been completed. It was his task to organise various regions.

But Mr. Marsden told the Manchester Tribunal that there were still regions in Northern Ireland, Scotland and Kent to be organised at the time of his dismissal in July.

Mr. Richard Suffolk, representing the federation, submitted the letter of dismissal which Mr. Marsden was told that from July 4 his services would no longer be required because of a "restructuring of staff." This was "no reflection on his ability."

The tribunal ordered that £130 compensation be paid and a contract of employment supplied. This had not been done when Mr. Marsden was employed in December last year for £45 a week.

'Ban foreign hotel workers'

THE TUC yesterday called for an end to the quota system that allows immigrant workers to enter the hotel and catering industry.

A team from the TUC's Hotel and Catering Industry Committee led by Mr. Harry Urwin (Transport Workers) met Mr. John Fraser, the Employment Under-Secretary, and told him that they saw "no justification" for continuing the system when the country was suffering from mounting unemployment.

## Schemes for improved pensions 'imperative'

BY ERIC SHORT

THE PRESSURE of smaller wage-packets because of short time working was causing employers to opt out of occupational pension schemes, said Mr. Harry Lucas, head of the pensions and social services department of the General and Municipal Workers' Union said yesterday. He told his union's national conference for the electricity supply industry that the pressure was the real crisis facing the pensions industry, not the highly publicised comparisons between the public and private pension schemes.

While he accepted the anti-inflation strategy, there were several good reasons why contributions to pension schemes should be excluded from the proposals.

The first was that pensions were deferred pay and by limiting the employer's contributions deferred pay was being refused. The other main reason was that the new State scheme in spite of its advances, was still inadequate in the provision of employee benefits.

There were no lump sum payments, no provision for earnings prior to the start date in 1978. Therefore, it was imperative to put new and improved pension schemes in operation as soon as possible.

Mr. Lucas criticised employers for the lack of communications with employees in endeavouring to make their schemes fully understood and valued.

## Pay rises for educational advisers recommended

BY MICHAEL DIXON, EDUCATION CORRESPONDENT

TEACHERS ranging from 30 to 9 per cent, backdated to February 18, have been recommended by an arbitral tribunal for about 2,650 educational advisers, inspectors and psychologists in England and Wales.

The awards to the staff—who are covered by the Salisbury negotiating committee—pre-date the Government's present incomes policy. They extend to the advisers, inspectors and psychologists the principle of last year's 30 per cent. Houghton award to teachers in schools, colleges and polytechnics.

Assuming that the Government will provide local education authorities with the necessary extra funds, the details of the awards will be worked out in the Salisbury Committee on January 9.

It is likely that assistant advisers—the lowest recommended award—will have their salaries increased by 38.9 per cent, from £3,900 to £5,418.

The percentage rises will then taper off, with the highest grade moving from £8,757 to £12,534—an increase of 8.9 per cent.

## Petition for 'Ferrybridge six'

BY OUR LEEDS CORRESPONDENT

A PETITION signed by 30 senior engineers at Ferrybridge "C" power station, Yorkshire, protesting against the dismissal of the "Ferrybridge Six" was shown yesterday to a Leeds industrial tribunal hearing the six men's claim that they were unfairly dismissed.

It was handed in by Mr. William Sarvent, general secretary of the Electricity Supply Union, on the ninth day of the tribunal hearing. The engineers sent it during the week-end adjournment.

Mr. Sarvent related the events leading up to the dismissals in September and the formation of the unrecognised ESU, which once had 4,000 members and now has fewer than 100.

He said that discontent with the four unions recognised by the Central Electricity Generating Board—the Transport Workers, the General and Municipal Workers, the Electricians and the Engineers—led to formation of an unofficial ginger group of shop stewards in Yorkshire. Later, people who believed in one union for the industry had formed the ESU.

Membership of the ESU at the Ferrybridge power station grew to 315 out of a total manual staff of 534.

In September, when pressure from the four recognised unions brought matters to a head, CEB officials at the power station insisted that the six appli-

cants should join one of the four unions.

"I never thought anyone would get dismissed for not belonging to one of the four unions. I thought far more freedom existed in the country than that, but I was proved wrong," said Mr. Sarvent.

The union now had funds of £2,000 in addition to about £100 kept by each branch and a fighting fund supported mainly by anonymous donations and TV appearances fees paid to members during the dispute. The size of this fund was not disclosed to the tribunal.

## APPOINTMENTS

## Shell-Mex U.K. executive post

With the termination of the Shell-Mex and BP partnership on December 31, Mr. H. B. Greenborough, chief executive and managing director of the company will become, as from January 1, managing director and deputy chairman of Shell U.K. In this new position his responsibilities will cover exploration and production, oil supply, refining and marketing, and chemicals manufacture and marketing in the U.K.

Mr. J. K. Reuvid is returning to full-time practice as a marketing consultant and has resigned from the Board of R. & G. CUTHBERT.

Mr. C. B. Branch, president of The Dow Chemical Company, has been elected chairman of the DOW BANKING CORPORATION. He succeeds Mr. Paul F. Orefice who recently became president of Dow Chemical U.S.

After more than 32 years as a non-executive director of Jessel Tynhouse and Co. Mr. M. G. Talbot Rice retires from the Board on December 31. Mr. R. S. O'Brien resigns from the Board on the same day.

Mr. H. H. Mumtaz has been appointed to the Board of NORTON as a non-executive director. Mr. Mumtaz is chairman of the management of Schmalbach-Lubeca GmbH.

Mr. Jack Jones, general secretary of the Transport and General Workers' Union, member of the TUC General Council, has accepted an invitation to join the BRITISH OVERSEAS TRADE BOARD.

Mr. J. Briggs, managing director of Norcor, to join the European Trade Committee of BOTB.

Mr. Richard Ireland has been appointed director of WOLSELEY-HUGHES. Mr. Ireland will continue as secretary of the group, was formerly finance director and secretary of its subsidiary Wolseley Webb.

The control of BURMAH OIL TANKERS will be transferred from New York to Burmah headquarters in Swindon, Wiltshire, on January 1. The move is being made to ensure closer co-ordination of all Burmah activities. Burmah will continue to maintain a small staff in the New York area to work on its U.S. operations and on those activities of Burmah Oil Tankers that will still require co-ordination in the U.S., particularly the LNG programme.

As a result of this decision, Dr. John J. McMillen, who joined Burmah Oil Tankers as president



Mr. H. B. Greenborough and chief executive officer early in 1975 for a limited period, will retire from that office on Jan. 1. His services and those of his firm, John J. McMillen Associates Inc. will continue to be available to Burmah under the terms of a consultancy arrangement.

Mr. Robert S. Haddock, who has been president of Amoco Shipping Company Inc. earlier this year to become shipping adviser to Burmah, will succeed Dr. McMillen as chief executive of Burmah Oil Tankers, with the title of managing director.

ROOKE TAYLOR COOMBE has made the following appointments from January 1. Mr. Kerry J. A. Bethel, a Board director; Mr. Derek S. Gliding, secretary; and Mr. C. P. Bedford, Mr. A. L. King, Mr. K. W. Steed and Mr. G. H. Tymms, executive directors.

Mr. Graham I. Ryder has been appointed a director of HARRINGTON and GOODLASS WALL. He is a director of Goodlass Wall and Co.

Mr. David Harris has been appointed director of finance, BRITISH WATERWAYS BOARD.

Mr. D. M. Stewart has joined HARRIS and DIXON and will be the director in charge of its shipping, sale and purchase department.

Mr. D. J. Harbut has been elected to the Board of BOOTH (INTERNATIONAL HOLDINGS).

Mr. R. T. Pinder and Mr. R. Hudson have been appointed directors of the NORTH OF ENGLAND BUILDING SOCIETY. Mr. Pinder is chairman and managing director of Middleton and Pinder. Mr. Hudson is a director of Hudson and Lucas.

## Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHUETTERS

## POWER

## High energy dry cells

A NEW line of lithium batteries with eight times the electrical energy and over 10 times the shelf life of conventional dry cells is being produced by Tadiran, Israel's largest electronics manufacturer.

Providing the lightest and most compact energy source for weight and space conscious applications, the Tadiran Lithium battery has an energy density of 510 watt-hours per kilogram and 5.9 watt-hours per cubic centimetre—with an operating cell voltage of 3.5 volts.

High performance in temperatures ranging from -55° to +75°C and excellent voltage stability through the discharge period add to its versatility, the developer asserts.

Industrial applications cover emergency equipment and portable searchlights as well as laboratory devices and portable instrumentation. In the military field, the battery can be used as an energy source for flight recorders, navigation and recovery beacons and missile and ballistic telemetry.

Medical applications include

pacemakers, hearing aids and surgical equipment. Uses in the scientific area include meteorological survey, airborne telemetry, memory circuits and low-temperature devices.

Electrodes are composed of lithium metal and carbon with an inorganic non-aqueous electrolyte. The inert character of the battery's active materials and a reliable seal ensure long shelf life with minimal self discharge.

Tadiran batteries are available in "D," "C" and "AA" sizes with Hi-Power and Hi-Energy electrode configurations, as well as in miniature button and wafer cells.

The company is at 3 Hashalom Road, P.O. Box 648, Tel Aviv 61000, Israel.

## Four-year battery

A RANGE of small traction batteries in monobloc casings, which have been designed specifically for the small electric

vehicle market, has been launched by Oldham and Son, Denton, Manchester M34 8AT (061-336 2431).

A feature is a "four-year guarantee throughout Europe," given because technical innovations that have proved successful in larger heavy duty traction batteries for fork lift trucks have been incorporated in this range, says the maker.

At present many small electric vehicles are powered by automotive type batteries which, because they have not been designed for regular charge and discharge cycles, do not give long and economic life. This new range incorporates tubular positive plates and traction specification negative plates which have been designed and proved to withstand the rigours of regular charge and discharge for at least four years.

The range consists of 20 different power output alternatives (six-volt from 72-288 ampere hours, 12-volt from 45-144 ampere hours).

They are designed to meet the needs of most U.K. and European small electric vehicles.

## COMPONENTS

## Solid state relay

SMALL dc signal current of only 6 mA will produce mains control of resistive and inductive load of up to 3 A in a small plug-in device from Solid State Controls (Brunel Road, Acton, London W. (01-743 7865)).

The unit is particularly suitable for use with contact thermometers, mercury in glass manometers, temperature controls, level controls, and with metering and gauges. The single pole normally open semiconductor switch can easily be reversed to NC by the use of a simple logic time is only 100 microseconds, so that high speed application are possible.

Five basic operating voltages are available—10, 24, 36, 50, or 110 V dc, —10 to 35 per cent. at 50 mA.

The unit's plug-in base fits standard octal socket and its overall dimensions are 1.6 x 1.5 in diameter.

## COMPUTING

## Aid to car owners and repairers

MOTOR vehicle test equipment that uses a small computer to find car problems and tell the mechanic what to repair is available from Autotest Equipment of Bicester, Oxfordshire.

After diagnosing the car's ailment, the analyser issues a printed report explaining the test results and recommending repairs in a way that can be easily understood by both the mechanic and the vehicle owner.

Autotest is part of Hamilton Technologies Corporation (formerly United Aircraft) of Hartford, Connecticut, U.S.

The system eliminates costly time-consuming practices of repairing cars by trial and error and is essentially an advanced tool that allows the repair shop owner to improve the efficiency and effectiveness of his business while assuring the owner that the work done is both necessary and complete.

Autotest Station Approach, Bicester, Oxon, OX6 7BZ. Bicester 43351.

## RESEARCH

## Pond scum may produce petrol

A HEBREW University scientist has extracted high grade oil from algae in a test-tube process that he says could in principle solve the world's oil problem. The project is still in the laboratory stage.

Professor Ben-Zion Ginzburg, a botanist and biophysicist, began experimenting in earnest a year ago with a green algae known as Dunaliella, a micro-organism that thrives in strong sunlight and warm salt water. It grows in the Dead Sea.

Essentially, Ginzburg's experiments with three other teams of scientists at the University have concentrated on trying to improve the nature of the oil by creating a better strain of Dunaliella that would grow quickly and profusely.

In warm salt water, he found, several million Dunaliella per cubic centimetre could be produced within two or three days, but only on a laboratory scale.

Ginzburg said he began extracting oil from the algae nine months ago and found it to be of such high grade that it is practically petrol.

The project is in the laboratory stage but it is hoped to push it soon to a pilot plant.

Four research teams have been established to deal with technical problems for the mass culture of the algae; the most efficient harvesting methods; genetic improvements in the algae; and im-

proving ways of extracting oil from it and getting to the pilot plant stage.

American scientists have produced a crude, bituminous oil from organic substances that range from household garbage to agricultural waste. But the supply of those sources is limited, the cost of collection prohibitive and the end-product unsatisfactory, according to Ginzburg.

The construction of sola ponds for farming the algae would be costly, but inexpensive compared with the cost of drilling for oil. The ponds would be built in desert areas under anything but the best of circumstances. The ponds would be at Eilat, covers 4,000 square miles. The raw materials for growing the algae are free: sun light and carbon dioxide from the atmosphere.

## Experts on coatings combine

FULMER Research Institute and the Paint Research Association have a co-operative agreement which creates what seems to be the most comprehensive service on research, development, testing, selection and application involving surface coatings. The agreement combines the experience of the PRA in paints and plastics coatings with the expertise of Fulmer with chemical vapour deposited, electro-deposited and flame-sprayed coatings.

Fulmer on Fulmer 9181 and PRA on 01-977 4427.

In addition to the improved advisory services to clients, both organisations a number of joint projects are under way.

The PRA's World Surface Coatings Abstracts (WISCA) Journal will be supplemented by new current-awareness abstract publications on the corrosion and protection of on-shore and off-shore steel structures and on adhesives. In addition critical reviews on developments in surface coatings will be published. Among the topics to be covered in 1976 are the current state and prospects for powder coatings and water based paints.

Fulmer Components, the manufacturing division of F.R.I., will be producing apparatus for paint testing designed by the PRA.

Fulmer on Fulmer 9181 and PRA on 01-977 4427.

## Cabling on world-wide network

INCREASING DEMAND for the CAPICS (Computer Aided Processing of Industrial Cabling Systems) suite of computer programs in the design and construction of off-shore platforms is reported by ERA.

These facilitate the routing, sizing, accommodation and installation of complex electric cabling systems.

Electrical engineering consultants Ewbank and Partners of Brighton have been using CAPICS to process the cables on four North Sea oil platforms for the Shell/Essco consortium.

Using CAPICS service is to be provided on a world basis. The enhanced system will use the Mark III time-sharing service of Honeywell Information Systems, as a means of communication between the user and the CAPICS Bureau Service at Leatherhead.

ERA is at Cleve Road, Leatherhead, Surrey KT22 7SA. Leatherhead 74151.

## Dynamics of oil rigs

A NEW company, Structural Dynamics (Offshore), has been formed to study the behaviour of offshore structures under dynamic loading. An associate company of Acoustic Technology which is working on noise and vibration control in the offshore industry, the new company is sited in Southampton.

According to Dr. T. H. Melling, managing director of Structural Dynamics, accurate knowledge of the dynamic loading of offshore structures is vital for the continued safe operation of these high capital investments. A deep water offshore platform is a large elastic structure subjected to many forces which originate both from the hazardous environment in which it operates and the presence of a high density of machinery on board. The forces caused by wind, waves and currents are considerable; on them must be superimposed effects due to induced vibration.

Experience has shown that these effects may be significant in areas where there is structural resonance and where dynamic magnification occurs, leading to rapid failure of equipment and structure. A full dynamic analysis is therefore

## SAFETY

## Reports on toxic vapours

A SITE SURVEY service for the detection and measurement of toxic gases has been introduced by Hazard Control, 61, High Street, Basingstoke, Hants. (0462 893938).

Surveys are carried out during normal factory hours, and a report and recommendations, embodying tabulated results of the measurements obtained, is presented.

Currently the service covers the detection of toluene diisocyanate (TDI), vinyl chloride, phosphene, chlorine, hydrogen sulphide, sulphur dioxide and nitrogen dioxide, but it is anticipated that other materials will shortly be included.

## ELECTRONICS

## Easy path to logic control

ELECTRONIC building blocks developed by Mullard provide means of building inexpensive programmable logic control (PLC) systems for many industrial applications.

The modules are designed for use in industrial environments. Particular attention has been given to good electrical isolation and noise immunity, as well as simplicity of programming and extensive monitoring facilities to permit rapid debugging and fault finding.

In cases where end-users do not wish to assemble their own PLC Mullard-appointed systems builders are able to offer a complete service, including programming.

The system incorporates a 4k memory capacity and is capable of handling up to 512 (in total) inputs and outputs. These are maximum capacities and are obtained by using four 1k memory modules and a total of 32 16-line input and output modules together with one central processor and one programming module. The addition of a simple 5V (± 5 per cent) power supply, interconnect wiring and a console rack is all that is required to build a complete PLC.

Five basic modules which make up the kit are an input

essential if the safety of the platform in seismic loading; collisions from ships or from explosions are to be avoided.

The company will apply its knowledge of structural dynamics to in-service dynamic monitoring. By these methods, it is possible to determine immediately if structural member on a platform has failed—even if there is no apparent static change—provide the dynamic structural picture the platform is known. Such monitoring could be entire automatic. Use could also be extended to monitor the tightness of a structure.

Further from the company 10, Amers Road, Southampton SO1 2LS. (0703 36737).

temperatures. The valve can be used for the protection of individual components or as part of a progressive isolation plan, and meets DTV requirements as well as being Lloyd's accepted, says the maker, Closshorne Waring and Co. (Pumps), 31 Hitchin Street, Baldock, Herts. (0462 893938).

The basic capacity of the program is 1k instructions, but it can be extended to 4k instructions by including extra memory modules. The memory is ferrite matrix which, in addition to its instant reprogrammability offers the important advantage non-volatile storage.

Mullard House, Torrington Place, London, W.C.1. (01-6633.)

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## Control it

speed, accuracy, reliability, accuracy, controlled

with Fluidrive



The British motor industry suffers from overmanning, poor productivity, excess capacity and an over-elaborate model range, according to the Central Policy Review Staff. ANTHONY HARRIS details the report and its recommendations

# Problems reflect present attitudes

The British motor industry "will go the way of the British motor cycle industry" by the mid-1980s unless urgent action is taken to overmanning, poor productivity, excess capacity and an over-elaborate, ageing model range, according to the central policy review staff, whose report on the industry was published yesterday.

Workers in British assembly plants produce only half as much as their Continental counterparts with identical equipment and manning.

A reduction of manpower is essential in the medium term to preserve job prospects in the long term, and at least two assembly plants should be closed down. If nothing is done to stop the "vicious spiral of decline," 275,000 jobs could be lost by 1985, at a cost of £1bn. to the balance of payments.

Timely action, on the other hand, could restore competitiveness, and the industry could expand to 1.9m. units annually by the mid-1980s.

The CPRS says that the basic problem is human rather than technical, and says that the Government cannot escape responsibility for giving a lead. It must declare its determination to do whatever is necessary to make the industry viable and to provide a more stable home market. However, aid must be made conditional on the attainment of agreed performance standards.

## No surrender

In particular, Government action to support British Leyland must not be allowed to become an unconditional subsidy for jobs. This would not only surrender the chance of a viable BL, but would create impossible conditions for the multinationals, whose overseas links are seen as a major source of strength for the U.K. industry.

The report makes it clear that the component, commercial vehicle, mechanical and press plants in the industry are reasonably cost-competitive by European standards. The major weaknesses are concentrated in car building and assembly. Lack of capital equipment is not seen as a major problem, except in some parts of British Leyland, which should have invested £32m. a year more than it did since 1970 (a 56 per cent. increase) to keep up with competitors. The major investment required is in new models, where little productivity gain can be achieved.

The major contributions to efficiency must be sought in concentrating assembly in plants of adequate size, to avoid a heavy penalty in capital overheads; avoiding stoppages and slow-downs, the major reason for low productivity; and getting rid of excess manpower.

Both management and trade unions are severely criticised for the present situation.

## Concentration

The report brings by reasserting the importance of the industry in the economy. The whole industry, including distribution and repairs, accounts for 5 per cent. of employment and 6 per cent. of investment in plant and machinery in the U.K. with a heavy concentration in the assisted areas and the West Midlands. In 1974, when the economy as a whole was in heavy deficit, the industry achieved an export surplus of £700m., of which cars accounted for only £50m.

While trade in built-up cars swung into substantial deficit in 1971, exports of knocked-down cars for overseas assembly were relatively stable.

Net exports of car components (including kits for cars with less than 50 per cent. U.K. content) rose by 32 per cent. between 1970 and 1974, on the other hand. The efficiency of the industry is poor, however. For example, the industry is among the top 5 per cent. of British industries in terms of wages, but achieves only average value added per employee, and is thus among the bottom 5 per cent. in terms of value added per £ of wage cost.

Annual Statement—Contd.

F. W. THORPE  
(Manufacturers of "Thorlux" Quality Lighting Equipment)

RECORD PROFITS AND EXPORTS

The following are extracts from the circulated statement of the Chairman, Mr. K. C. BRANGWIN:

This has been a very satisfactory year in which we have achieved a pre-tax profit of £578,789 against £182,248, an increase of 53 per cent.

We have succeeded in increasing turnover by 46 per cent. to £2,083,124, which, although in itself reflecting inflation, shows a significantly better performance in real terms.

The export figure is particularly rewarding, showing an increase of 124 per cent. over the previous year to a record £47,837. Further new agents have been established in countries not previously covered, and it is encouraging to see sales in these areas steadily rising. Visits by our Directors to the Far East, Australia, South Africa, and the Middle East are programmed for the coming financial year.

In my last report I mentioned that we had added an extension to our factory and that we were seeking further manufacturing space. An agreement has been reached and we are in the process of reorganising our manufacturing areas in readiness for the increased sales we expect in the not too distant future. We have been able to improve our liquidity to such an extent that we can ourselves finance this extension in capacity, despite inflation.

We feel confident that if inflation can be controlled within reasonable limits we have the products to secure our fair share of a depressed market. In spite of this and in view of the economic difficulties facing us all, I find it difficult to forecast future results.

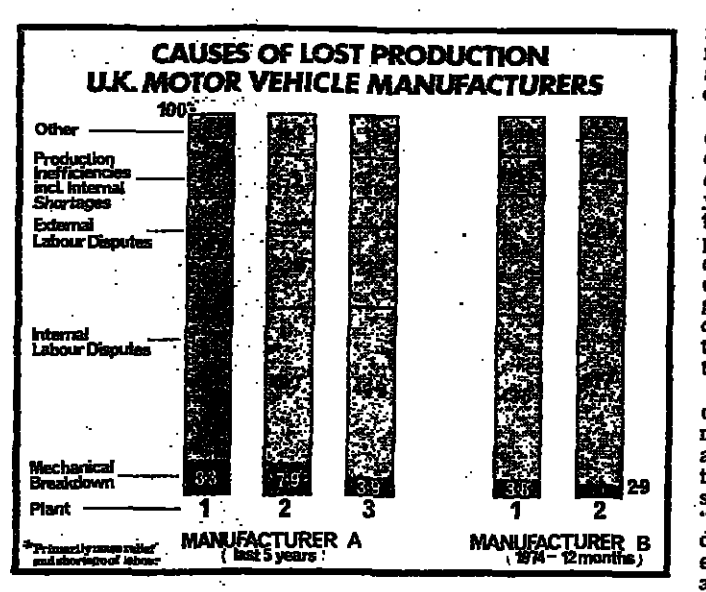
This is despite the fact that it invests far more per employee than other industries with high wage costs—for example aerospace, machine tools and electrical machinery. The CPRS says that the technical process of car production is much the same in all major manufacturing countries, and is unlikely to change radically in the next decade. British methods are generally up to industry standards, though the Japanese industry is gaining a lead in high-pressure die-casting of some mechanical components, and plants in the U.S., Japan and Italy have made greater progress in the automation of welding car bodies and advanced painting methods.

A major potential problem in the U.K. is that only a few plants have reached the scale of operation needed to attain the minimum required efficiencies.

The total market by 1985, in the CPRS view, is unlikely to exceed the 1973 peak by any great margin, and could fall short of it. The broad picture for the U.K. domestic market is seen as similar, though the fall since 1973 has been twice as heavy in the U.K. as in the West European market as a whole.

The domestic sales of European manufacturers are likely to fall short of these subdued growth forecasts because of higher imports, Japan—which is poised to mount a serious sales drive in Germany and France—Spain, East European exports, and possibly some of the industries in less developed countries are all likely to increase their European sales.

The growth of local manufacture in Brazil, Iran, Korea and other less developed countries is seen as a still greater threat.



Assembly plants need a throughput of 250,000 units a year, for example, and engine plants of 500,000.

The report remarks that Chrysler and Vauxhall, in particular, suffered from opening second assembly plants at Luton and Ellesmere Port, based on an over-optimistic forecast of market opportunities.

The need to recover the high capital cost of an engine of new design, put at £150m., also tended to make the U.K. industry produce engines long after the marketing requirement was for a new design.

However, U.K. plants could still be far more profitable and competitive if they could achieve more continuous operation. This, however, would require either a market for 1.8m. units a year, or a reduction in plant capacity.

More sluggish

Turning to the longer-term outlook for the European industry as a whole, the report remarks: "The British motor industry, to a large extent, is already and over the next 10 years will increasingly become an integral part of the European motor industry. There will be no trade barriers within the EEC.

The domestic European market, the CPRS is likely to grow, but more sluggishly than in the past. Motoring will maintain its convenience appeal over public transport, but the real cost of cars, fuel and maintenance are likely to remain high, while real incomes will grow only slowly. The market will become increasingly dependent on replacement demand.

Annual Statement—Contd.

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assemble their models in the U.S., and in either case there would be more excess capacity in Europe. The British industry, which concentrates on specialist cars, is rather less vulnerable to the new U.S. competition than the main European and Japanese exporters.

The European prospect, therefore, is for depressed markets and fierce competition possibly for as long as ten years; and the British industry after a decade in which it given ground heavily to its European competitors.

Under-capacity working is likely to persist. In this respect the U.K. industry, which has not greatly expanded capacity in the last decade, is not much worse placed than others, but the figures for the two major multinationals, Ford and GM, show especially high margins of spare capacity, while Chrysler, with above-average utilisation, is financially the weakest.

The most striking chapter in the CPRS report examines the causes of the weak competitive position of the U.K. industry.

Alarming

The report paints an alarming picture of a situation in which low growth and low profits have led to lagging investment and provoking restrictive labour practices, while Chrysler, with above-average utilisation, is financially the weakest.

The financial weakness of the industry is shown both in the return on shareholders' funds and in the low cash margins—excluding depreciation on sales.

As a result, none of the British companies except Ford has earned enough to finance its own capital expenditures in recent years, and model policy in particular has suffered. The CPRS points out that the British industry has only two models, both distinctly old, in the rapidly-growing market for mini-sized cars, though the introduction of the Ford Bobcat will improve the position.

The industry's mini cars also offer relatively poor value for money, as do the ageing Triumph and Rover executive models—though replacements here should shortly restore the position.

The future of the industry depends on being profitable enough to introduce new models and provide old ones with a facelift as often as competitive conditions require," the report remarks.

Product quality is also a severe problem at present, and could stifle Continental plans to expand within the British industry. Models which are otherwise large and appealing and competitive. This U.K. Ford coming nearest to it is put down mainly to low morale, and disruptions to the production of British Leyland showing the worst figures. However, the CPRS found even the best British industry is judged to be fairly assembly plant had a performance

49-67 per cent. higher than in account of stoppages, manufacturing and reported to attribute 40 per cent. to shortage of materials due to external disputes or poor internal housekeeping. Quality faults requiring rectification and poor plant maintenance are also important: British plants lose twice as many hours due to mechanical breakdown as do Continental plants.

Slower

Above all, British lines simply move more slowly. Together, these causes can halve productivity even when there is no overmanning.

Shortage of capital is seen as a relatively minor problem for the British industry; the main investment required is in new models and replacement of older equipment, either of especially downward.

THE CLEARING banks' contribution of up to £25m. to the Treasury rescue operation is expected to take the form of a loan perhaps for seven years on interest rate terms rather better than the normal commercial level.

In the light of the Treasury guarantee announced yesterday by Mr. Eric Varley, this may mean that Chrysler will pay 1½ to 2 per cent. above the London inter-bank rate, adjusted at intervals of perhaps six months.

This compares with a commercial rate of 2½ to 3 per cent. above the market rate, and above at present mean that the company would be paying around 12½ to 13½ per cent.

It is expected that the loan will be shared among the London and Scottish clearing banks on an agreed basis.

A meeting is expected to-day between the banks and the company to sort out the details of the loan. It is understood that the clearing banks were called on to participate in supporting the company's efforts to raise a loan from Finance for industry.

The provision of the Government guarantee has made it possible for the banks to come in on a normal banking basis in support of the company's efforts to raise a loan from Finance for industry.

The bank's participation has also avoided the damage which might have been done to the reputation of the proposed £500m. "equity bank" being promoted by the Bank of England. Institutional investors are already concerned about the dangers of the bank's pressure being brought on them to participate in supporting industrial lame ducks, and the Chrysler situation might have confirmed their fears.

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well placed competitively, though the British Leyland dealer network in Europe, especially France and Germany, is inadequate.

However, cost competitiveness is the gravest problem area, and the report locates this firmly in car building and assembly. U.K. labour costs—mainly due to much lower social security, training and tax costs—are substantially lower per hour in the U.K. than in European countries; but the productivity gap is still greater.

The CPR found that the man-hours required to assemble identical or closely similar cars in Britain and Europe, often using identical capital equipment, are almost double.

This means either a wage cost penalty of £50 per car at current wage rates, or much lower performance from expensive capital equipment.

In mechanical assembly of engines, gearboxes and axles, British labour requirements were

nearly 40 per cent. worse than Continental practice. Overmanning in some areas is severe in the British industry: 41 per cent. in a range of assembly operations, nearly 30 per cent. in maintenance (with a lower standard of maintenance and more breakdowns in spite of this).

Failure

However, an even more critical problem, according to the CPRS, is the failure to achieve planned production levels, even where manning is at competitive standards. An illustration from one operation using identical plant last May shows how wide this gap can be.

Another study of identical door operations in August showed Continental plants producing 75 per cent. more than British in one case, and 120 per cent. more in a second.

Of the total production lost on balance of trade in cars deteriorate by over £1bn. a year at 1973 prices. The most optimistic prospect is a U.K. industry volume of 1.9m. in 1985. The volume, bound to be lower in the years

1.9m. units in 1985 if, in the years immediately ahead, productivity sharply improves (and therefore manning levels are reduced). Without a reduction in the labour force in the short-term there is no prospect of large scale employment long term.

5—To improve productivity investment alone is not enough. The basic problem is attitudes—attitudes of both management and labour. The future of the industry lies in its own hands and in no one else's, but the Government now owns half the industry and cannot avoid the responsibility of leadership.

The Government must: (a) Declare its determination to do all in its power to achieve a viable, substantial, internationally competitive and unsubsidised car industry in the 1980s. (b) Sponsor a programme

designed to achieve the fundamental changes in attitude throughout the industry required for improving productivity, quality and continuity of production.

(c) Recognise the need to rationalise plants and reduce assembly capacity and to ensure this reduction takes place with the least possible adverse effects on the general level of employment.

(d) Stabilise the domestic market for cars in particular by stabilising fiscal policy towards the industry. Study alternative means of restraining Japanese imports against the possibility that the coming talks with the Japanese should not prove satisfactory.

(e) Take action in British Leyland (BL) to bring about the changes which the CPRS has shown are necessary throughout the industry. Make the provision of capital to BL dependent on achieving specified improvements in productivity, quality and continuity of production. Consider future requests for financial assistance from other car manufacturing firms in the light of the CPRS report.

Not surprisingly, poor labour relations are identified as the major cause of many of these problems (and also rank high in manufacturers' assessments of the causes of lost production). The CPRS identifies six main causes:

1—Lack of confidence in the industry's future, leading to restrictive attitudes.

2—Lack of mutual trust, after a long history of disagreements—partly the result of frequent management changes.

3—Poor communications between management and labour, especially downward.

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Not surprisingly, poor labour relations are identified as the major cause of many of these problems (and also rank high in manufacturers' assessments of the causes of lost production). The CPRS identifies six main causes:

1—Lack of confidence in the industry's future, leading to restrictive attitudes.

2—Lack of mutual trust, after a long history of disagreements—partly the result of frequent management changes.

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which would make a dramatic contribution to efficiency. Lower British labour costs to some extent offset the much lower efficiency of British plants, but in spite of this car assembly is 25 per cent. cheaper on the Continent than in the U.K., and the production of engines and power trains 21 per cent. cheaper.

The U.K. industry is further handicapped by low volume in total, and per model. Coupled with low plant efficiency, this means that the capital expenditure per body sold for a British model averages £97, compared with £45.56 in Europe and Japan.

The British industry has too many models and engines in production—for example, 26 engine ranges, compared with 15 in the much larger German industry.

Poor delivery performance resulting from disputes and breakdowns further reduces the industry's capacity to meet demand available. Even in slack market conditions, buyers of

measured day work at Chrysler and British Leyland.

5—Decentralised wage bargaining, again in BL and Chrysler.

6—Fragmented union structure.

The poor atmosphere has provided a fertile ground for the activities of extremists, says the CPRS, and the ease of disruption by small groups have attracted extremist pressure.

Discussing the prospects for recovery, the report points out that the poor level of current performance—a gap which has largely opened up in recent years—is also a measure of the improvement which could readily be achieved by the use of known methods.

The range of possibilities is at best a growth from the present output of about 1.5m. cars, to more than 2.1m. by 1985, given some improvement in competitiveness and the more optimistic of a fairly central range of forecasts.

At worst, the industry could stagnate in the early years, leading manufacturers to withdraw from the U.K., and resulting in a halving of the size of the industry to 700,000 units, with a loss of 275,000 jobs and at a cost to the balance of payments of £1bn.

To escape this decline, U.K. manufacturers as a minimum must achieve current Continental levels of productivity by 1985, says the CPRS. This would mean a reduction of 55,000 jobs; even if the relatively high growth in 1.9m. units is achieved, a substantial reduction in manning will be required in the medium term.

"Without this reduction in manpower over the next few years, the industry will continue to be uncompetitive and suffer heavy losses. Indeed, a reduction in manpower in the medium term is essential to the preservation of secure long-term employment prospects," says the report.

No case

However, the report stresses that there is no case for preserving an inefficient industry simply to protect jobs and exports. Over time, the resources could be better deployed elsewhere. Simply reducing the size of the industry would be no solution. Unless the surviving units are competitive, their prospects would not be improved.

Given the necessary changes in attitudes and efficiency, the CPRS identifies several important areas of strength for the U.K. industry: the large components industry, the low level of money wages and the international links of Ford, GM and Chrysler.

Reviewing its analysis, the CPRS concludes that the basic change needed is in attitudes. "There is not the slightest prospect of the British motor industry becoming viable at any level of production if the present constant interruptions to production, reluctance to accept new methods of working and capital equipment, and readiness to accept sub-standard quality continue. Fundamentally, these problems reflect prevailing attitudes of management and labour towards each other, towards productivity and towards work."

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## APPOINTMENTS

ASSISTANT  
EDITOR

Leading economic journal requires an assistant editor. Applicants for this responsible position should have a good economics degree and several years' relevant experience in journalism, the City or economic advisory work. Salary by negotiation.

Write with full particulars to Box A5360, The Financial Times, 10 Cannon Street, EC4P 4BY.

## CONTRACTS AND TENDERS

## UNIVERSITY OF RIYAD, RIYAD, SAUDI ARABIA

## ADVERTISEMENT FOR BIDS

Sealed Bids are invited for equipment and services for the General Utilities Services Company, University of Riyadh, Saudi Arabia, in accordance with the Contract Documents prepared by the Consultant, HOK+4. Sealed original bids will be received in Riyadh at the University of Riyadh, Saudi Arabia, in New York until 10:00 hours local time February 10, 1976, and read aloud in 10:00 hours February 10, 1976, simultaneously with the opening in Riyadh. Original bids must be in the name of the University of Riyadh, Saudi Arabia. In general, the work consists of the following categories of items priced to include all costs to deliver to the jobsite. Bidders may submit bids on one or more of the following general list of items which have been described in the Specifications:

1. Riyadh, Saudi Arabia  
a. (From December 20, 1975 to January 6, 1976)  
University of Riyadh  
Administration Building  
Riyadh, Saudi Arabia  
Telephone 23525 Ex. 94  
Telex 90019 UNIVER S  
b. (From December 10, 1975, to December 20, 1975)  
during the last week only  
HOK+4 Consortium  
P.O. Box 5931  
Riyadh, Saudi Arabia  
Telephone 64849  
Telex 20035 UNIVER S
2. New U.S.A.  
HOK+4 Consortium  
c/o Sykes & Hennessy, Inc.  
110 West 50th Street  
LAXIDEN NEW YORK, N.Y. 10020 U.S.A.  
Telephone (212) 489-9200  
Telex 127049
3. London U.K.  
HOK+4 Consortium  
c/o Collins, Melville, Ward Partnership  
Ryndon, London W1M 6AT, England  
Telephone 01-486 6655  
Telex 28546

## LEGAL NOTICES

## No. 004086 of 1975

## In the High Court of Justice

## Chancery Division Companies Court

## In the Matter of SEA BRIT (CLEAN AIR)

## FUELS SYSTEMS LIMITED and in the

## Matter of the Companies Act 1965

## NOTICE IS HEREBY GIVEN, that a

## Petition for the Winding up of the above-

## named Company, by the High Court of

## Justice was on the 10th day of December

## 1975, presented to the said Court by

## LAXIDEN NEW YORK, N.Y. 10020 U.S.A.

## and that the said Petition is directed

## to be heard before the Court sitting at

## the Royal Courts of Justice, Strand,

## London, W.C.2, on the 10th day of

## January 1976, and any creditor or

## contributory of the said Company desiring

## to appear at the time of hearing, in person

## or by his counsel, must appear at the

## time of hearing, in person or by his

## counsel, and must be accompanied by a

## copy of the Petition, and a copy of the

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## BOND DRAWING

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## PARLIAMENT

Wilson  
refuses  
to give  
ground

By Justin Long,  
Parliamentary Correspondent

MR. HAROLD WILSON, defying the political harsh weather, yesterday ostentatiously refused to give ground, either to the Opposition or to dissenting backbenchers on his own side, when he was pressed in the Commons over the Government's defence policy. There would be no reduction in defence expenditure which would reduce the effectiveness of NATO, he told MPs at question-time.

Left-wing Mr. Frank Allaun (Lab., Salford E.) promptly complained that the defence review had increased, not cut, expenditure, and he called on the Prime Minister to stand by the party's election commitment to reduce arms spending to the level of expenditure of other Western European countries.

This, said Mr. Allaun, would save £1.2bn. for social needs and industrial re-equipment. Mr. Wilson partly accepted the need to apply more money to social and industrial requirements. "And that, why I expect to have Mr. Allaun's full support for all the Government's measures affecting expansion of the gross national product," the Prime Minister added.

Mrs. Margaret Thatcher, Opposition Leader, in a less than helpful intervention wanted to know how many jobs had been lost as a result of the Government's defence spending cuts. But Mr. Wilson, with an eye to the political consequences of the Government's operation to save Chrysler, assured Mrs. Thatcher that she was "absolutely right" to stress the question of jobs. And for that reason, he suggested, she would surely not lead the Opposition to vote against the Government on Chrysler.

But there was some mocking amusement from the Tory benches when Mr. Kenneth Baker (C., St. Marylebone) claimed that the only thing that kept the Government together was the "courageous determination" of certain Ministers not to resign.

This oblique reference to Mr. Varley, provoked the Prime Minister to an almost heated response. "You are quite wrong," he told Mr. Baker. On very difficult issues, it was possible not only to have different views, but also to have to take account of the situation in which first Chrysler said it was getting out at the beginning of November, and would not put any further money in.

When they made significant changes this matter had to be reviewed. "I draw a distinction between those who argue that the only thing that kept the Government together was the 'courageous determination' of certain Ministers not to resign," said Mr. Wilson.

Revolt on  
worker  
directors

By Our Lobby Editor

AN ARGUMENT about the composition of the Boards which should run the aircraft and shipbuilding industries after nationalisation caused seven Labour backbench rebels to force a division in the Commons yesterday.

Their move to have trade unionists appointed to at least half the membership of the Boards was defeated by 20 votes to seven in the Airing Committee on the Aircraft and Shipbuilding Industries Bill—a Government majority of 13.

Mr. Gerald Kaufman, Minister of State for Industry, had agreed that previous forms of nationalisation had been utterly unsatisfactory. He said: "We want an extension of Socialism. We are determined this time to get it right, not only because we want to move forward to public ownership, but to socialisation."

"Over the past 28 years, we have learned a number of lessons of what goes on." He advised movers of the Labour amendment not to press a division. Mr. Fred Willey (Lab., Sunderland N.) said there was a right to parallel representation from the workforces in shipyards. It was unrealistic to expect enthusiasm from workers unless they had representation at the centre along with the management.

Mr. Norman Tebbit, (C. Chingford) claimed the rebels' amendment had nothing to do with industrial democracy. The powers to appoint people to the Boards would be transferred from the permanent advisers in the Civil Service to the trade union barons.

Mr. Ron Thomas, Left-wing Labour MP for Bristol N.W., said he thought appointments to the Boards would be an indication to workers in the industries whether the Government was really serious about industrial democracy.

## Varley explains stark choice

BY JOHN HUNT

AFTER WEEKS of delay, rumour and reports of Cabinet strife, the long-awaited statement on Chrysler U.K. was given a hostile and deeply sceptical reception in the Commons yesterday.

Nobody seemed to have a good word for the proposals presented by Mr. Eric Varley, the Industry Secretary, involving 8,000 redundancies and the continuation of a slimmed-down Chrysler operation with maximum Government backing of £162.5m.

In the debate on the motor industry that followed, Mr. Varley confided gloomily: "The last seven weeks have been, in some respects, the most difficult of my life."

Conservative backbenchers argued that the rescue was a waste of taxpayers' money—a view shared by many Labour MPs who feared that at the end of the day, the Government would be left with an uneconomic car company on its hands.

There was a crumb of comfort for Mr. Varley from Left wingers who congratulated him on saving jobs. But they went on to berate him for failing to nationalise the company in the process.

Midland Labour MPs complained that employment in their area was being sacrificed to save jobs at Linwood in Scotland and Conservatives backed this up by accusing the Government of capitalising in the face of the rising tide of Scottish nationalism.

Unhappily, but doggedly, Mr. Varley plodded on, ignoring Tory taunts that only last week he had threatened to resign rather than accept the proposals

which he was now presenting to the House.

He stuck to the argument that, faced with the stark choice of losing 250,000 jobs or saving some of them by giving financial backing, the Government had taken the only logical course open to it. "The statement we have made is fully justified. It is harsh for the West Midlands but the prospect for Linwood of a total closedown would have been even more severe," he said.

Gately, he maintained that the strategy was fully in keeping with the stringent rationalisation proposals put forward in the "Think Tank" report on the motor industry which had been published earlier in the day.

There was a rising chorus of groans as he listed the cost of the rescue operation over the next four years. This changed to sceptical laughter when he added hopefully: "We shall share equally with them in any profits which accrue in these years."

However, he detected signs of schizophrenia on the Tory benches. He told them that they seemed to be arguing against Government intervention and simultaneously urging him to save jobs.

As he sat down to a chorus of demands for his resignation, Mr. Michael Heseltine, "shadow" Industry Secretary, rose to accuse the Government of going in the opposite direction to the recommendations of the "Think Tank" report. "Having heard the enormity of the commitment, the whole House will understand why the Industry Secretary threatened to resign," he declared.

"He would have been well advised

to have done so. The Government has now abandoned its Chequers strategy and with it what little respect it was entitled to."

Mr. Pat Duffy (Lab., Attercliffe), who was chairman of the Expenditure Committee



## The Executive's World

EDITED BY JAMES ENSOR

David Fishlock describes GEC's research strategy

## 'If you can't describe it'

THREE MEN control GEC's central research programme, the hub of a \$110m. research and development effort that straddles its 82 operating companies. One is Sir Arnold Weinstock, managing director, who, say his colleagues, has the salutary habit of asserting: "If you can't describe it to me, you probably can't do it." Another is Mr. Robert Clayton, technical director, and Sir Arnold's "technological lawyer." The third is Mr. Howard Losty, director of research, who sees his role as "instructing solicitor."

Both Mr. Clayton and Mr. Losty report direct to Sir Arnold—the only research chiefs in the company to do so. Each is frequently asked: "What are you doing about this?"—where "this" may well be a pink newspaper clipping. Their mutual relationship is more complex for, although they have adjoining offices in GEC's Hirst Research Centre in Wembley, one is engaged in managing its £4m. central research programme while the other—untrammeled by executive responsibilities—is effectively technical auditor of the entire company.

All three, however, see the 52-year-old Hirst Research Centre as the heart of GEC's technical strength, from which flows ideas, inventions, people, and which can be relied upon equally to spot long-term technological trends or to embark upon a scientific "fire brigade" operation when serious technical trouble strikes GEC.

To strengthen these roles—and above all its role in unifying the research and development effort right across the company—they have just completed the first major reorganisation of the Hirst Research Centre since 1960. The laboratories, gleaming in new blue-and-white livery, are now organised like a wheel, with materials science as its hub surrounded by five inter-relating "spokes"—engineering, telecommunications, electro-optics, micro-electronics and microwave devices.

Materials science was chosen as the hub firstly because it relates crucially with each of the other research divisions, and secondly because it is the one that GEC operating companies



Mr. Robert Clayton

seem to consult with most often. Over half of the laboratories' budget is subscribed by the operating companies, with the balance made up in almost equal proportions from corporate research funds, government contracts and sundry sales.

Surprisingly, perhaps, the main purpose of the materials research is not to invent new materials—something Mr. Clayton shies away from—but to acquire a deeper understanding of the materials GEC is already using, whether silicon in the case of semiconductors or

glasses for its insulators, lamps and "light pipes". The research reaches deep into the manufacture of materials from which a constantly increasing performance is being demanded, and into their subsequent fabrication—all too often the cause of flaws.

"If you want to define the difference between my work and that of a university," says Mr. Losty, "it's that I will not believe a result until it's been done ten times." As for the search for brand-new materials, once so exciting for materials scientists, Mr. Clayton observes sadly that people have come to work is still worthwhile, he and Clayton will try to place the

new material, unless you are in the materials business yourself you are immediately faced by the much more daunting problem of persuading someone to make it. "We could sink a lot of money into exotic semi-conductors that wouldn't earn us anything at all."

There is a principle here that applies widely to U.K. requirements today. This is that the future lies in using existing technology in clever new ways, rather than in discovering more "solutions in search of problems."

Researchers are encouraged to spend as much time as they can talking with GEC marketing people.

Howard Losty, director of research since 1973, to-day has a team of about 700. A theoretical physicist of 47, he has spent his career with GEC, starting as a student laboratory assistant. For a time, as manager of central research, he had to reconcile a situation of serving no less than three bosses.

Behind a mild professional manner—in contrast with the more aggressive fast-talking Mr. Clayton—is a man of strong views about running successful research. "One thing you can never do is direct research—you have to get the sympathy of your people." The great thing, he believes, is to get people to tell you what they want to do. Even when he has decided the project must stop his approach is to try to induce the researchers to do the crucial calculations themselves, so that they come and tell him why they believe it will never work out.

But Mr. Losty claims that the most obvious reason for reluctance to stop a project—namely that someone would be out of a job—is never a factor at the Hirst Research Centre. The flexibility of the research programme itself answers the question: "What shall we do next?"

But what about the man who has devoted years to his subject and is acknowledged as one of the world's leading experts? If Mr. Losty judges that GEC can no longer support the project in its own interest but the discovery is still worthwhile, he and Clayton will try to place the

research elsewhere—in a university perhaps.

But he adds that GEC central research nowadays tends to have a fairly short time cycle. An average programme would be three years of quite substantial effort to decide whether and which way to go. If they find themselves in the same line of research after five years they begin to ask awkward questions.

An example of this intensive attack can be found in the concept of a magnetic bubble memory which burst on the world in the early 1970s. The laboratories put a team of eight into an effort to see whether some formidable technical hurdles could be surmounted in terms of a genuine GEC requirement or market opportunity. They concluded that it was neither a vital component of GEC business nor a component that was going to sell to large numbers. "And the man in charge was the main analyst in coming to the conclusion that we should stop."

Sir Arnold Weinstock requires a quarterly report on the laboratories' progress. But Losty and Clayton have devised three controls of their own for the research programme. Least formal is Mr. Losty's Monday morning scientific meeting, when three young scientists, who have begun to make their mark in the laboratories and whose research has something in common, are given 30 minutes apiece to present their work. This is followed by the freedom for each to say what he wishes about what he is doing and how he thinks it should be treated by GEC. "But one of the rules is that nothing he says can ever be held against him," affirms Mr. Losty.

The second, more formal, is Mr. Clayton's annual review of the work of all six research divisions. Their third control is the project review, made when a project—say, the basic principles of a new kind of display—has made enough progress to examine its relevance to GEC. Mr. Clayton chooses the review panel and Mr. Losty reports where the project stands and where it seems to be going. Like Howard Losty's Monday meetings, it is informal and can be set up quickly in response to a discovery, a market opportunity, or a call from the managing director.

## MITBESTIMMUNG

## A very German way of doing things

BY ADRIAN DICKS IN BONN

LAST WEEK'S compromise between the West German coalition parties on further participation by workers in corporate decision-making is not going to turn the Federal Republic into a socialist "promised land." It will leave the final say over how a company is run firmly in the hands of the shareholders. And it will not give the powerful German trade unions the control they have been seeking over who exactly will sit on the workers' side of the boardroom table.

As a political event, the compromise over the issue of *Mitbestimmung* attracted a good deal of attention, intended as it was to show that the Social Democrats and Free Democrats, starting from diametrically different philosophical positions, could still work constructively together. But for the two sides of industry, on whose behalf the politicians had been wrangling over *Mitbestimmung* ever since the coalition came to office, the Bill that will go before the Bundestag early in the New Year leaves much to be desired.

## Goal

The trade unions were forced some time ago to face the fact that their goal of equal representation for the workers in a company on its supervisory board, pursued steadily by German socialists since the days of the Weimar Republic in the 1920s, was an impossibility. An earlier attempt by Chancellor Helmut Schmidt's government to take *Mitbestimmung* to this logical finishing line foundered on the Federal Constitution's articles protecting shareholders' final rights over their property.

Since then, the Deutsche Gewerkschaftsbund (DGB), the counterpart of the British TUC, had reconciled itself to the form of supervisory board that, under the Bill, will be installed from the beginning of 1977. It will consist, in every company employing 2,000 people or more, of 20 members. Ten of these will represent the shareholders and 10 the employees—as compared to the present ratio of eight to four. But in the event of a deadlock between the two sides, the chairman will have a second, tie-breaking vote. And the mechanism for choosing the chairman makes it certain that he will almost always come from the shareholders' side.

Of the 10 people sitting on the employees' side of the table, three will be nominated by the unions and six elected by the entire workforce. In smaller companies—meaning those with up to 8,000 employees—there will be a direct vote. Companies with more employees will also be able to hold direct elections, but are more likely to vote instead by an elaborate indirect system involving an electoral college whose members will be chosen at works level but who will themselves have the job of choosing the members of the supervisory board.

The tenth man on the employees' side of the supervisory board, whose exact role has been the subject of bitter argument among the politicians, will be a senior executive. Two senior executives will be nominated by their colleagues and one of these chosen by the vote of the entire white-collar workforce. This provision had also been opposed by the trade unions, both on the grounds that a senior executive could be expected to side more often with the shareholders' representatives than with his fellow-employees, and also that such an arrangement perpetuated a pernicious class division among the employees.

If all this sounds complicated enough in outline, it is a safe guess that when the Parliamentary draughtsmen have finished it will be well-nigh incomprehensible. What difference will this cumbersome system, full of checks and balances and guarantees for the protection of minorities, make to the everyday working of German industry?

Once the political dust has settled—and the Coalition is now unlikely to run into trouble from the opposition Christian Democrats on the issue—*Mitbestimmung* may well come to seem more an extension of the constructive spirit that has often characterised German industrial relations than an attempt to alter it fundamentally. There are in post-war German industrial history three important precedents to suggest

that putting employees' representatives in the boardroom is much more likely to strengthen German companies than to set them off on any radical course.

First, there has been the experience of *Mitbestimmung* in a form very like the new Bill, in the coal and steel industries since 1951. This was the era that saw the painful post-war transformation of these two basic industries and especially the enormous run-down in mining employment in the Ruhr. There is now broad agreement that the close involvement of trade union leaders in this process at the corporate level was a major factor for the smoothness with which the run-down was made.

To this must be added the experience that the unions have gained through their participation in supervisory boards under the present system giving employees one-third of the membership. While this arrangement has not been to the unions' entire satisfaction, it has been enough to give them a taste of the difficult conflict that can arise between representing their members' immediate interests and securing the longer-term health of the companies that give their members work. A case in point is that of Volkswagen earlier this year, where one of the most influential men in the German union movement, Herr Eugen Loderer, chairman of IG-Metall, sits as a member of the supervisory board that had to endorse massive cuts in manpower.

Perhaps of even greater importance has been the role of Works Councils in German industry, giving employees—and in practice, frequently union officials—a real voice at local level in matters affecting jobs. In all three of these areas, German trade union members have consistently been content to leave their interests in the hands of men whose primary concerns have been to safeguard employment and to work for higher wages and benefits. The new *Mitbestimmung* Bill will swell the ranks of those involved directly in company decision-making, yet there is little evidence to suggest that their concerns will be very different from what they have been in the past.

There appears to be relatively little enthusiasm on the shop-floor for the new *Mitbestimmung* Bill. The opinion polls which have been consistently shown that no more than about one person in 10 who will benefit from the Bill actually has strong feelings about the issue either way. Against this background of indifference, the political parties, the unions and the employers' associations have fought long and hard over *Mitbestimmung*. Yet their battles have been more about its form than its substance. It seems certain that given the role the unions have shaped for themselves in this country since the war, the result will be to bind them even more closely to the fortunes of the prevailing social market economy and of the individual companies that make it up, rather than to reach for an unaccustomed politicisation of industrial affairs.

*Mitbestimmung*, in short, is a very German way of doing things in the unique context of German industrial relations. It would be unwise for other countries to expect to transplant it without very carefully preparing the ground.

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## BUSINESS PROBLEMS BY OUR LEGAL STAFF

## Resolution to dismiss director

A director of a company may be dismissed by ordinary resolution at a general meeting if a member gives Special Notice in accordance with S.142, and this Section provides that such Special Notice of the proposed resolution must be circulated by the Company within certain time limits to its members. Some companies have circulated such notices to new members because of the obligation of the Section, although the Directors have been totally opposed to the resolution. Other companies have declined to circulate the notice on the ground that members' resolutions can only be circulated if S.140 is complied with which requires a minimum of support from shareholders. Do you not agree that such action is improper and if so would a member's action on the ground of infringement of his rights as a shareholder succeed and would only nominal damages of the order of £20 be awarded in the case of the company which has declined to circulate?

We think that sections 142 and 140 of the Companies Act, 1948 confer two separate and distinct rights on shareholders, and that a company which refused to give its members notice of a resolution of which it had properly been given special notice would be acting wrongfully, even where its ground for so acting was want of compliance with Section 140. It would be difficult to frame a claim in damages against a company which refused to operate Section 142—for want of any special damage, but an injunction to restrain the holding of the meeting for which notice of the Section 142 resolutions had not been circulated would be both quicker and more effective to obtain.

## Company as farmer

Does the fact that a farmer is a company affect the company's security of tenure?

A farming company is entitled to the same protection and security of tenure under the Agricultural Holdings Acts as an individual tenant farmer.

## Expiry of a sublease

I obtained a 10 1/2 years underlease for office and showroom with a rent revision after 5 years. The original sublessors then left the building and their sublease was taken over for the remaining 5 years by another firm to whom I paid the increased rent. I understand that this sublessor is giving up the tenancy but I have not been notified by the landlord, nor have I been given notice regarding my lease expiring in 5 months. What is my position?

If your original term of your sublease has not expired, it will not be brought to an end by the surrender of the leasehold interest which is the reversion

on your interest. Your sublease will continue by virtue of the provisions of Part II of the Landlord and Tenant Act, 1954, even after the date of expiry of the contractual term, until a notice in the form required by that Act is served on you and a suitable ground of opposition to any claim you make to a new lease is established (always assuming that you occupy the premises for business purposes). You should therefore continue to pay rent on the footing that your lease is continuing. If a notice under Section 25 of the Landlord and Tenant Act, 1954 is served on you, consult a solicitor.

No legal responsibility can be accepted by the Financial Times for the answers given in these columns. All inquiries will be answered by post as soon as possible.

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WEDNESDAY, DECEMBER 17, 1975

## The Chrysler gamble ...

ONE OF the central conclusions of yesterday's report by the Central Policy Review Staff is that, even on optimistic assumptions about the growth of car demand over the next 5-10 years, the British car industry has too much capacity; it should be reduced by at least 400,000 units. If this view is accepted—and it accords with the industry's own forecasts—it is unlikely that all four of the existing manufacturers can survive in anything like their present form. The most likely casualties have for some time been British Leyland and Chrysler, the first because the 1968 merger has not worked and the company has deep-seated internal weaknesses, the second because Chrysler Corporation in the U.S., which is in any case the weakest of the American "Big Three," has had ten years to make a success of the Rootes acquisition and has failed to do so.

## Commitment

Earlier this year the Government decided to nationalise British Leyland and to commit large sums of public money to it, in the hope that its weaknesses could be corrected. There was no intention of reducing British Leyland's capacity; rather the hope was to make full use of the existing capacity and even to enlarge it as the company increased its share of world markets. Having made this highly risky commitment, the Government might have been expected to regard Chrysler's decision to close down its U.K. manufacturing facilities as a useful step to eliminate unwanted capacity and to remove part of the competition to British Leyland. Instead, the Government has stepped in with a variety of loans and guarantees, totalling up to £162.5m., to keep the company in business.

What conceivable justification can there be for such intervention? Chrysler U.K. is a commercial failure. There is no more reason for bailing it out with taxpayers' money than in other failures of this sort: Imperial Typewriter, also U.S.-owned, was a recent example. If it was the case that Chrysler U.K. was basically a sound,

## ... and the way ahead for the industry

GIVEN precisely the same equipment, and making the same model, a British car assembly worker produces only half as much as his counterpart in Belgium. In that one bald fact the Central Policy Review Staff has summed up the deep sickness of an entire industry. It is the end result of a decade of management upheaval, disruption through Government policy changes, shop-floor agitation, threats, insecurity, bitterness and mistrust. In little more than a decade, the industry has slipped from a quarter of the whole of European output to 10 per cent; it can no longer recover even the cost of its operations. Its reputation for poor quality is such that British cars are hard to sell.

## Human problem

While there is nothing radically new in this analysis, the report is extremely valuable. It will sweep away much nonsense: it is not shortage of capital which has brought the industry down, but misuse of the capital it has. The problem is at core a human one; and as the report bluntly concludes, without a change in attitude the decline will follow its ordained course to final collapse. As it is, a sharp reduction in employment of perhaps 20 per cent, and some further plant closures are necessary to eliminate surplus capacity which will otherwise keep the industry unprofitable for a further decade. The diagnosis, though familiar, makes an overwhelming impact in the cool analysis presented here; but what of the prescription? The CPRS appears to hope basically that exposure to the facts it has assembled, together with a major educational effort, will produce the change of heart which is indispensable.

To those who look only backwards, this must appear a naive hope; but such changes are not

well-managed concern, suffering from a temporary cash crisis and a temporary recession in sales, a case could perhaps have been made for short-term assistance. After all, the U.K. is fortunate, as the CPRS report points out, in having all three American car manufacturers established in the country; if all three can be persuaded to stay (and if all the obstacles to productivity pinpointed in the report are removed), then our share of world car exports would presumably be higher than it has had only two.

Chrysler's performance since it bought into Rootes suggests that the crisis is more than temporary. It is true that since Mr. John Riccardo's appointment as chairman of Chrysler Corporation, there has been a more purposeful look about the company's approach to its problems; but even in the U.S. its position is somewhat precarious. Within Europe, after allowing for the relatively good results from the French subsidiary, it must be ranked as one of the weakest manufacturers. We are told that Chrysler has committed itself to the long-term future of the U.K. subsidiary; it is not clear why these commitments should be given any more weight than those made at the time of the take-over of Rootes. The rescue of Chrysler is a gamble at least as risky as the decision to prop up British Leyland.

## Strategy

If the Government accepts the CPRS view that the motor industry is grossly over-manned, that its manufacturing capacity is excessive and that it will need to shed at least 500,000 workers between now and 1980, there is no economic case for spending public money on Chrysler except to ease the immediate hardship involved in the run-down. By saving Chrysler the Government is compounding the difficulties faced by the other three manufacturers and delaying the adjustment which the industry will eventually have to undergo. The plan may or may not be effective in terms of Scottish politics; to claim that it is consistent with the Government's industrial strategy is absurd.

Terry Dodsworth analyses the Chrysler proposals and the Think Tank report on the motor industry

## Imponderable signs along the new State road for Chrysler

M R. ERIC VARLEY's statement yesterday on the future of Chrysler in the U.K. raises as many questions as it sought to answer. Apart from its general implications of a return to a more interventionist industrial strategy, his proposals are causing a furor in the motor industry itself, which is amazed at the scale of the assistance to be offered to the company.

The main points in the industry's reaction can be summed up thus:

1. Assistance to Chrysler carries very serious implications for the other two British multinational car concerns, Ford and Vauxhall, the General Motors subsidiary. Although they refuse to comment on the rescue proposals in detail, neither company is happy with them, and they could clearly affect their own investment policy in Britain. The danger, as some industry figures see it, is that "government money in both British Leyland and Chrysler could be used effectively to buy market share against their free enterprise partners."

2. Management will be left in the hands of Chrysler despite the fact that Government "directors", although the company does not have a controlling track record in the U.K.

3. If Chrysler is to become viable it will have to sell more cars, and selling more cars implies that it will deprive the rest of the British industry of at least some of its market share. Is it sensible to be subsidising Chrysler to compete against an even more heavily subsidised British Leyland when the two companies' product lines overlap at all levels?

4. The production reorganisation, involving the switch of the Avenger line to Linwood, will be highly disruptive. During the last six weeks of uncertainty, Chrysler has lost a lot of market share, and with several months of work done at Linwood, it will be hard to pull back.

## Long-term viability

Overshadowing all these arguments is the question of long-term viability, since all the experience of the past few years shows that it will be difficult for Chrysler to get back to a sound, self-sustaining base. Doubts about the company's being able to do so, even with a generous injection of Government cash, centre on its size and model range: observers argue that Chrysler is neither large enough to compete effectively in the volume car market, nor has the quality of model range to take on the competition in specialist cars.

All the successful European

car manufacturers of the past decade have been good at either one or the other of these production methods. Chrysler, in the view of some critics, has fallen fatally between the two policies. When the U.S. group came onto the scene and bought into the old Rootes Group, the company was already moving away from the traditional, slightly up-market image embodied in the Humber and Sunbeam models. The investment in the Imp, a car which was designed to compete with the Mini in the most intensely competitive and low margin end of the volume business, was largely on stream. Chrysler then took the policy a stage further with the launch, five years ago, of the Avenger, a modest family car designed with the fleet market in mind.

The Avenger was the only car to be introduced under Chrysler's sole control of the company, and placed the com-

pany even more firmly in the volume car business. For a time, it even pushed up Chrysler's U.K. market share to 14 per cent, but despite this the company never broke through into the big league of producers. Its total capacity is about 350,000 cars a year. By contrast the big European producers—Volkswagen, Fiat and Renault—are capable of producing between 1.5m. and 1.6m. cars a year, and the second rank producers—British Leyland, Peugeot—between 600,000 and 1m. cars a year.

In addition, Chrysler's output is split between three different models—the Imp, Avenger and Hunter—in two different assembly plants. The big manufacturers of popular cars are moving towards volumes of 250,000 for one plant—and even one model—alone. Indeed the Think Tank argues that this is the kind of level needed to bring through economies of scale on the assembly line; in Japan, where the approach has been pushed ruthlessly through to its conclusion, it is noticeable that the main assembly plants all have a potential (and often realised) output of 300,000 cars a year.

One of the most significant points in yesterday's announcement is that it gives Chrysler the opportunity to do something

about its model range, but apparently does nothing about its production capacity. Chrysler will still be stuck at about 250,000 units a year, or possibly less; in other words it will remain a small-scale manufacturer by average European standards, and a tiny one in comparison with the large European and Japanese manufacturers.

It can be argued that given current overcapacity in the industry it would be wrong to move to higher volumes. Indeed, this is one of the most striking points made in the Think Tank report, which states unequivocally that a number of British assembly plants should be closed. If this is accepted, then there are only two ways for Chrysler to go—either towards a more up-market model range, or to greater integration with the group's French subsidiary. Not unexpectedly, it is the

latter course that has apparently been chosen. Chrysler has been moving tentatively in this direction for some time, though clearly hampered by its 1967 commitment to the Labour Government not to do anything to alter the status of the U.K. company. The model for this approach is Ford, which decided in the mid-1960s to bring together its U.K. and West German companies under the umbrella organisation of Ford of Europe, staffed by British, Germans and Americans. Over the past year General Motors has begun similar moves. The decision for Vauxhall to market the Cavalier in the U.K., a car which is assembled in Belgium from components made in Germany is evidence of the new thinking.

The question now is how far a policy of integration—one of the courses outlined in the Think Tank report—will help Chrysler, and what it would mean in terms of the size of the U.K. establishment. In some ways the Ford example is not the best guide to this, because

economies in several areas:

● At the design and development level, Ford's Capri and new Escort, and the planned new Cortina, were produced by the joint team of Ford of Europe. One of the Think Tank's points is that such a rationalisation of design and engineering staff helps substantially to reduce overheads.

● By standardising manufacturing so that certain components can be made centrally, Escort engines from Dagenham go into the German car, and castings made in Britain will be used for the new small car to be made at Valencia in Spain. Similarly body panels are moved around Europe—Ford argues that it is often cheaper to bear the transportation costs than to tool up in two places for small components which need to be produced in very large volumes.

● The Think Tank also makes considerable play with the general issue of overcapacity in the U.K. It estimates that, to create a viable industry, Britain needs to lose the capacity involved in making 400,000 cars. It also suggests that the British car industry ought to cut out three assembly plants to leave not more than ten. The argument on this point comes back to the economies of scale in assembly operations: the Think Tank says that three-quarters of the Continental plants it looked at met the basic criterion of a minimum size of 200,000 units a

year; this compared with less than a third of the assembly plants in Britain.

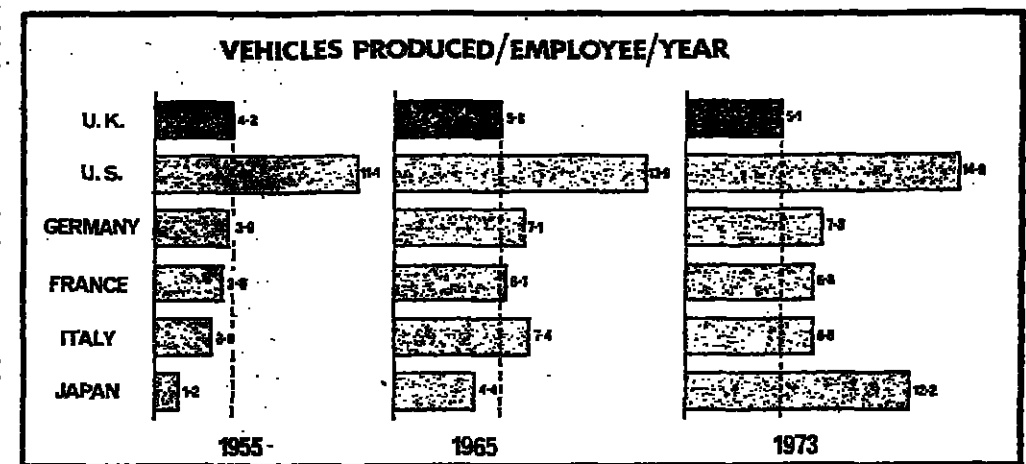
The uncanny thing about this is how neatly the abandonment of Chrysler would have fitted the Think Tank's argument, liked to have concentrated some of its car assembly to a greater degree—the Escort is made at Halewood and Saarlouis, the two assembly plants; if it had Cortina/Taurus at Dagenham and Genk, Cologne, and the Consul/Granada at Dagenham and Cologne. But at the same time, while giving due consideration to national feelings, Ford has the advantage that where assembly is split, it has still been able to build factories with sufficiently high volumes to keep costs down.

One vital element here, of course, is having the market to absorb the volume of cars produced. For Chrysler this is particularly pertinent. One of

its problems in the last decade lost, and Ryton will presumably have been an inability to hold loss capacity as the Avenger is transferred to Linwood to be replaced by the Alpine. But the scale of production at its two different plants. The Imp, for example, was never a sufficient success to be produced in the volume for which the Linwood plant was planned, and therefore it has never made much money.

This relationship between the market and production capacity is spotlighted by the Think Tank report, which suggests forcefully that the expansion of Chrysler (to Linwood), and Vauxhall (to Ellesmere Port), without a consequent rise in sales, have been factors in their long-term lack of profits.

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## OVERMANNING IN THE U.K. CAR INDUSTRY

Operation	Number employed per shift	Competitive level	% overmanning
Trim, final assembly and engine dress	940	645	41
Plant maintenance employees	900-1,200	550-650	49-78
Wet deck sanding of car body before painting	18	12	50

1 Comparison between plants in the U.K. and on the Continent. Direct and indirect manning at capacity for identical models with identical equipment.

2 Comparison between plants in the U.K. and on the Continent of similar size, production environment and capacity.

3 Comparison between actual number employed and standard calculated by industrial engineers.

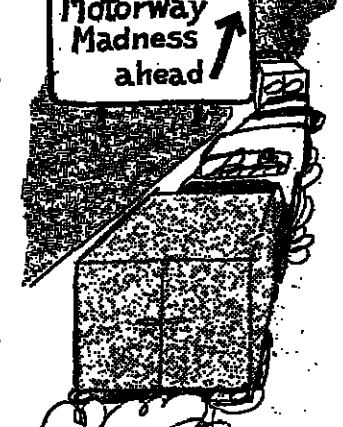
## MEN AND MATTERS

## Scientific kick at goal

I see that science has been taking a look at league football and has come up with suggestions where new clubs might profitably be formed, and how old ones might increase their gates. The science is "operational research," a U.K. management invention that came into its own in the second world war through association with such names as Lord Mountbatten. In this month's issue of *Operational Research Quarterly* one of its doyens, Prof. Patrick Rivett of Sussex University, sketches a scientific model of league football.

He's a bit scathing about the grand picture presented—total annual attendances of about 25m. ("only about one-quarter of annual church attendances") and low admission charges mean that the average income from attendances is about £130,000 (similar to a modest grocery store). Mostly it consists of fairly small businesses attracting attention out of all proportion to turnover, he says. "Some, but not all, of its management seems appropriate to this low level of turnover." If so, the directors may not find the next ten pages of his analysis very rewarding, while he weaves their woes into a mathematical model. But if they skip the argument and take a peek at his three conclusions, they will learn that the best place to locate a new club is Crawley (estimated average gate of 9,000) or south-west Kent (8,000); and that there should be a return to regionalisation of the Third and Fourth Divisions and an overall four-up, four-down system of promotion and relegation.

Finally, Rivett urges clubs to do some long-term planning—to



forego prime city sites already deserted by the local population and plan new ones, perhaps shared, equipped with travel facilities and other popular amenities. How about brighter football for starters?

## Card award

There is a diversity in approach to Christmas cards between the Prime Minister and the Leader of the Opposition. To most people at least Mrs. Thatcher is sending the standard House of Commons card—perhaps because from her point of view it is appropriate since it is a reproduction of a painting by Jan Griener of the elder depicting the great frost of 1683.

Harold Wilson has two cards. The one being more widely distributed is a picture of himself and Mary taken in the white drawing room at 10 Downing Street. For more restricted cir-

culation is another family portrait, but that one including Robert, his wife, and their two children, and £33.8m. last year, with Government grants cut from £130m. to £68.2m.

Politicians do not have the same freedom as advertising agencies and I like the card sent out by Aalders and Marchant. The drawing is obviously meant to depict the crypt at Bethlehem and two asses are standing by a manger—one of them with a mouthful of straw. The other is saying, "How can you eat with all this going on?"

## Enter Ezra

Start a discussion on whether the skills of state and private industry management bear comparison and you've probably started a long argument. What seems undeniable is that the public sector's voice is being heard louder all the time, and from next October one of management's main representative bodies will break new ground by having a nationalised industry boss for chairman.

Sir Derek Ezra, the 56-year-old chairman of the National Coal Board, will succeed Sir Fred Catherwood as chairman of the British Institute of Management. Among its 13,000 member organisations, the BIM numbers all the principal State businesses (unlike the CBI, which is no longer graced with the presence of the Post Office).

The switch of chairman (traditionally a two-year job) is not the BIM's only face-changing for 1976. Roy Close, currently dean of Aston management school and a former industrial adviser at the National Economic Development Council when Catherwood was director-general, is due to become the director-general of BIM in April.

As for Ezra, a Coal Board

man for 28 years, he at least can talk about profits: at the operating level, the NCB's were £33.8m. last year, with Government grants cut from £130m. to £68.2m.

Politicians do not have the same freedom as advertising agencies and I like the card sent out by Aalders and Marchant. The drawing is obviously meant to depict the crypt at Bethlehem and two asses are standing by a manger—one of them with a mouthful of straw. The other is saying, "How can you eat with all this going on?"

## Full of energy

It is doubtful whether MPs will be too happy about the announcement that Walter Marshall is getting a swift promotion from being the most junior member of the Board of the U.K. Atomic Energy Authority to being its deputy chairman. Only on Monday Anthony Wedgwood Benn was on the defensive in front of a select committee for giving Marshall too much to do.

The MP's complained that the Department of Energy is too short on scientific talent to allow Marshall to double as chief scientific adviser and director of Harwell, Europe's biggest energy research centre. Now Marshall gives up his job as director of Harwell, but remains Benn's chief scientific adviser, and refuses to sever his links with the research centre where he will retain an office.

He also retains his "special relationship" with his boss at the AEA, Sir John Hill, who is chief adviser to Benn on nuclear matters. Marshall is the top adviser on everything else relating to energy, so that he has the task of weaving his boss's advice into a co-ordinated long-term energy policy.

## Good party?

From a staff circular giving details of the annual Christmas lunch. "Please ensure that you adhere to the staggering arrangements." Well, I think I know what they're getting at.

Observer

## INTERIM STATEMENT



## Mitchell Somers Limited

Interim Report and Dividend Announcement

Half Year September, 1975.

CONSOLIDATED PROFIT STATEMENT (unaudited)

for 26 weeks ended 27th September, 1975

	1975/76 April/Sept. £000's	1974/75 April/Sept. £000's	1974/75 April/Sept. £000's
Net External Group Sales	5,479	3,945	9,851
Materials and operating expenses	4,715	3,316	8,373
Depreciation	116	104	219
Total Costs	4,831	3,420	8,592
Group Trading Profit	648	525	1,259
Interest paid	46	82	137
Group Profit before Taxation	602	443	1,132
Taxation	313	230	541
Group Profit after Taxation	289	213	591

## DIVIDEND ON ORDINARY STOCK

Interim 0.43 pence per share

Declared 11th December, 1975

To be paid on 9th February, 1976

Last Year: Interim 0.35 pence. Final 0.595 pence.

## Chairman's Comments

"It is better to light one small candle than to curse the darkness." I am pleased to report a group profit after taxation of £239,000 for the half year to 27th September, 1975, which compares with £215,000 for the same period last year. Our cash position has improved further so that our bank overdrafts at the end of September 1975 totalled £320,000 compared with a figure of £331,000 on 29th March, 1975. We are still not discouraged by our overall prospects for the current year despite the difficult trading conditions in our die block business. The improvement in our cash position, which is the result of constant management effort, encourages your directors to follow their desire and duty to look after shareholders' interests. I am pleased to report that the interim dividend will be increased from 0.35 pence to 0.43 pence per share in the total dividend for the current year. Haywood Forge, Hales Owen, West Midlands.

11th December, 1975



# FINANCIAL TIMES SURVEY

Wednesday December 17 1975

## JAPANESE BANKING and FINANCE

Recession has made a severe dent in Japan's economic might, and the authorities have been faced this year with the unfamiliar problem of coping with a serious shortfall in national revenue. For the banks and other financial institutions it is a testing time.

THIS HAS been Japan's year for contending with a new sort of financial headache, a massive shortfall in most categories of revenue of all levels of government. The financial markets are, on a conservative estimate, having to yield up \$25bn., equal to 10 per cent of total loans by the private banking sector to bridge the gap between the public sector's tax income and its expenditure.

Next year the demands will be heavier, probably by at least a third, and it may be years before Japan's economy works the large annual borrowing requirement out of its system. In fact it is even possible that it will never do so — at least not to the extent of restoring the kind of budgets that have been the invariable rule over the past 35 years.

At this end of the year it is obvious that Japan was heading for a large budget deficit. But, with so many Japanese happenings, the waves of unusual activity which have swept over the financial system have been orchestrated in such a way that few people have been aware of their full extent.

It was finally revealed (in the external balance sheet for 1974, unveiled last May) that Japan's short-term external liabilities had increased \$12.7bn. to \$36bn. in one year. The overall effect was to reverse Japan's net growth as a creditor nation, despite the continued growth of most categories of foreign assets.

There are, however, substantially different reasons for fiscal circumspection this time. Last year it was mainly a com-

mercial decision not to talk too much about the overseas borrowing requirement, since there was already a discriminatory "Japan" rate in world markets and it was eminently sensible to do nothing that would add still more to the interest cost. That situation is now less sensitive because, while borrowings are for the most part still being rolled over and the net outstanding debt remains at a high level, there has in fact been no further increase (and the Japan rate has largely disappeared).

Rather unexpectedly, the external situation has recently been marked by the yen approaching its Smithsonian parity of \$306 to the ¥ more closely than at any time since 1973. This weakness is despite the fact that the original balance of payments targets for 1975-76 — a current account deficit of \$1.7bn. and one of \$3.9bn. after allowing for long-term capital movements — are well within sight. The first half of the fiscal year saw the current account only \$336m. in the red, while the overall deficit, including short as well as long-term capital movements, was only \$1.4bn.

### Unlimited

Nothing much has changed since then — at least not above the line which separates balance of payments figures from banking transactions. However, it is perhaps as well to remember that Japan now possesses almost unlimited opportunities to weaken the yen, should it choose to do so, by running down those same "below the line" bank borrowings that were run up so spectacularly last year. These are

some indications of that happening in the \$1.67bn. to \$12.96bn. drop in the foreign exchange reserves these past four months — though it can be pointed out that this is virtually all reflected in changes visible above the line. There have been several suggestions that the yen's weakness may persist for some months — suggestions which, if believed, would be likely to discourage inward transfers for investment or other purposes.

Needless to say, these are two highly charged objections. They also belong together in Japanese folklore, for the sound reason that Japan's war effort up to 1945 was largely financed

criticisms have in recent weeks been aired in the Diet (Parliament) and in public. One is that the procedure of deficit financing is liable to be wildly inflationary; the other, less obvious, is that it could be the forerunner of revived Japanese militarism.

Meanwhile domestic banking parlours are mainly preoccupied with domestic housekeeping problems, about which any remaining secrecy has little to do with commercial considerations. So, unlike the situation in the Eurodollar market, interest rates in Japan are invariably decided by the monetary authorities. That is very much the position at the present time, with tight control of markets extending all the way from call money to the very fringes of the equities market.

The reasons for discretion here are all too plainly social and political. For the fact of the matter is that deficit budgeting on a grand scale is not unheard of in Japan, but on the contrary is an exercise that stirs plenty of memories, mostly unpleasant.

In pure reason none of this applies to the present situation. The basis of Government strategy is not to amass public sector assets, but solely to compensate temporarily for what is believed to be a temporary lull in private sector expenditures. It is fully intended to phase out

fiscal spending and the deficit as soon as private spending, incomes and taxes rebound.

Rip-roaring inflation would represent a serious policy failure, which could be politically costly to the Liberal Democratic Party Government. In the circumstances the latter would be most unlikely to give absolute priority to business recovery, and of course has no intention of putting its own spending plans in this category.

reporting of the financial problems of Tokyo.

In fact there is no similarity between Tokyo's difficulties and those of New York, for the basic reason that public finance in Japan is so highly centralised that it is completely correct to think of the deficit in any compartment (such as a metropolitan government) as part of the deficit of the whole. This does not exclude successful pressures on local government

14 per cent, on large companies.

Tokyo's present financial problem (a revenue shortfall of anything up to \$1.2bn. on a \$10.75bn. total budget) is partly due to the fact that it has spending policies (for example, on wages and pensions) that the central government considers extravagant, but it is mainly due to the drop in corporate earnings to which it is geared, as is the national revenue (if not more so). This alone probably makes its plight a national responsibility.

In addition, central and local government services are thoroughly intertwined. For example, local governments pay for the police, but the law enforcement service is operated on a countrywide scale. Moreover, 26 per cent of all local government funds are tied grants from the central administration (and must be spent as directed).

However, probably the most striking difference between Tokyo and New York is that when Tokyo has difficulty floating bonds to cover its deficit, the reason is not that it has exhausted its credit. The reason is first that the central government does not hesitate to put an absolute ceiling on Tokyo's bond flotations (which the Ministry of Finance says are likely to be \$615m. this year, though metropolitan sources still talk hopefully of anything up to \$695m.) — and secondly that it controls the rates at which Tokyo (and all other local governments, all public utilities and every other large corporate entity) is allowed to borrow.

This is where the market borrowing requirement (which could be expected to come in around \$17.7bn., of which \$10.5bn. is described as

Naturally, the authorities cannot sit back idly after fixing borrowing limits and issuing conditions for everybody, but then have to make sure that the funds are actually subscribed. The extraordinary feature of the current funding activity of Japan is not its size alone, but the fact that it is being accomplished in this controlled (and essentially non-market) fashion.

Some features of this phenomenon are worth noting. The public sector is apparently increasing its total borrowings by a full 48 per cent in one year. Total long-term debt outstanding as at end-March were \$34.3bn. of government bonds, \$37.5bn. of public corporation stock and \$19bn. of local government issues.

### Borrowing

The central government has sought authority (not all as yet formally granted by the Diet) to issue \$18.3bn. of new 10-year government bonds this fiscal year, the peak month so far having been November, when \$3.27bn. was raised, \$2.7bn. of which (the rest being subscribed by the Trust Fund Bureau, which administers postal savings and other funds under official control.) Of the total, \$10.6bn. is officially regarded as "normal," which, however, means nothing as far as the market is concerned, only that the money is supposed to be funnelled into capital projects which may or may not be ultimately self-financing.

Informal Ministry of Finance estimates put the combined borrowing requirement (authorised by local authorities at — and does, but only up to a point. This is where the market borrowing requirement (which could be expected to come in around \$17.7bn., of which \$10.5bn. is described as

CONTINUED ON NEXT PAGE

## Bridging the money gap

By Peter Duminy, Tokyo Correspondent

through the currency printing presses — a highly inflationary system which meant that the populace sacrificed their savings and a large part of their living standards.

Short of this nightmare, it is terrifying enough that Japan's postwar recovery was also funded in this way — with, initially, devastating consequences for what was left of the value of the currency. It will also, as everyone is dimly aware, be the method of restoration after Tokyo is once again largely destroyed by an earthquake.

In pure reason none of this applies to the present situation. The basis of Government strategy is not to amass public sector assets, but solely to compensate temporarily for what is believed to be a temporary lull in private sector expenditures. It is fully intended to phase out

The worst that can happen is that there will be miscalculation, leading to renewed inflation. Alternatively, if for any reason private investment outlays and/or consumer spending fail to recover fully, the result of a maintained high rate of government spending would be that Japan would rather more quickly than otherwise be transformed into something resembling a modern welfare state.

However, this is not the sort of stuff that can readily be spelled out. It is altogether safer for the Finance Minister to minimise the current deficit (by, for example, talking about bits of it at a time) and to mention next year's financial situation as little as possible.

A snag about this strategy, though, is that there are liable to be misunderstandings, such as have already risen in some

to modify programmes unpopular with the central government. But it does effectively rule out anything in the nature of a Tokyo default.

Among other things, local government revenues automatically (or very nearly) rise and fall with those of the central government. This is because much local income is a fixed percentage of corporate and other taxes imposed and collected by the central government (and rates), but these are closely controlled by the central government as well. For instance, Tokyo has a business tax, levied on corporate profits earned in the metropolitan area. But the central government decides which profits fall in this category and also interfered when Tokyo tried to raise the rate from 12 per cent, to

the rate from 12 per cent, to

the rate from 12 per cent, to

the rate from 12 per cent, to

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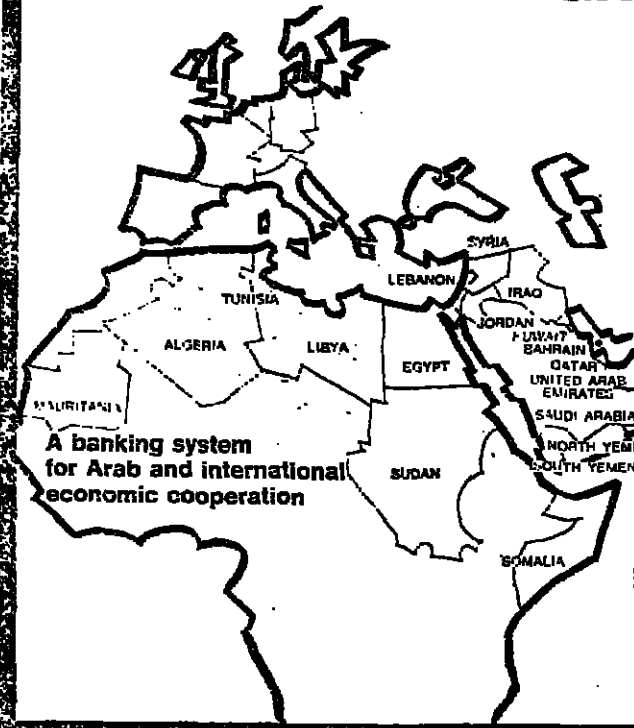
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## JAPANESE BANKING AND FINANCE II

# Awkward pressures on home sector

JAPAN'S 13 "city banks"—the banks with nationwide branch networks—have been feeling the pressures of recession like the rest of Japanese industry and expect to go on doing so. Their profits declined moderately in September for the third successive six-month business term and are expected to fall further still in March, though there could be some recovery in the six months after that.

A decline in profits stretching over two whole years is something new for the city banks, which have seen their profits as well as their deposits expand rapidly over the years in line with Japan's rapid economic growth. Coupled with the fact that the banks are not popular with the general public these days (partly because they are thought to lend too much of their money to industry and not enough to individuals, and partly because they are vaguely equated with something sinister called the "power of big business") the bad business conditions of the past year are inducing some hard thinking about where city banks are to go in future and how they should seek to adjust their role in Japanese society.

The reasons for the profit decline of the last business term can be summarised without difficulty. The Bank of Japan started to reduce its discount rate in April, and by November had lowered the rate (in four successive steps) by two and a half points from 9 to 6.5 per cent. City bank lending rates declined in line with bank rates. The rates are in fact subject to ceilings set by the Ministry of Finance and the Bank of Japan, so the banks were obliged to cut their rates whether they wanted to or not. Deposit rates, however, remained static (also under Government guidance) for six months after the first cut in the discount rate. These were only finally reduced, by a margin of 1 per cent, for longer term deposits, at the beginning of last month.

The freeze on deposit rates applied during the summer, and the rather small cut eventually approved in November, was the result of understandable political pressures. Bank deposit rates are already a good deal lower than the rate of increase in the cost of living, so that the vast majority of Japanese citizens who put their savings into bank deposits are getting a negative return on their money. The Government did not wish to make their rate still more negative at a time when static increases in real wages and a record unemployment rate were already depressing the Japanese public. The banks thus had to take a cut in their profits—and may continue to have to accept narrower deposit-lending margins than they have been accustomed to.

Another burden on the banks

PERCENTAGE SHARE OF TOTAL BANKING ASSETS		
	March, 1975	March, 1966
City banks	29.1	33.8
Long-term credit banks	7.8	7.6
Local banks	19.4	19.5
Trust banks	11.7	9.7
Mutual loan and savings banks	8.9	9.0
Credit associations	11.3	9.2
Life insurance companies	7.4	6.6
Fire insurance companies	1.9	1.2
Central Agricultural Co-operative Association	2.5	3.4

this year—though not such a heavy one as some of their anguished reactions have implied—will be that of absorbing a large proportion of the "deficit-covering bonds" to be issued by the Government in order to close a budget deficit of record proportions. The city banks, together with the three long-term credit banks (Industrial Bank of Japan, Long Term Credit Bank of Japan, and Nippon Fudosen Bank), have been allotted a 48.5 per cent share of the ¥5,500bn. Government bond issue scheduled for the current fiscal year.

## Negative

A large part of this burden will be (or already has been) taken off their shoulders in the form of open-market operations by the Bank of Japan and a lowering of reserve requirements. However, the holding of Government bonds involves a cost for the city banks in the form of a negative margin between the rate at which they acquire and dispose of bonds. There is also a fear that the Government will have to make another, even larger, issue of deficit bonds next year and that it could be less easy to absorb.

The short-term worries of the city banks include another very major headache, and that is what to do about the chronically loss-making companies which figure among their clients and which, in the current economic situation, cannot be allowed to go bankrupt. Nursing these companies, which include a few major household names, through what remains of the recession will constitute one of the banks' main responsibilities over the next six months or so. Yet on a longer view it seems that the role of the banks as the main source of capital (and often also the main source of advice and guidance) for private industry may be tending to diminish.

The accompanying table shows that the total amount of funds deposited with city banks has been falling for the past ten years as more Government expenditure has been concentrated at the regional or municipal level in Japan and more deposits have gone into local banks and

other small financial institutions. This trend will continue when the economy moves into its predicted moderate growth phase after the present recession and will be matched by another much newer development.

Japanese industry will need less capital for expansion during the moderate growth era. It will also want to get a smaller share of its total funds from banks than it has done hitherto because future rates of growth may not be enough to enable companies to carry the burden of borrowing most of their capital. A final factor tending to reduce the importance of bank lending to industry will be the recently introduced control which directly limits the lending any one bank may undertake to a single corporate borrower.

Any of these factors will take time to have its full effect. Banks and their clients have been given five years to conform to the individual lending ceilings (which will eventually prevent a bank from lending more than the equivalent of 30 per cent of its capital and reserves to a single client.)

There are also some loopholes in the controls, such as the fact that a foreign subsidiary of a Japanese company (for example, the U.S. subsidiary of a trading company) can borrow from the overseas branch of a Japanese bank outside the 30 per cent ceiling imposed on the parent company. But the lending ceilings, which are essentially a concession to anti-monopolistic public opinion and to what is now fairly standard practice in other countries, will eventually weaken the financial bonds between the banks and private industry.

Many people in Japan might say that the weakening of such bonds will come none too soon. The banks currently lend only 7 per cent of their deposits to private individuals. But the requirement to shift some of their lending out of the corporate sector, which seems to be dictated both by the pressures of public opinion and by economic trends, provides a challenge which could affect the long-term profitability of banks. A greater stress on housing and other consumer loans is probably inevitable and desirable, but will alter the balance between long- and short-term lending, which at the moment has about 65 per cent of city bank loans going into loans of less than one year.

Another avenue for the expansion of city bank business in the long run will be overseas. Japanese city banks now derive on average, about 10 per cent of their profits from overseas business (compared with more than 50 per cent for some major American banks). But development of overseas business cannot be rushed, partly because of the time needed to acquire the necessary know-how and part because the Bank of Japan and the Ministry of Finance are cautious to allow headlong expansion of Japanese bank abroad.

Most Japanese bankers are convinced that rationalisation and/or mergers will become increasingly necessary as the banks move into the post-recession era. So far as corporate rationalisation is concerned, the scope is by now fairly limited since Japanese banks have carried computerisation of the deposit and transfer business as far as or further than any other banking industry in the world.

The field in which scope for rationalisation does exist (as is probably inevitable) is service to the consumer. The official control of interest rates which prevents banks competing for deposits by offering to pay more for them than the industry into "service" competition. This includes such things as dispatching bank staff customers' homes to pick up small amounts of money, telephoning customers who deposits are made to the accounts and so on.

## Mergers

The scope for mergers in the Japanese banking industry is obvious from the figures. Apart from the 13 nationwide city banks Japan has 63 local banks (most of them confining the operations and branch network to a single one of Japan's prefectures), seven trust banks, three long-term credit banks, 73 mutual loan and savings banks, 471 credit associations and 495 credit co-operatives.

Pooling the financial resource of some of these bodies would seem to be one way of creating a more viable banking industry (especially since some sectors of the banking industry such as the local banks tend to be permanently oversupplied with funds while the city banks are chronically short of cash). But the theoretical case for merger in any Japanese industry has been seen in the context of a situation on the ground—in banking this is not very durable to rapid consolidation. The big city banks are probably already too big to merged with one another without inviting public resentment against the supposed "amassment" of corporate power. The narrow regional bases of the local banks on the other hand argue for effective mergers unless Japan carries out a reform of its feudal system resulting in fewer and larger units of government.

Charles Smi  
Far East Ed.

# Money gap

CONTINUED FROM PREVIOUS PAGE

"normal": probably nearly half of this will come from the Trust Fund Bureau, which is allowed to lend money to local governments as well as buy their bonds. This segment is not a direct burden on the market, obviously, but must nevertheless be counted as part of the overall funding exercise. Public Corporations, which had issues of \$8.5bn. last year are expected to repeat this scale of funding (most of the stock will be privately placed).

All this gives a combined total for the public sector's long-term requirements this year of \$4bn. That is not only 48 per cent of the cumulative sum outstanding, but is also to be seen against total demands on the long-term market (that is, including all corporate issues as well), of \$33bn. in 1974-75.

Needless to say this situation has been on every banker's mind for the past few months, with each waiting to see how the burden would be spread. Of course, there may be a risk of over-dramatising some of the difficulties.

Crowding is not a problem, partly because private sector requirements are down this year, but also because there are plenty of ways in which the monetary authorities can increase the overall availability of funds (those already employed have included lowering of the banks' compulsory reserve requirements, operations of the Trust Fund Bureau already mentioned, and also purchases of securities from this agency effectively replenishing its resources).

There is also no immediate problem for foreign banks in Japan, because they are not expected to subscribe to the public debt or hold portfolios of prescribed stock.

## Trade-offs

No financial institution holds more of these than it has to, or for longer than it has to, because there are far more profitable ways of investing money, including acquisition of first-class securities in the secondary market. While this has always been the situation in Japan, and there has long been a system of compensating trade-offs, it is not always obvious that these will work in present conditions. For instance, most local governments are supported by local banks which in turn have the official business of the local communities concerned. Now the situation is that borrowings are so big that local banks cannot carry them unaided, but also, in view of the unattractive yields, cannot expect other financial institutions to rally round.

In another direction, the authorities have unleashed considerable pressure on the secondary market (in which there can be no changes in quoted prices not ultimately sanctioned by officialdom) in an effort to depress yields (that is, maintain prices) and keep securities moving along the line from issuers to primary subscribers (mainly the banks) Japan, because they are not expected to subscribe to the public debt or hold portfolios of prescribed stock.

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# Eager to win more business abroad

EVER EAGER to attract new business abroad and to enlarge their operations on a global basis, Japanese banks continue to press the authorities of the Ministry of Finance for permission to open new offices overseas. And despite a general policy of restraining such activities in light of the general international recession, the Finance Ministry has been allowing selective advances abroad on a more or less steady basis. This process can be expected to continue for at least another year or so.

As a recent case in point, two Japanese banks are now in the process of establishing an international commercial banking facility in Brussels in co-operation with a European financial group known as the "Euro-Partners" and composed of four European banks. It all goes well with the arrangement, the Long-term Credit Bank of Japan and Futsu Bank will be tied up with France's Credit Lyonnais, West Germany's Commerzbank, Italy's Banco di Roma, and Spain's Hispano-Americano.

In an unusual development, 0 per cent of the capital of the new venture will be provided by Japan's Long-term Credit Bank, 10 per cent by the four European banks. This will be the first time for a Japanese banking institution ever to enjoy majority holding in a joint venture in Europe.

The Japanese see the underlying as making it extremely convenient for their banks to out loans in the European market. It will certainly enhance the current standing of Japanese banking operations in the region.

Another result of the latest move will clearly be increased pressure on Japan's banking institutions to seek additional concessions from the Finance Ministry. Tokyo's leading bankers for many months now have been contending that the country's exporters are increasing their business with markets outside the U.S.—especially in the European area and in the Middle East—and that this situation is rapidly changing the pattern of Japan's trade.

"As we see and evaluate such developments," commented one leading executive of a major

JAPANESE BANKS ABROAD (as at November 27, 1975)			
	Branches	Subsidiaries	Representative Offices
U.S.	37	12	14
New York	17	3	5
California	15	7	—
Others	5	2	—
CANADA	—	—	8
CENTRAL & SOUTH AMERICA	3	4	14
Brazil	—	3	11
Others	3	1	3
EUROPE	37	6	20
U.K.	19	—	4
West Germany	12	—	4
France	1	—	2
Italy	—	—	—
Switzerland	—	2	1
Others	4	4	5
ASIA	24	—	27
Singapore	5	—	7
South Korea	4	—	1
Hong Kong	4	—	8
Others	11	—	11
OCEANIA	—	—	12
Others (Africa and Near/Middle East)	—	—	16
Total	101	22	111

Source: Ministry of Finance.

Tokyo bank early in December, "it is now necessary to advance our presence not only in the financial centres of Europe but also in the Middle East as well." He suggested that the authorities in Japan should take this into account by relaxing somewhat the current restraints imposed on excessive movements overseas.

But to some extent it is easy to understand why the cautious authorities of the Ministry of Finance plan to maintain their controls over advances by the country's bankers in financial markets abroad.

In November it was disclosed that Japan's banks maintained 101 branch offices overseas, 111 representative offices and 22 subsidiaries. Although located mainly in Western Europe and North America, there are also a growing number of these facilities in Asia, Central and South America, Oceania, Africa and the Near and Middle East as well.

Admittedly, however, outside of the financial capitals of

Western Europe and North America, most of the Japanese banking facilities in overseas areas are merely representative offices. This situation is bound to change to some degree as their operations increase in sophistication.

## Persistent

The persistent gap that continues to separate the Japanese banking efforts in international markets from their more experienced foreign competitors is, in fact, one of sophistication. Yet this gap is closing at a fairly rapid rate. Differences in approach or even understanding which have tended to exist in recent years undoubtedly have been a prime source of tension, division and distrust.

In their usual way, the Japanese now are meeting these challenges and finding ways to soften criticism on both sides. The "Japan rate" spread which developed in 1974 when Japanese banks were borrowing Eurodollars, for example, is no

longer resulting in premiums of 0.5 to 2 points.

Prime banking names in Japan which once had to pay such premiums, much to their embarrassment, now are being quoted about the same rates as any other big international banks. But lesser known Japanese banking institutions are known to be taping premiums of 1 or 2, still a form of discrimination in Tokyo eyes, yet something Japan's bankers can live with.

To a considerable degree, it was the Finance Ministry officials who took the matter in hand, warning the country's bankers to "cool operations" abroad where necessary. Undoubtedly, though, the situation improved largely as a result of the success in which Japan's economy reacted to the oil crisis.

To-day, few of the major Japanese banks are looked upon in overseas money markets as anything but excellent credit risks. This situation has removed limits to their borrowing powers and encouraged them to innovate in meeting the needs of their clients.

Significantly, Japanese banking operations overseas are earning unusually high profits in a period of global recession. Yet sharp profit rises are being registered by the nation's banks as a result of strictly domestic operations. The difference, of course, is the strict controls on interest charges maintained by the Government in Japan; but also playing a role in such matters is the business which stems from the activities of the huge multinationals.

To one degree or another, all of the major Japanese banks engaged in expanding their activities abroad are heavily involved in financing business connected with third country trading or investment. This tends to place a prop under their business in times of poor economic conditions and accelerates the tempo during normal periods.

There are some deviations to this general picture of well-being. Banking branches in regions outside Japan but not located either in Western Europe or Northern America have yet to receive authorisation by Finance Ministry officials to issue certificates of deposit (CDs). The single exception is Singapore branches. This situation, in fact, works to prevent the branches from raising funds at profitable rates and is proving a difficult competitive problem. The feeling in Tokyo is that this situation is distorting the business profile of the branches by forcing them to borrow at relatively higher cost and limiting capacity to obtain funds on a short-term basis to some extent.

## Syndicate

And although Japan's overseas bankers are handling increasing amounts of medium-term and long-term syndicate loans for governments other than their own, in addition to the ordinary activities of such banking facilities, they remain in some ways uncertain newcomers to the field of international money operations.

None the less, Japanese bankers are obviously intent on expanding their operations throughout the world, believing that in the long run such activities will prove to be extremely important and, an excellent point, clearly essential to the continued success of Japan's trade and economy.

Using the very latest Japanese projections for their banking community, it is evident that the fledgling advances will continue and that efforts to enlarge and consolidate international financing operations will pay off eventually by moving Japan into the ranks of the world's major capital exporters.

Other optimistic predictions going the rounds of Tokyo banking circles these days include one which claims that before 1980 it is most likely that the country's foreign investments will be launched upon a rapid expansion programme. A decade from now, according to these same forecasts, investments abroad will approach \$45bn, or \$47.5bn.

The anticipation in the Japanese capital is that, with Japan second in foreign investments following the U.S. and displacing Britain, the nation's banks will have every reason to expect to assume a leading role in global financing. But even the pessimists among the Japanese bankers, who tend to consider this rosy telescope view as wishful thinking, are willing to stand behind that same growth figure when the date of accomplishment is advanced to 1990.

A. E. Cullison

## Organization of Sparkassen, Landesbanken/Girozentralen in the Federal Republic of Germany



### Public Savings Banks

The German savings banks (Sparkassen) are legally and economically independent credit institutions. They are communal savings banks operated under public law. The savings banks' liabilities are guaranteed without limitation by the respective communities (town, country), whereby all deposits held by a savings bank are fully secured. The business of a savings bank is directed by its managing board.

The supervisory body of a savings bank is the board of administration, on which the general public and the local government (a town, a country or several communities) are represented. Their tasks and activities are laid down in the articles, which allow the savings banks to do all usual banking business for their customers. Transactions for their own account are subject to some limitations to secure the deposits, e.g. savings banks are not allowed to acquire securities out of their own funds.

In addition to the communal savings banks there is also a small number of "free savings banks." These are savings banks without a local government as guarantor. Contrary to the communal savings banks the free savings banks are subject to private law (in most cases as associations or trusts).

The savings banks offer all services of a modern banking institution. Their services are available to every private individual, every business enterprise and every local authority. The following are the most important forms of business transacted: the acceptance of all types of deposits, credit business of all kinds, encouragement of the acquisition of personal property, settlement of cashless payment transactions and all other types of banking services, e.g. transfers to payees in Germany and abroad, collection of debts, bills and receipts, execution of cheque transactions and issue of cheque cards, purchase and sale of foreign currency and travellers' payment media caring for the need of customers in the field of foreign trade transactions.

At the end of 1974 there existed in Western Germany 700 savings banks head offices with more than 16,000 branches.

### Savings Banks Associations

The savings banks of each federal state are united in regional Savings Banks Associations. The tasks of the regional Savings Banks Associations are, among other things, to represent the common interests of the savings banks; to offer information and advice to the members of the Associations in all matters of savings banking; to train staff members of the savings banks and to further their professional education; to examine the handling of business and the balance sheets of the member savings banks. At the head of the regional Savings Banks Associations is the Deutsche Sparkassen- und Giroverband in Bonn (German Savings Banks Association). It is the centralised representative of savings banks interests and corresponds to the savings banks associations on the regional level. It is the spokesman of the savings bank system in the public sphere and also to the Federal Government and parliament. Through its board and committees it influences the co-ordination of the savings banks and Landesbanken/Girozentralen, which are also its members.

### Landesbanken and Girozentralen

The 12 Landesbanken and Girozentralen in the Federal Republic of Germany are operating under public law, like the savings banks. Their liabilities, i.e. also the deposits maintained with them, are guaranteed by the regional Savings Banks Association, individual Lands of the Federal Republic or big communal associations. The business is directed by a managing board and the general management is supervised by the board of administration.

The Landesbanken and Girozentralen are the central banks of the savings banks. They act as clearing houses for the savings banks' national cashless payments. They hold the liquid reserves of the savings banks within their area of activity and effect the regional balancing of funds among the savings banks. Moreover, the Landesbanken and Girozentralen

transact all customary banking business, e.g. granting short, medium and long-term loans to industry, commerce, trade and public authorities; in many cases they provide loans jointly with the local savings banks.

The Landesbanken and Girozentralen are entitled to make issues. They issue mortgage and municipal bonds. In addition to security and stock exchange dealings the services provided by the Landesbanken and Girozentralen include foreign business in all its fields. To an increasing extent the Landesbanken and Girozentralen participate in international money and capital transactions, and, in particular, in the business of international financing.

The Landesbanken and Girozentralen assist the savings banks in their foreign business, for which purpose the maintaining of relations with foreign banks is of particular importance. On the other hand, the extensive network of branches of the German savings banks organization is utilised by foreign banks through the Landesbanken and Girozentralen.

The standard DM travellers' cheques of the German savings banks organization issued by the Landesbanken and Girozentralen and the savings banks show as drawee, Deutsche Girozentralen-Deutsche Kommunalbank, Berlin and Frankfurt am Main.

### Building Societies

Along with the savings banks and the Landesbanken/Girozentralen there is a third group constituted by the 13 public building societies. These are institutions specialized in housing finance. Contractual savers with these building societies form their own capital which benefits in Germany from State premiums or tax relief. The building societies grant loans to their customers at favourable rates of interest with which to finance the building or purchase of their own home and land.

### Deposits and basic Capital Resources

The German credit business is sound. In the Federal Republic there is a well-balanced structure of private commercial banks, co-operative banks and credit institutions operating under public law, with special and general functions. The biggest Group among the credit institutions operating under public law is that of the savings banks (Sparkassen) and of the Landesbanken/Girozentralen. Every single deposit in these institutions is fully backed by a public guarantee. The guarantor for the savings banks is the respective local administration. The deposits of the Landesbanken/Girozentralen are guaranteed by their owners, who are usually the executive of the respective Lands of the Federal Republic and the respective savings banks.

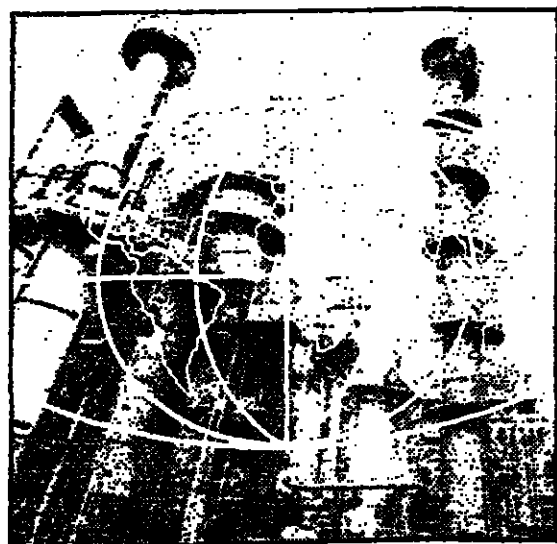
The sources upon which the savings banks draw to set up their own capital is their net profit, after deduction of tax. The Landesbanken and Girozentralen draw their basic capital resources from the allocation of their profits to reserves and from the allocation of the guarantors, i.e. of the respective State Governments and of the regional Savings Banks Associations in those Lands of the Federal Republic. While the private banks are able to set up their own capital in different ways (issuing of new shares, participations) the savings banks are prohibited by law from doing so. The basic capital resources of the Landesbanken/Girozentralen and of the savings banks are modest in comparison with that of the private banks.

But this is not detrimental to their business transactions because the guarantee provided by the cities, communities and states have a net worth function which cover the liabilities of the Landesbanken/Girozentralen and savings banks.

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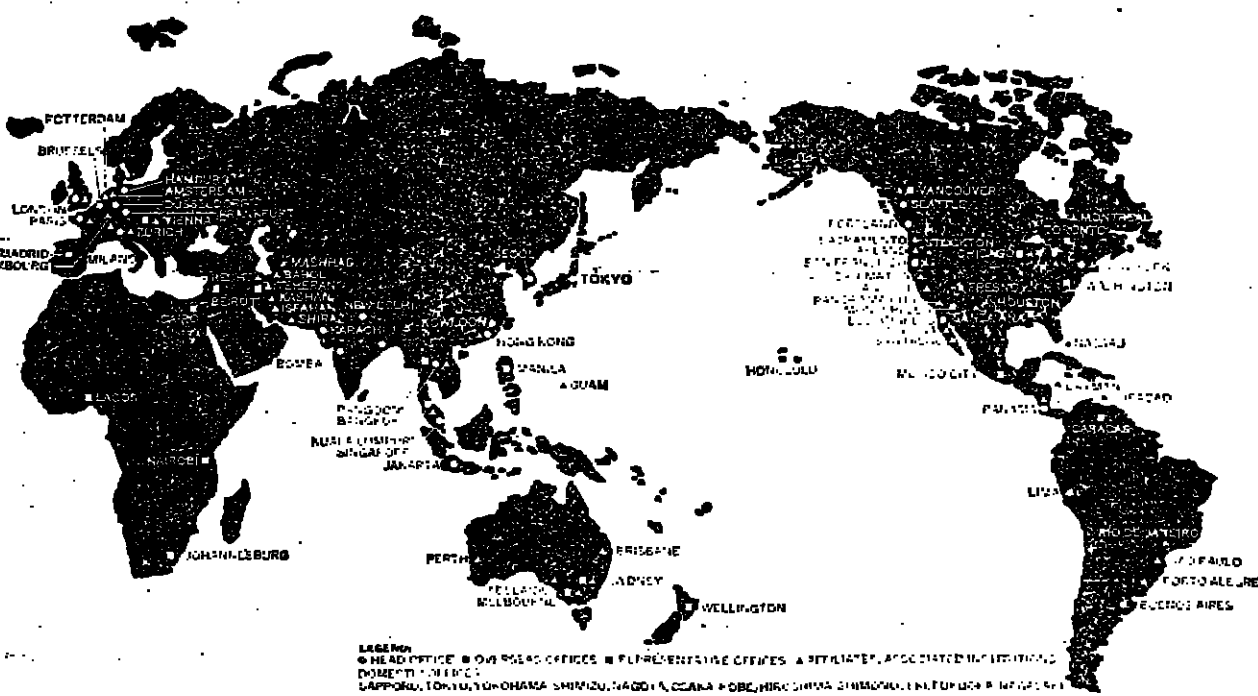
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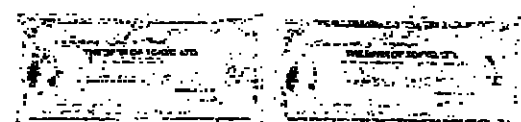
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## JAPANESE BANKING AND FINANCE IV

## Fruitful year for foreign banks



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THE 50 FOREIGN BANKS with branches in Japan represent an extremely diverse industry. They range in size from the American "Big Three" (Bank of America, First National City and Chase Manhattan, with assets in their Japanese branches ranging up to \$850bn. (£1.36bn.) to recent arrivals from developing countries whose assets are still well under \$10bn. The longest established foreign banks, the Hong Kong Bank Group and Algemene Bank of the Netherlands, have been in Japan since before the country officially opened its doors to the outside world in the Meiji restoration in 1868. The latest arrival is the Osaka branch of the Banque de l'Indo-Chine, which opened earlier this year.

All or nearly all of the foreign banks, except possibly a few of the smaller newcomers, are likely to look back on 1975 as one of their best business years in Japan. Japanese industry has been continuously short of funds and thus only too willing to borrow from foreign banks as a supplement to its normal flow of funds from the domestic banks.

For most of the year there has been a comfortable, and sometimes a generous margin on the cost of borrowing dollars and swapping them into yen on the one hand and the income obtainable from lending yen to Japanese borrowers on the other.

Foreign bankers in Tokyo are reticent about profit levels but the figures available suggest that a bank in or near the top ten (but not among the American top three) could have earned at least ¥600m. (nearly £1m.) on its operations for the year ending last September. Next year is unlikely to be as good, partly because the cost of dollar-yen swapping operations has risen and is likely to remain high. But profits will

## THE TOP FIFTEEN FOREIGN BANKS IN TOKYO

	(Total Assets ¥ bn.)	March, 1975	Sept., 1974
Bank of America	821	813	
First National City	745	828	
Chase Manhattan	702	694	
Morgan Guaranty	150	133	
Continental	142	157	
Manufacturers Hanover Trust	103	89	
Algemene	92	80	
Deutsche Überseeische	84	66	
Barclays International	76	63	
Chemical	70	60	
Korea Exchange	67	65	
Hongkong and Shanghai	66	59	
First National of Chicago	66	36	
Dresdner	65	47	
Chartered	62	52	

probably still be enough to justify having a branch in Tokyo on the strength of current business results and not merely on the strength of having a stake in Japan's future.

The dollar-yen swap operation, which is strictly controlled through quotas set by the Bank of Japan, provides one of the basic sources of funds for foreign banks in Japan. But the quotas are allocated in such a way as to favour old-established (and, some people suspect, chiefly American) banks at the expense of more recent arrivals.

The total swap "quota," which is now in the region of \$2.3bn. a year, is allocated on a seniority basis which gives each of the top American banks over \$200m. each (the figure is a commonly accepted guess since the larger banks refuse to disclose their quotas) and the more recent arrivals from Europe or the developing world probably under \$35m. each. Converting dollars into yen and

ing a margin of around 1.5 per cent. on his swap operation. Despite this narrow margin the dollar-yen swap will continue to be an important source of funds for foreign banks in Tokyo as they will no doubt continue to do their best to secure a large share of the total. The quota was increased earlier this month, by some \$300m. for the first time since August last year.

However, the uneven distribution of the swap quota has meant that some banks are much more heavily than others on this form of financing. For established banks on the Tokyo scene such as Algemene Bank, Chartered and the Hong Kong Bank group are believed to enjoy generous swap quotas (although the actual figures are a jealously guarded secret).

Barclays International, on the other hand, arrived in Tokyo only three years ago and before the recent increase was still the basic 18m. level so far its swap quota was concerned. Deutsche Überseeische, another fairly recent arrival among the top ten foreign banks who also has a smallish swap quota have until recently been able to build up their yen loan operations by raising funds on the local bill discount market. The foreign banks, however, have temporarily ceased to be able to use the bill discount market because of the hard which has been placed on the financing needs of local banks which will shortly have to start absorbing budget deficit-covering bonds issued by the Japanese Government. As an alternative source of funds foreign banks have been admitted to the market where rates are

CONTINUED ON NEXT PAGE

## International loans

FOREIGN borrowing in the Tokyo capital market, which was resumed this summer after a suspension of nearly two years, is likely to be slowed down again, as Japan's balance of payments has deteriorated and the Japanese Government's own borrowings are increasing sharply. A plan for using more yen for Japan's foreign trade, which depends heavily upon dollar financing, will also have to wait until the foreign exchange reserve position improves.

Finance Ministry officials say that more than 20 foreign governments and international organisations are on a waiting list after Finland and New Zealand raised a Yen 10bn. bond each in July and October respectively this year. However, "it would be very difficult to approve another issue at this time, because the Japanese Government itself must borrow a great deal for its deficit financing."

Underwriter sources believe, however, that it would be impossible for Japan to close her capital market to foreign issuers again, when so many Japanese companies are actively floating bonds in overseas markets and expect to borrow even more in the future, as they are crowded out of the local bond market because of increasing public borrowings. They believe more foreign issues will be approved in the Tokyo capital market in 1976.

During the 1970-73 period, when huge amounts of dollars flowed into Japan to create large surplus liquidity, 13 yen bonds were floated by foreign issuers in Tokyo. They comprised six dollar bonds, seven yen bonds, four mark bonds, one Canadian dollar bond, and one French franc bond. The issuers comprised three international institutions, six governments, nine government organs, three provincial governments or organisations, ten private financial institutions, and 24 corporations.

During about the same period, four foreign stocks worth U.S.\$36.54bn. were sold in Japan through private placement, while 23 others were partly placed here. Fourteen foreign stocks were listed in the Tokyo Stock Exchange to facilitate Japanese investors trading in them, to seek publicity for their names, and to prepare for future raising of funds here.

The market was closed to foreign issuers, except for listing of shares which was only slowed down, towards the end of 1973, as Japan's balance of payments began to deteriorate following the oil crisis. It was cautiously reopened this year, as it became apparent that whose share reached a peak of Japan had overcome her balance

of payments crisis caused by a larger oil import bill. Mr. Taichi Yoshida, Vice-Minister of Finance for International Affairs, said at the time foreign issuers would probably be permitted to float yen bonds in the Tokyo capital market at the rate of one issue a quarter.

But the first issuer, the Government of Finland, had to wait until market conditions improved relative to Western markets, where interest rates were substantially lower. The ¥10bn. 12-year issue was floated in July with a coupon rate of 8.25 per cent. and issue price of 99 to yield 9.42 per cent. to subscribers on maturity. The second issuer was the Government of New Zealand, which floated a ¥10bn. 12-year, 9 per cent. bond at 99 in October to yield 9.087 per cent. Underwriter sources said the latter issue was not so successful, because it tried to anticipate a decline in interest rates here.

In the summer of 1974, when Japanese banks had difficulty in rolling over their short-term borrowings from the Eurodollar pool Vice-Minister Yoshida said Japan might be able to use more yen for its external trade instead of continuing to borrow dollars so heavily. (Total Japanese short-term borrowings

dollars from U.S. banks are estimated at more than \$0.5.30bn. During the first half of 1975 it looked as though Japan was seriously planning to shift foreign trade finance, particularly import finance, to yen.

Creating a local market specifically for this purpose with the help of the Bank of Japan. However, Mr. Yoshida said last summer that the Ministry studied various plans for a purpose in the past year but none of them had been found practical for the time being, although he still believes that 20 per cent. to 30 per cent. of Japan's foreign trade should be conducted in yen. (Net all of Japanese imports: about 85 per cent. of Japan's exports are currently financed with dollars.)

Similarly, opening of Tokyo dollar call market to resident banks, another form of "internationalisation" for Japanese capital market, have to wait indefinitely in this respect, Tokyo still lags behind Singapore, where Asian dollar market is developing fast.

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# JAPANESE BANKING AND FINANCE V

## Company profits take a knock

THIS YEAR has been a disastrous one for Japanese company profits, probably the worst year that many companies can remember if the chaotic period immediately after World War II is excluded. Estimates of the extent of the disaster vary according to source—and to some extent according to the point of view of the estimator. But it is certain that one in three companies quoted on the first section of the Tokyo Stock Exchange will have reported a current loss (that is, a loss on operations plus the cost of financing) once all results are in for the six-month-business period ending last September.

### BIGGEST GAINERS AND LOSERS (September, 1975, business term—Ybn.)

	Results for six months to Sept. 30	Results for six months to March 31	% Increase
<b>GAINERS</b>			
Automobiles	64.4	39.2	64.5
Electric power	116.6	83.4	31.9
Electric machinery and appliances	43.9	41.6	5.5
Non-ferrous metals and metal products	2.1	0.9	141.0
Fishing	1.9	0.2	1,067.0
<b>LOSERS</b>			
Iron and steel	-54.6	+137.2	
Oil products	-41.9	-33.2	
Textiles	-35.2	-32.7	
Chemicals	-17.0	+35.4	
Paper and pulp	-12.1	+1.8	

Figures are the net outcome of combined profits or losses of all companies within the industry which have quotations on the first section of the Tokyo Stock Exchange.

Source: Yamachi Securities Company.

A comparison of the six-month period with the previous business term (ending last March) shows company profits down by 59 per cent., but the March business term itself showed an estimated 47 per cent. fall from the previous term ending in September, 1974. Bank of Japan revised estimates, which was itself worse than the March, 1974, business term. To complete the deluge of depressing statistics loss-making companies quoted on the first section of the Tokyo Stock Exchange reported a combined total of ¥278bn. losses for the six months ending September compared with the previous term's figures of ¥115.7bn. Forty-two large or medium-sized Japanese companies have accumulated losses greater than their capital.

The reasons for this year's results are easy enough to catalogue. Japan's economy actually shrank by just under 2 per cent. in the fiscal year ending March, 1975, and has shown only minimal growth since then. The result for most industries has been a steady sales decline and a low operating ratio. Japanese companies are used to high growth, which means that most of them carry a relatively costly interest burden on their borrowed capital. They are also committed to the "lifetime employment" system, which means that they cannot dismiss their workers when demand falls. Broadly speaking, industry has two ways of coping with the kind of situation it is faced this year—the first is to draw on reserves and a second to borrow still more money from the banks.

Most of Japan's deficit-ridden industries have been able to do so on the recession so far by using the first method. The steel industry, for example, which has combined losses of more than ¥50bn. during the six months ending September, was still able to show a profit at earnings level (and to declare normal dividends) by drawing on tax free reserves accumulated in happier days, or by selling securities.

The degree to which companies can ride out the recession by drawing on reserves depends, however, partly on how big their reserves are, and partly on the marketability of assets such as securities or land. The further big sales of securities by the steel industry which are anticipated during the current six month business term could have a depressing effect on stock prices. The same sort of effect has already become apparent in the real estate market.

**Rescue**

Companies which have exhausted their reserves (even in some cases to the point of mortgaging office buildings) have resorted to the second "safety net" in the Japanese corporate finance system, which is to beg for help from the banks. The help has usually been forthcoming when the company concerned already has a strong link with a single bank (or in some cases with two or three "main" banks). In some cases banks have had to mount "rescue operations" involving large infusions of extra money, special interest rates etc., to help major client companies from going under. But there have also been cases where help has been refused.

The collapse in August of the Kohjin Company with ¥150bn. of debts was an instance where a group of major banks refused to undertake a rescue operation in the full knowledge that their action would mean the collapse of the company. Since Kohjin there have been many more bankruptcies. Indeed, the monthly bankruptcy rate in October and November was running at record post-war levels.

The steel industry, whose size normally gives it a very major impact on the overall profit level, is likely to do marginally worse in the March term than it did last September. But the deterioration will probably be very slight so that the industry's performance will be a neutral factor in influencing the overall swing in company profits.

Industries which have turned the corner and whose results should be significantly better next March include electrical goods, chemicals, food, and paper and pulp. Those which could continue to get worse include oil refineries, cement and non-ferrous metals. There are likely to be very significant differences, however, between companies within the same industry reflecting the different policies which companies followed in coping with the early stages of the recession and the degree of their dependence on bank credit and other factors.

The phenomenon of profit "polarisation" within an industry began to be noted in the September business term (for example in the electrical industry Hitachi almost doubled its profits in September while those of Toshiba were approximately halved). Many observers feel that gaps between the performance of individual companies will be an increasingly common phenomenon as Japanese industry pulls out of the post-oil crisis depression into the moderate growth period which is forecast for the remainder of the seventies.

**Impact**

The low level of company profits has had a direct and serious impact on Japan's national budget, because the government's revenue from corporate taxation has fallen very sharply. Quarterly figures for tax receipts from business show that in the second quarter of 1974 revenue was still running no less than 58 per cent. higher than a year ago, but by January-March of 1975 the year-to-year rise was only 5 per cent., and by the third quarter of this year it was down by 45 per cent.

The huge budget deficit which has appeared as the result of the corporate tax shortfall will be bridged by a special issue of deficit-covering bonds for which the Government has been seeking legislative approval this autumn. Deficit-covering bonds are regarded, however, as a once-only solution to the deficit problem and will not be used again if the budget deficit repeats itself in 1976.

The consensus is that company profits will take some years to get back to the level of before the 1973 recession, and that the Government will have its work cut out to find some permanent means of filling the resulting gap in its finances.

Charles Smith

## Fruitful

CONTINUED FROM PREVIOUS PAGE

only some 2 per cent. lower than on the last discount market. A further source of yen financing comes in the form of deposits with foreign banks. Japanese city banks at this has tended to be of importance only to very recently established foreign bank branches or to those whose business operations outside Japan are of particular interest. A case in point is Grindlays Bank, which runs a small but highly profitable operation in Tokyo based chiefly on Japanese bank deposits lent on a handsome rate to Japanese industrial borrowers. Grindlays, which aims to have made a 21 per cent. profit after tax this year, recently got special treatment from the Tokyo banking community because of its strong position in the Middle East.

A form of Japanese business which does not involve yen lending is the so-called "im-ct loan" or general purpose exchange loan to Japanese industrial borrowers. This returned to favour early last year after Japan's balance payments started to feel the weight of higher oil prices. In fact loans which tend to run five years and are normally secured by rolled-over short-term borrowing on the Euro-dollar market, became popular in the early days of Japan's economic miracle when the country was chronically short of foreign exchange. They are popular again today with industries such as steel (or, in 1974, electric power) whose profits are under a temporary squeeze.

The impact loan business is subject to tight Bank of Japan controls, both on the monthly amount of guaranteed (by Japanese banks) and unguaranteed loans which can be induced into the country and on the margin which the lending bank charge over and above the London inter-bank rate (LIBOR). Foreign banks, however, have ways of circumventing the Bank of Japan's controls on lending margins, usually by demanding compensating deposits from their customers. These have had the effect of making the impact loan business considerably more profitable than the Bank of Japan officially intends it to be.

When impact loans were resumed early in 1974 after a gap of several years the margin over the LIBOR rate was initially between one-half and three-quarters of a per cent. The margin rose to a maximum of 2 per cent. in late 1974 when funds were scarce and Japanese companies were particularly avid borrowers. It has now settled back in the region of 1½ to 2 per cent. for top quality borrowers.

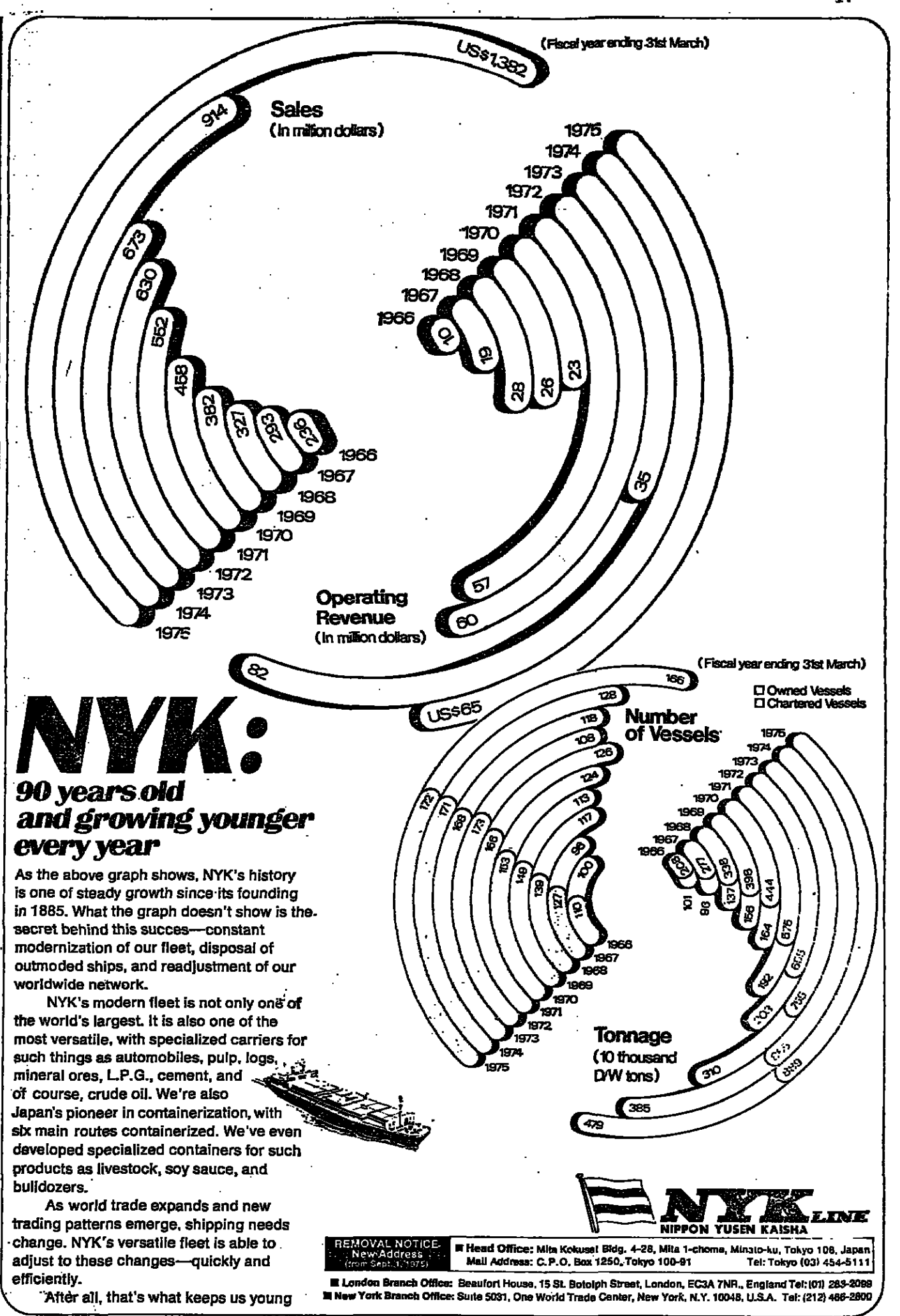
The problem of assessing who is, or is not, a reliable borrower has been a major new headache for foreign bankers in Tokyo during the past year, although some foreign banks may feel that they should have worried more about creditworthiness in the past. One leading European bank branch in Tokyo had partially unsecured loans outstanding to Kohjin Company when it failed in August. Another had lent unsecured to Chori Com-

pany, but had succeeded in obtaining security before Chori became the object of a widely publicised and large-scale rescue operation in September.

The creditworthiness problem has tended to force bankers back on to the three basic principles in assessing their potential clients. They must either be very big, or they must be showing an operating profit, which 40 per cent. of Japanese companies failed to do in the six months ending September last, or they must be closely connected with one of the big commercial and financial groups (such as Mitsubishi, Fuyo, etc.). A good deal of attractive business has probably had to be turned down in the past few months by bankers who stuck to these principles, but those who did so no doubt suffered fewer sleepless nights when the monthly bankruptcy rate for Japanese companies broke its previous post-war record in October and November.

**Surprising**

Given the size of Japan's financial market and the profits which can sometimes be earned in it, it may be regarded as surprising that there are not more foreign banks, with more branches, in Tokyo and other major Japanese cities. The reason that the foreign bank presence in Japan remains relatively limited (although much bigger than five years ago) is that the Ministry of Finance continues to follow a restrictive policy towards the opening of foreign bank



The centuries-old "Morning Glory" market at Asakusa in Tokyo—Woodblock print.

## Getting the stimulus into world markets

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## JAPANESE BANKING AND FINANCE VI

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# Strong savings flow

IN JAPAN the personal savings ratio to net income after tax has been increasing in spite of the two-digit year-to-year rise in consumer prices. This attitude on the part of depositors is entirely illogical when viewed against interest rates which are far lower than the rate of inflation. (For example, the rate for a one-year deposit is only 6.75 per cent.)

According to a survey made by the Prime Minister's Office, the average savings ratio (in this case, savings include everything except consumption—that is, deposits, cash in hand, repayment of borrowings, etc.) of all working class households reached 24.3 per cent. in 1974, compared with 22.5 per cent. in the previous year. The ratio this year is expected to keep to the same level as last year, as the ratios of wage bonus seasons (June-July and December) tend to be lower than a year before but those of other months have been relatively higher.

The savings ratio has been consistently rising for the past ten years from the 17.2 per cent. of 1965, except in 1971 when the ratio was a little lower than the preceding year. The Japanese have not changed their savings habit during the present inflation-recession period; rather has the habit been encouraged by the global recognition of shortages in energy and resources.

The Japanese are far and away the biggest savers in world terms. In second place are the West Germans with 12.2 per cent. in 1973. Why is this so? There are four main reasons for the high savings ratio of the Japanese.

First, the rise in wages has been so rapid that it outstripped consumption expenditures. In other words, people's habitual expenditures did not increase as much as their income did. In particular, the growth of twice-yearly wage bonus was rapid as companies were wise enough to put their profits into bonus pay-

ments, keeping salary levels relatively low. Most of the winter bonus, is saved, while the summer bonus tends to be spent on leisure and entertainment.

Secondly, there is a need for people to save because of the lack of welfare services. A questionnaire conducted last summer by the Saving Promotion Central Committee revealed some of the motivation behind saving. The predominant 83.2 per cent. of those questioned replied that they are saving against a rainy day and illness; 55.3 per cent. for children's education and weddings; 35.1 per cent. for their old age, and 30.2 per cent. for the purchase of land and homes.

So if the welfare system were fully equipped and they did not have to worry about illness or old age, the Japanese would probably not save as much as they do. In Japan, contributions to social welfare are considerably smaller compared with other developed nations.

For instance, the ratio of per-

sonal taxation and social welfare payments to total personal income was only 13.3 per cent. (in 1973) in Japan, while it was 20.2 per cent. (1972) in the U.K., 25 per cent. (1972) in West Germany, 32.2 per cent. (1972) in Sweden, and 20.7 per cent. (1973) in the U.S.

Thirdly, there is a tradition of thrift and saving in Japan. The Japanese are hard workers and in general live frugally. For a long time the Government compelled people to work hard to catch up with the more industrialised nations. The money saved was invested in plant and equipment and contributed tremendously to the rapid growth of the Japanese economy.

Lastly, depositors received favourable tax treatment. Personal deposits up to ¥3m. are tax-free, and deposit interest is taxed separately from other incomes.

In addition to these factors, the current recession and the gloomy outlook for the economy have further promoted the saving habit in the minds of the Japanese. Even the lowering of the interest rates on main deposits by 1 per cent. from November 4 did not have much influence on deposits. What happened was not that depositors withdrew their money after the interest rate decline, but that they increased their deposits as much as possible before November 4.

As a result, the expected consumption recovery did not materialise. In past recession periods, revival of personal consumption has given a lead to recovery, but this time consumers are not loosening their purse strings. Though department stores are now crowded as normally at year-end periods, people are buying carefully.

An economist in a Government agency has concluded that such a saving attitude is not a temporary phenomenon any more, and so should be built into economic forecasts.

Though the Government expected some consumption recovery as a result of the reduction of deposit interest rates, it was not the main purpose of the reduction. That was to lower actual lending rates and to stimulate business activity, as without lowering

deposit interest rates, lending rates did not decline.

The Government also promotes saving, particularly through the Postal Savings Office. Postal savings deposits amounted to ¥19,098bn. at the end of March, far exceeding the deposits of the world's largest bank of America (ab \$50bn.). This large total deposits is directed by Finance Ministry to house construction, improvement environment, welfare, education, finance for small industries, agriculture and fisheries.

## Obligated

Other than these ordinary savings, not a few companies are more or less obliged to deposit part of their wages with the company's internal savings accounts. This system, called "shantai joki" is practised in about half all companies with more than 300 employees through Japan. These internal deposits totalled ¥2,682bn. at March 1.

The system was originally introduced as a measure of compulsory transmission of portion of employees' salary to their parents. Thus, employers tried to tie the employees together with their family to company. Later, the system was developed as a welfare policy for companies. Companies used to pay far higher interest to bank rates on internal deposits and lend funds for, say, housing to an employee who had reached a certain amount. But when recession comes the system changes character and virtually free part of employees' wages. Depositors usually do not draw money from the account, except at retirement, marriage, housing, or some other special occasion when they badly need cash, for fear of giving management an unfavourable impression.

With a large part of income being thus directed both compulsory and voluntary savings, cash in the pocket of the individual Japanese is much limited.

Atsuko Chi

# Aid programme hits snags

JAPAN'S FOREIGN aid programme blossomed spectacularly during the early 1970s when the economy was growing at more than 10 per cent. a year (in real terms) and exports were bringing in a massive foreign exchange surplus.

The total of private and official flows to developing countries in 1973 reached \$5.8bn, which was well over double the level of the previous year and made Japan the second biggest source of funds for the developing world after the U.S.

Like many other things, the aid programme took a beating after the 1973 oil shock: indeed the figure for total flows in fiscal year 1974 (ending on March 31 this year) fell almost back to where it had been two years earlier. This very simple

picture of what has happened to Japanese aid in the past two years can, however, be misleading unless the various elements making it up are examined separately.

What actually happened last year was that the flow of "private" Japanese money (meaning trade credits and investment) fell off very sharply indeed, to less than one third of its 1973 level, while Government aid of the type recognised by the OECD as "Official Development Assistance" registered a 10 per cent. increase.

The Ministry of Foreign Affairs, which is the most actively involved of four major Japanese Government departments concerned with aid, hopes there will be another rise in official aid this year of the order of 10 or 12 per cent. (in nominal terms) which will mean that aid should just about maintain its admittedly modest share of the Gross National Product. Next year, when the GNP expands by an estimated 15 per cent. (again in nominal terms), the specialists at the Foreign Ministry are hoping for a marginally greater increase in the aid programme.

The fact that Japan's aid programme did not suffer total collapse in the aftermath of the oil crisis can be put down to two main factors. One is the "pipeline effect" which means that government loans to developing countries recorded as "aid disbursements" in a given year actually reflect decisions and commitments made two or three years earlier. There was a great increase in planning and initiation of new aid programmes from 1972 onwards much of which is bearing fruit to-day. The second factor which has kept the programme going is Japan's fear of criticism by aid recipient countries and other donor countries.

## Poorly

The Foreign Ministry is acutely aware of the fact that the terms on which Japan extends its aid, as measured by the grant element formula, used as the OECD's Development Aid Committee (DAC), compare rather poorly with those of other donors. Japan scored a 61 per cent. rating under the grant element formula last year compared with 90 per cent. for the U.S., 86 per cent. for the U.K. and 84 per cent. for West Germany. In order to improve its rating the Government needs to increase both the share of outright grants in total official aid (this actually fell sharply last year, because of the running out of some post-war reparation agreements) and to lower interest rates and lengthen repayment terms on official loans to developing countries.

None of this is particularly easy to achieve at a time when foreign exchange is in short supply and the domestic budget, out of which allocations have to be made to aid-giving agencies, is in chronic deficit. The quality of Japanese aid is, however, not the only problem or even possibly the most serious one. On a quantity basis Japanese official aid currently amounts to 0.25 per cent. of GNP which is far below the (admittedly idealistic) target of 0.7 per cent. set some years ago by the Pearson Commission and, more to the point, a good way below the average for all donor countries of 0.34 per cent. The Foreign Ministry has been campaigning recently for a set of guidelines which would bring Japanese aid closer

to "average" international standards by the end of the decade. The Ministry of Finance, which has to approve the disbursement of aid funds, is against any long term commitments in aid policy.

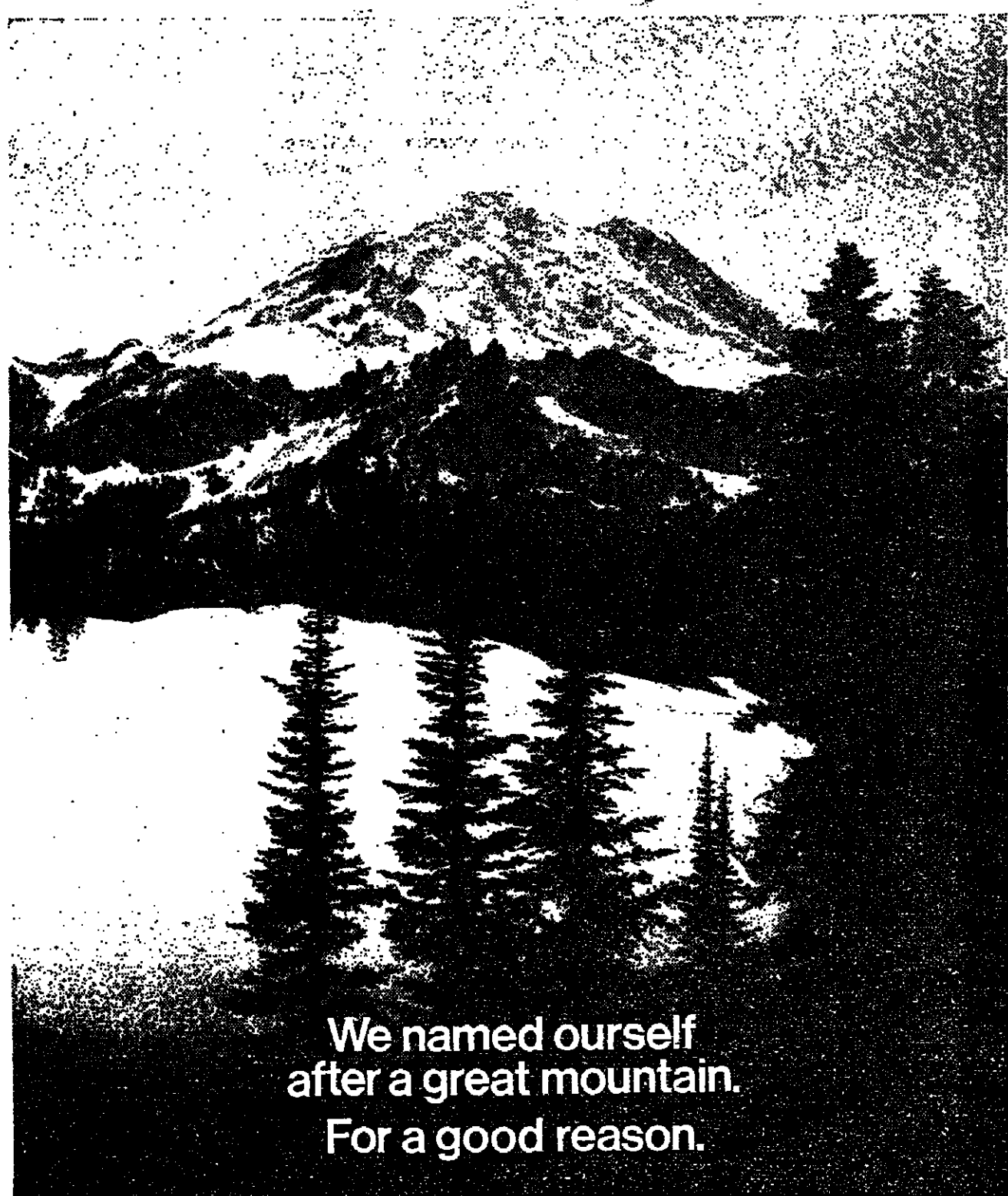
The Foreign Ministry guidelines which were at one point to have been announced by Prime Minister Miki as a formal Japanese commitment at the Rambouillet summit, would call for Japanese official aid to reach the DAC average as a percentage of GNP by 1980, and to "approach" the DAC average in quality as measured by the "grant element" yardstick by the same date. There was a cabinet meeting before the Rambouillet summit at which Mr. Miki was told summarily by Finance Ministry officials that the time was not ripe for aid commitments. But the issue is not dead even though the Ministry of Finance is attempting to take the position that any increases in the allocation for foreign aid in the national budget must be balanced by cuts in Japan's domestic welfare spending.

One probable development over the next few years is the expansion of the soft-loan Japan International Co-operation Agency which set up shop in 1974 with loans carrying interest rates of 1 or 2 per cent. designed for the financing of long range infrastructure projects. The JICA, which is entirely financed through the national budget, is currently operating at only about 10 per cent. of the level of the other government sponsored overseas lending agency the Overseas Economic Co-operation Fund. The OECD, financed half-half by the budget and by postal savings funds, lends at rates starting from 3 per cent. and constitutes the main outlet for soft loans by the Japanese Government.

Although Japanese aid compares poorly with the efforts of most other developed countries it bears comparison well in one respect—the proportion of loans and grants extended to the poorest developing countries. Some 57.5 per cent. of Japan's official aid goes to countries with per capita incomes of \$200 per year or less while 85 per cent. of the total goes to countries with per capita incomes below \$375. Since about 62 per cent. of the population of aid receiving countries fall into the \$200 or less per capita income bracket Japan's lending to the least developed nations is roughly in proportion to population, which is far from being the case with, say, the French foreign aid programme. Japan can thus afford to relax when the subject of aid to least developed countries is taken up at the OECD.

On all other topics concerned with aid the Japanese expect to be criticised both by other donor countries and by recipients. But the current posture of the Foreign Ministry on the face of such criticisms is less defensive than the outsider might expect. The Ministry feels, rather strongly to judge by the statements of some officials, that recipient countries must show more appreciation of the aid they are already getting if it is to argue their cause effectively with the Ministry of Finance. The same point is applied to the misuse (or non-use) of Japanese aid funds, of which the Ministry has a distressingly large number of examples on its file.

C. S.



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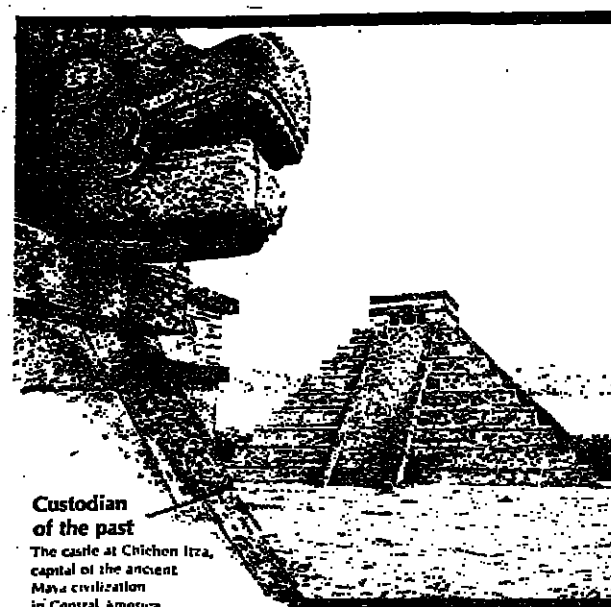
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# U.K. merchant bank presence

AT THE end of this year, the number of British merchant banks with representative offices in Tokyo will drop from four to three, when Hambros puts up its shutters in favour of running its Japanese business from London and Hong Kong.

But this lowering of their effective profile should not be interpreted as proof that, in general, the four have been suffering lately. For despite the admitted difficulties of operating in what one merchant banker here describes as a "very restricted environment," object to rigid control by the Ministry of Finance, the banks appear to have enjoyed a good year in 1975, and are not complaining.

Hambros itself has certainly not lost its interest in Japan. On the contrary it feels it is well established in Japan to be able to expand its business through visiting executives rather than through formal presentation. Many other merchant banks have so far kept the same line. Senior management staff from such leading houses as Rothschilds, Arburys, Hill Samuel and Morgan Grenfell are regularly sending through Tokyo in attempts to tap the enormous potential of the Japanese market.

The three which have taken plunge—and are staying—Kleinwort Benson, Schroders and Baring Brothers. Though their executives here are to be tight lipped about the tails—as befits heads of representative offices, which have no status in Japan—their activities fall into the three categories of portfolio investment management, underwriting of Japanese external issues, and ordinary commercial banking business.

## Mainstay

It is logical to deal with the first, since it is clearly the mainstay of the banks' operations. As far as direct lending to Japan is concerned, activity has been basically restricted to "impact" loans—medium-term foreign currency loans backed by borrowings in the Eurodollar market, usually, but not always, guaranteed by a major Japanese bank.

The Japanese banks have been set by the Bank of Japan to limit the amount of such loans they may guarantee for their clients. But Japan's foreign exchange controls were extensively liberalised last year to dilute payment of Japan's resented oil bill—and the limit has remained at a high level ever since. According to Finance Ministry impact loans made in the first ten months of this year totalled \$2.2bn, compared to \$2.2bn in whole of last year. Simply because of their limited balance sheet size, the merchant banks do not hope to compete directly for a large slice of this business with the full branch offices of the giant U.S. and European

commercial banks. Merchant bankers' descriptions of their role range from "very small" to "negligible." But it is clearly not negligible in terms of the banks' own scale of operations.

Officially, the highest lending margin permitted on these loans is 1 per cent, above the London interbank offered rate. But it is no secret that this rule is circumvented through the payment of "compensatory" reverse deposits to the lending bank, raising the effective interest on the loans.

## Problems

This can create technical problems for banks with only representative offices in Japan, since they must take the deposits in foreign currency abroad. Japanese companies are not allowed to hold dollar accounts outside Japan, so the payments must be made by a bank on behalf of the company. And sometimes, the Bank of England's guidelines on capital-to-deposit ratios can make it difficult to take on more inter-bank deposits—even if they are free. By comparison, the full branches of foreign banks here can take the deposits in yen, which they can lend out locally.

The Ministry of Finance is clearly unhappy about this flouting of its rules, but in the interest of enabling Japanese firms to obtain necessary financing, it has so far turned a blind eye. Late last year and early in 1975, effective margins stood as high as 2 per cent, and even more in the case of smaller borrowers. Competition among Japanese firms for loans from foreign banks was fierce at that time, as they sought to diversify their sources of borrowing under prevailing tight money conditions at home. More recently, however, demand has slackened, and impact loans have become a "borrowers' market." One merchant banker said that margins have now become "fairly tight" at slightly over 1 per cent, although he felt they could widen again next year on increased loan demand as the pace of Japan's economic recovery quickened.

Apart from the induction of loans into Japan, the merchant banks obviously regard Tokyo as a highly important client base from which to set up trade financing and loan business with Japanese firms operating abroad. A loan may be made from the London head office of one of the banks, for example to a Japanese/Brazilian joint venture, and the actual deal signed in Sao Paulo. But the impetus may well have come from Tokyo. All four of the merchant banks with offices in Tokyo at the moment have established links with leading Japanese banks. Hambros is tied up with Mitsui, Baring Brothers with Sanwa, and Kleinwort Benson with Fuji. Schroders has got together with Mitsubishi Trust and Banking, the two plan to set up a joint bank in Brussels, probably by around the middle of next year. Morgan Grenfell, without taking the step of open-

ing up in Japan, has also formed a joint venture with Japanese banks called Tokai-Kywa-Morgan Grenfell Limited.

These links, of course, are vital in another main area of activity for the merchant banks—bond underwriting. The Japanese banks mentioned, especially the first four, Mitsui, Sanwa, Fuji and Mitsubishi, are all key members of enormous industrial groupings in Japan, giving the merchant banks linked to them an inside track when it comes to management of external bond issues for companies affiliated to the groupings.

The huge capital requirements of major Japanese companies cannot be met within Japan, even though credit curbs have gradually been lifted since the end of 1973, when a ban on almost three years on foreign bond flotation was finally lifted, issues have climbed sharply. Last year, a total of 15 issues were completed for a total amount equivalent to \$285m. The pace really began to be stepped up after November last year, when the Finance Ministry began to allow the proceeds from foreign bond issues to be converted into yen for domestic use. This year, according to the latest available figures, issues have soared to 61, with a total value equivalent to \$1.55bn.

Of this last total, \$260m represented issues made in the U.S. of the remainder, \$510m, was raised in dollar-denominated bonds in the Euro, Arab and Asian dollar markets. The balance, apart from one issue for \$150m, comprised Swiss franc and German mark issues, which totalled, in dollar terms, a remarkable \$413m and \$344m respectively.

The merchant banks' share in this bonanza has been predictably modest, given what Kleinwort Benson calls "exceedingly fierce" competition from the U.S. investment banks and the powerful Japanese securities houses.

## Issues

Interestingly enough, the British merchant bank which has been most involved in Japanese external bond management this year is Warburgs, which has made four issues. Of the banks with representative offices, Kleinwort Benson and Schroders have made three each, and Baring Brothers two. Robert Fleming made two issues and Morgan Grenfell one. Rothschilds led the management of an issue in December last year for Nippon Fudosan Bank, but has not been involved this year.

While the merchant banks may benefit in the struggle for a slice of the action through their close connections with Japanese banks, the U.S. investment bankers have advantages of their own. Having got into the market at a fairly early stage after the war, they suffered from the closure of the external bond market for

much of the 1960s, but waited patiently, and gained a lot of loyal friends in the process.

Nevertheless Kleinwort Benson, for example, sees the bond underwriting business as being on the up and up, and predicts that the future could lie with the banks which have established joint ventures with Japanese banks of the kind discussed above. Schroders says the merchant banks are certainly not at a disadvantage to the U.S. competition, and notes that there is already a "tremendously heavy" programme of 18 or 19 new Japanese issues already in the pipeline for the first quarter of next year. In their last main area of activity in Japan, portfolio investment, the merchant banks, like everyone else, are of course to a considerable extent at the mercy of the moods of the Tokyo Stock Exchange.

## Favourable

This year, as the market has revived in response to inflation control and expectations of economic recovery, there have been few complaints. Kleinwort Benson's Japan fund reached an all-time high in late November. In general, the merchant banks' fund management is handled in London. However, the Hambros Pacific subsidiary in Hong Kong is organising a fund management operation and will assume a more direct role in Hambros' Japan operations. The market has grown dull of late, as the economic upturn has proved tantalisingly slow in coming. But according to most analyses, the prospects for the merchant banks do not appear unfavourable, particularly since investment from Britain has been consistently higher than for other European countries or from the U.S.

Foreign investors were strong net buyers of Japanese stocks this year until net sales were recorded in August and September. In October there were again net purchases of \$24m. The merchant banks' differing attitude on the necessity or otherwise of a representative office in Tokyo no doubt reflects their diverse operating characters.

The Hambros office, opened in 1973, was evidently of great benefit initially in surveying the potential of the Japanese market, but the bank now feels an office is no longer necessary for the kind of business it wants to develop.

Schroders feels it got along quite well without formal representation until the office was opened at the beginning of 1974. Since then, however, all sorts of new possibilities have been opened up, and the move has "paid off tremendously."

Kleinwort feels it is necessary to have someone in Tokyo to cut through the Finance Ministry's red tape.

But whether resident or visiting, there seems certain to be an increasing number of merchant bank type cutters in Tokyo in the future.

Simon Tait

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## The securities market

REIGNERS played a negative role in Japanese securities markets (both bonds and equities) around the middle of 1975 in the early part of last year. Throughout this period, they sold more securities each month than they bought, thereby contributing to the weakness of the market (which did, however, have been weak in the bond market and strong in the equity market and in the early 5 there was a rapid flow of sign funds back into Japanese securities.

The flow diminished again in mid-summer and by autumn foreigners were on balance withdrawing their money in. But most observers (both Japanese and foreign) feel that the Japanese securities market will continue to hold foreign interest during the next six to months, even if the amount of money coming in is not as large as in the early months of 1975.

The reason for foreign interest change of heart towards

FOREIGN PORTFOLIO INVESTMENT						
	EQUITIES			BONDS		
	Purchases	Sales	Net	Purchases	Sales	Net
	\$m.	\$m.	\$m.	\$m.	\$m.	\$m.
1975						
January	48.9	54.1	- 5.2	86.9	19.9	67.0
February	226.8	82.9	133.9	170.0	21.4	148.7
March	258.3	117.7	140.7	146.8	87.3	59.5
April	220.9	106.4	114.5	93.4	9.5	83.9
May	273.9	149.4	124.5	140.2	29.3	110.9
June	178.7	121.1	49.5	179.3	34.3	145.0
July	164.3	146.5	17.8	287.3	43.9	243.4
August	75.3	76.4	- 0.5	192.4	95.3	97.0
September	117.5	131.1	- 13.6	73.1	146.7	- 73.6
October	134.1	110.3	23.8	62.9	96.4	- 33.5

Japan was that the country appeared, around the end of 1974, to be achieving greater success than most other developed oil-consuming countries in overcoming the balance of payments problems created by the 1973

oil crisis. The balance of payments (and subsequently also the yen exchange rate) looked strong from the last few months of 1974 at least until summer 1975, which meant that investment in Japanese securities offered a potential exchange benefit in terms of many other foreign currencies. Another factor in the situation was the tendency of Arab governments and other holders of oil dollars to broaden their investment outlook around the end of 1974.

Arab investors were partly responsible for the net inflow of foreign money into Japanese bonds which began just before the end of 1974. Early this year there were one or two cases of major direct purchases of Japanese shares (mostly in the biggest and most widely known industrial companies) by certain Arab Governments. In addition the latter deposited money with London merchant banks, and the merchant banks then used part of these funds to buy Japanese securities.

Western Europe is cited as the origin of the overwhelming majority of the funds which have found their way into Japanese securities this year, with Hong Kong trailing well behind and the U.S. somewhat surprisingly, playing an even smaller role. Much of what is

CONTINUED ON NEXT PAGE



## Helping Create and Coordinate Japan's Newest Port



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Severe wartime inflation made this operational structure increasingly unsafe. Thus came legislation in 1943 which merged all but the seven strongest trust banks into other banking operations, of which they became (and have remained) trust departments. The seven that were left were mainly offshoots of the powerful *Zaibatsu*, including—apart from Sumitomo—*Mitsubishi*, *Mitsui* and *Yasuda*.

## Thorn

However, the trust banks problems were still not over. For now they were a thorn in the side of the established banks, and this was the period in which financial power was being reassembled with assistance from the Government and its agencies. The cry went up for a clearcut division between the money and capital markets and for the trust banks to be pushed back into the latter, from whence they had so recently come.

The final outcome was not so drastic, however. The solution

In 1971 they were allowed to establish correspondent relationships with overseas banks and open their first representative offices abroad. The following year they were allowed to expand their foreign exchange activities considerably and in 1974 the first overseas branches were established (Sumitomo and Yasuda now have them in London, while Mitsubishi, Mitsui and Toyo have agencies in New York). These are full service branches, though the trust banks naturally emphasise their expertise in medium and long-term financing.

Meanwhile loan trusts show no sign of losing their pull in

There is no doubt it popular instrument. Sumit says that 99 per cent. of its trust customers are indivic and 72 per cent. of loan funds have been provided individuals. Per "family u the average outstanding, \$6,350. In respect of m now held, the average c entered into is only \$950, in tive of the spread achieve assiduous marketing.

The success of loan trusts no doubt a big reason for establishment of a new i bank as recently as 1962. was Chuo, which now has f available of \$3.6bn.

The highest financial group

cs

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## CONTINUED FROM PREVIOUS PAGE

year in an exceedingly narrow range of 20 or 30 stocks chosen for their conformity with a rather un-Japanese list of specifications. The companies concerned have been mainly small to medium in size rather than the industry leaders on which Japanese investors normally invest.

and sophistication of major Western equities markets—and a long way to go before foreign investors are likely to feel as much at home in it as they do in the markets of London or New York.

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Total Assets .....	¥3,427,582 million (US\$1,627 million)
Capital and Reserves ...	¥ 84,445 million (US\$ 286 million)
Profit for 1974 .....	¥ 3,982 million (US\$ 30 million)

(as of March 31, 1975: US\$1 = ¥294.80)





Christopher Lorenz examines yesterday's White Paper on computers and privacy

# A program to protect us from the power of the computer

YESTERDAY'S White Paper on computers and privacy could make detailed proposals which are to some of the most significant in the history of the twentieth century, giving British citizens the right to control their own data. The White Paper, which is the work of the British Computer Society, on behalf of the computer world, has been advocated for a year ago to help revamp the original proposals, "the White Paper" to lead the world in this important field.

For Britain could be the first country fully to protect the privacy of its citizens in all computer systems, both in the public and private sectors, through a powerful and expert Authority independent of everyone, including the Government.

## Several years

What makes the White Paper proposals potentially tougher in anything in force overseas including Sweden, hitherto regarded as having the most strict of the various laws on computers and privacy now being reduced around the world—is that for almost all levels of government to conform to the same rules as the private sector.

It will, of course, be several years before legislation is in force. In addition, many of the proposals would have to be rethought—and almost certainly weakened—if a Protection Committee, to set up within the next few weeks, advises the Government to establish an "Ombudsman" of Authority—possessing the power to investigate and publish—rather than a using and regulatory authority with extensive powers of enforcement. Time

and speed with which information can be processed, in forecasting, and in making public administration more responsive to the needs of the individual citizen and his family." But "like other powerful tools that man has devised," the computer can do harm if misused.

The White Paper succinctly describes the three main sources of potential danger to privacy: (a) inaccurate, incomplete or irrelevant information; (b) the possibility of access to information by people who should not have it; and (c) the use of information in a context or for a purpose other than that for which it was collected.

The essence of the White Paper's approach is expressed in unusually straightforward terms for a statement of Government policy. "The time has come when those who use computers to handle personal information, however responsible they are, can no longer remain the sole judges of whether their own systems adequately safeguard privacy. The safeguards must become subject to independent scrutiny."

"How computers affect people's lives depends on how they are used—or abused," it continues. Their benefits are great: in the economy accuracy

The best-known cases of invasion of individual privacy through the abuse of computers—or at least computer-based information—fall into category (b); expert cracking of computer codes to effect massive frauds, blackmailing with the help of sensitive information (of a whole community, in one notorious U.S. example), and so forth.

But (a) and (c) represent examples, but "the most acute anxieties about the possible consequences for privacy of the computerisation of personal information lie in the public sector," in the words of the Younger Committee on Privacy, whose report in 1972 attracted worldwide attention and forms

perfectly accurate, but misleading if it did not add that the petition was dismissed with costs a fortnight later. There is a wealth of possible—and in the U.S. actual—examples of how an individual's creditworthiness can be destroyed by inaccurate or incomplete information on the file of a credit agency.

These are private sector examples, but "the most acute anxieties about the possible consequences for privacy of the computerisation of personal information lie in the public sector," in the words of the Younger Committee on Privacy, whose report in 1972 attracted worldwide attention and forms

## THE COMPUTER CODE OF STANDARDS

- Those responsible for holding personal information in computers must be under an obligation to take all reasonable protective measures to ensure that the information cannot fall into the wrong hands, whether by design, inadvertence or deliberate penetration.
- Those who hold personal information in computers should not conceal the scope of their operations—particularly from those to whom the information relates.
- The existence and purpose of such information systems should be publicly known, as well as the categories of data which they handle, what they do with data, and which interests have access to data.
- People asked to provide information should have a right to know for what purposes it will be used, and who is likely to have access to it.
- The information should not be used for a purpose other than that for which it was given or obtained without either the consent of the person whom it concerns, or some other authorised justification.
- Only personal information which is necessary for declared purposes should be collected.
- The operator of the system should be responsible for ensuring the accuracy and relevance, and the subject of the information should be able to satisfy himself about this, which in many cases will best be achieved by giving him the opportunity to see it, check it and, if necessary, have it corrected.
- The subject should also be able to find out what has been done with the information and to whom it has been given. The information should be kept only for as long as it is needed.
- Safeguards are needed to ensure that statistics are presented in a way which does not reveal details of an identified or identifiable individual.
- Some of these objectives will apply to all systems, others may need modification in the light of particular circumstances.



Mr. Paul Sieghart, the lawyer who played a major role in drafting the proposals

the basis of the White Paper proposals. The references of both the Younger Committee and the White Paper to a future threat, rather than a current one, largely reflect the fact that, in spite of all the publicity, the use of computers is still in its infancy. The falling cost of computer logic and memory storage, the growth of networks containing a host of terminals in communication with at least one computer, along with other factors, are combining to spread computers and large-scale memory banks more widely than ever before: only 5 per cent. of the potential computer applications have yet been touched, in the view of senior industry executives.

One of the White Paper's most important proposals concerns the transfer of information from one computer file to another. It is here that there has been particular public concern about existing practice. Information from the controversial new vehicle registration centre at Swansea is already being transferred to the police computer in Hendon, for example. Harmless enough, perhaps to many people's minds, but the news in January that the Home Secretary was, in turn, to allow Customs and Excise to have access to the police computer prompted the British Computer Society to underline the need for Government action "to ensure that citizens' rights are not eroded."

The Report on public sector

use of computers which accompanied yesterday's White Paper is rather vague on the extent to which computer files contain personal information already being transferred between branches of Government. It identifies about 200 computer-based administrative "tasks" in central Government on people other than Government staff, and comments that "only a small proportion" is involved in transfers. Comparison of two of the Report's tables show, however, that the proportion is over 28 per cent., emphasising the value of the White Paper's inclusion of the public sector.

## Legislation

The proposed legislation would involve two elements: the establishment of a "set of objectives," which could loosely be termed a code of standards (and which is itemised in the table); and the establishment of a permanent statutory agency "to oversee" the use of computers. The Government sees at least two possible sorts of Data Protection Authority: a registration and licensing agency, able to prescribe safeguards, and to enforce compliance (as a condition of grant and renewal of licences); or a body with the power to call for information on what systems are being operated by whom, how, and measures for safeguards; to publish its own recommendations about those systems; to investigate complaints; and to publish its findings—in other words

an Ombudsman system. With legislation maybe three years away, the Data Protection Committee will be established to advise the Government on the details. It is clear that the attitude of the Committee's six or seven members could be crucial in deciding the future shape of the law, though the eventual Bill is bound to be hotly debated in Parliament as well.

The only exceptions to all this are intended to be computer information systems kept "for the strict purposes of national security" (as decided by the Home Secretary), some of the police systems, and certain medical records.

One of the major issues which the Committee will have to decide is whether the Ombudsman system would be powerful enough to provide and ensure the myriad of safeguards mentioned in the White Paper; would it, for example, be able to provide the "scrutiny and control" (our italics) of the "linkage of data from different systems?" Would it fulfil the aim of keeping the cost of privacy controls to a minimum? It would have to be financed by the Treasury, whereas the user could finance the tougher licensing authority. Since the Government warns that "considerations of finance and manpower" must influence "the timing and content" of the entire measure, this could be a crucial factor in legislation on computer privacy is to be written onto the Statute Book by 1980, or even 1984.

## Jet production moving at BL

in The Chief Executive, at Group.

The prospects for the jet motor industry are bleak and the whole community is to lose much if the decline continues. The jet for this situation has been at the door of under-employment, poor management, industrial relations, low productivity, poor standards of work, etc. etc. The jet motor industry has emerged relatively unscathed in the all important jet engine—the retail motor. Collectively the jet motor works have always managed all the products of our factories—good or bad. In fact, of the millions of cars produced the past years I do not know of one which remains in the current stock, except a medium sized group of British Leyland distributors. I am constantly frustrated by shortage of new car stock, near enough to the problem now that if British Leyland produce the current range in sufficient numbers we will greatly increase sales.

British Leyland dealer work is strong and well established throughout the length and breadth of the country, and I do not doubt they could rise to the challenge of achieving a level of sales. I need to add that their success is a tribute to confidence in the management team at British Leyland, improve our balance of payments, provide full-time employment for thousands of people. We enter the critical early years of 1976 it is of vital importance that British cars are able for immediate sale throughout the U.K. Of the problems that face the industry more is more urgent than need to say, the industry is moving and ensure ready availability of British cars in its showrooms. Failure to do this will inevitably result in further contraction of our car producers.

Such an impression is damaging not only to the Bahamas efforts to promote tourism but to the nation because 77 per cent. of the country's gross domestic product is derived from tourism. No other country is so dependent on tourism. In fact, it is an over-dependence which the Government is endeavouring to correct by the encouragement of other industries.

In stating that visitor totals had "plunged" from the 1973 peak of 1.5m. Ms. Kelly does not make it clear that the expected total for 1975 of just under 1.4m. is in line with the world decline in international tourism of around 10 per cent. over the last two years. Europe has taken a far sharper drop but Bahamian experience has been about average. Certainly it does not justify the stinging barb in the caption of the Nassau Harbour photograph accompanying the story, saying "At least the cruise ships still call."

We have felt the decline in U.S. visitor traffic more than most because of our dependence on tourism but we have been preparing for this by a policy of diversifying promotional efforts into Canada, U.K./Europe and other markets.

In my experience there seems to be a much wider gap in most western countries between the per. tax income of the top 10 per cent. and the bottom 10 per cent. of their population than in the U.K. yet there does not seem to be the same preoccupation with class.

In the U.S. for example, the difference between the incomes of the top 10 per cent. and the bottom 10 per cent. is about 20 times as much as in the U.K.

There are a number of reasons for such a large figure however, prominent among them the fact that many Americans make their first time international trip to the Bahamas and next time around they want to try fresh pastures and go some place else. But the return visitor figure for the Out Islands of the Bahamas is 50 per cent.—one of the highest in the world.

The article also mentions the prospect of the U.S. Congress prohibiting tax-free conversion of the country and its "disastrous effect" on the Bahamian economy and the Caribbean generally. Had Ms. Kelly consulted this Ministry we would gladly have told her that early fears about new tax measures seriously affecting U.S. conversion travel overseas were allayed some weeks ago by strong lobbying of the Ways and Means Committee by a number of countries on the possibility of international reprisals. Less severe restrictions were included in the legislation which has now passed the House of Representatives.

While we recognise that we have problems in our tourism industry, we would not like your readers to gain the impression that it is "under a cloud" or "sick."

Clement T. Maynard, M.P. Bahamas Ministry of Tourism, C/o 33 Old Bond Street, W.I.

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## Letters to the Editor

in a radical re-appraisal of the role of government. Is it really the function of government to provide a free economy? Is it always wise to "save jobs" by propping up declining industries rather than encouraging greater mobility of labour and capital? Should a government raise prices and restrict consumer choices through import controls designed to protect sectional interests?

Michael Minter, Prospective Parliamentary Liberal Candidate for Lewisham East, 38 Great Thirft, Petts Wood, Kent.

## Policy on motors

From Mr. J. Setford.

Sir,—What a pity it is that the qualities of single-mindedness, determination and courage displayed by the police in dealing with the recent sieges are not also displayed by the Government in dealing with our economic problems.

The abandonment of a declared policy for the motor-car industry in aiding Chrysler solely to buttress the Labour vote in Scotland is only one more example of the disastrous effects of the present pattern of party politics.

Evidence grows daily that we are bedevilled by the present two-party system and that the only sensible answer is Proportional Representation, reflecting the wishes of the population.

John Setford, 2 Oakton Copple, Ashford, Surrey.

## Bahamas tourism

From the Minister of Tourism for the Bahamas.

Sir,—Nicki Kelly's tale of woe "Holidays Under a Bahamas Cloud" (December 3) could give your readers the wrong impression about the state of Bahamas tourism.

Such an impression is damaging not only to the Bahamas efforts to promote tourism but to the nation because 77 per cent. of the country's gross domestic product is derived from tourism. No other country is so dependent on tourism. In fact, it is an over-dependence which the Government is endeavouring to correct by the encouragement of other industries.

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## Less beef in the diet

From Mr. D. Bloom.

Sir,—To judge from an oblique phrase in Mr. Bullen's article, "Less beef in the British diet next year" (December 11) the ban on imports from our traditional suppliers, which has been in force for 18 months, is likely to continue through 1976 (perhaps for ever?).

As the Meat and Livestock Commission expects an increase in our exports of beef to the Continent although we do not produce enough for our own needs and the Commission are trying to end the deficiency payment system (variable slaughter premiums) on beef in the U.K., prices here are bound to rise very rapidly.

We all know that inflation is still the greatest threat to our economy. Yet here we find policies deliberately aimed at stoking it. Isn't it time we opted out of the Common Agricultural Policy which is so clearly against our interests?

Derek Bloom, 47, Old Church Street, Chelsea, S.W.3.

## Social trends

From Mr. H. Philpot.

Sir,—I find it difficult to explain why in this country the word class seems to be used more frequently than in most others, except possibly in those of the far Left.

Is there a correlation between emphasis on class and the degree of Left-wing activity in a nation? For example, recently in passing through Moscow International Airport, I picked up a pamphlet in English which used the word class 30 times in less than four pages, generally in conjunction with the word working.

In my experience there seems to be a much wider gap in most western countries between the per. tax income of the top 10 per cent. and the bottom 10 per cent. of their population than in the U.K. yet there does not seem to be the same preoccupation with class.

In the U.S. for example, the difference between the incomes of the top 10 per cent. and the bottom 10 per cent. is about 20 times as much as in the U.K.

There are a number of reasons for such a large figure however, prominent among them the fact that many Americans make their first time international trip to the Bahamas and next time around they want to try fresh pastures and go some place else. But the return visitor figure for the Out Islands of the Bahamas is 50 per cent.—one of the highest in the world.

The article also mentions the prospect of the U.S. Congress prohibiting tax-free conversion of the country and its "disastrous effect" on the Bahamian economy and the Caribbean generally. Had Ms. Kelly consulted this Ministry we would gladly have told her that early fears about new tax measures seriously affecting U.S. conversion travel overseas were allayed some weeks ago by strong lobbying of the Ways and Means Committee by a number of countries on the possibility of international reprisals. Less severe restrictions were included in the legislation which has now passed the House of Representatives.

difference between the homes of the wealthy and the poor is, I would think, considerably greater than in this country—I understand that the U.S. adds one new millionaire every day to its list of dollar millionaires. They still even admire a successful businessman! A morbid discussion on class seems to be absent—why?

If class is statistically largely a matter of incomes and realising standard of living, then there will always be classes—I imagine there are in Russia. If there will always be classes then the real argument is how much difference should there be between the classes in standard of living etc.

I would suggest that the difference in after tax take home pay in this country between the head of the average business and the lowest 10 per cent. of his employees is narrower than most of whom seem to manage their affairs so much better than we do. With this lower after tax differential goes lower real increases in spending power when promotion and extra responsibility are achieved. So why should the ambitions of many of the wealth earning section of the community be derided by many of those who depend upon it for their existence.

Because of the unhealthy obsession with class which breeds bitterness, envy and disunity, the ambitions of many are inhibited success particularly in making wealth is frowned upon by those who cannot or will not put one brick upon another. Men will always differ in talent, health, ability, work hard and in luck. No government can alter this but surely to encourage class warfare is to risk the maximum detriment to those who have a mind to improve the lot of themselves and, importantly, their families by working harder and by venturing forth.

Harold R. Philpot, Mill Green House, Ingestione, Essex.

## Tidal power

From Mr. R. T. Severn and Mr. T. L. Shaw.

Sir,—By their unqualified presentation of facts, the Energy Technology Support Unit has, in its recent report, damaged the case for tidal power.

Although capable of supplying only 4 per cent. of current energy demand, and therefore 2 per cent. of forecast requirement in the year 2000 A.D. this bare fact about capacity is largely ignored by the need to distinguish between quantity and quality in the supply of electricity. Quantity there must be to meet base load requirements, but in our thinking electricity is attached to that which can be provided in a flexible manner so as to meet peaking requirements: such power, as would be produced by a barrage, has a higher quality than other power.

No electricity network can be expected to match rapid load variations. The 66 per cent. of total electrical demand in 2000 potentially available from the Severn Estuary must be viewed relative to its sufficiency and eminent suitability to meet daytime load variations. The high value attached to electricity generated for peaking purposes underlines how inappropriate it is to cost a barrage on the same basis as nuclear sources which are sited to base load output.

Nuclear and barrage sources are complementary; 100 per cent. nuclear is not the answer. R. T. Severn, T. L. Shaw, Department of Civil Engineering, University of Bristol, Bristol.

## To-day's Events

Mr. Denis Healey, Chancellor of Exchequer, makes statement on import controls during Commons debate on employment.

Conference on International Economic Co-operation continues, Paris.

EEC Commission meets, Brussels.

Labour Party National Executive meets, London.

Prime Minister Mr. James Callaghan, Saudi Arabian Deputy Defence Minister, arrives in London for talks with British Government.

Mrs. Shirley Williams, Prices Secretary, is guest speaker at "War on Want" poverty lunch, 1063 (Biscuits and Shortbread) Order.

House of Lords: Debates on timber; on Report of Horse Racing Betting Levy Board; and on Report of Hydrographical Study Group in relation to economic needs in U.K. and developing countries.

OFFICIAL STATISTICS: Basic rates of wages and normal weekly hours (November).

Monthly index of average earnings (October).

Construction output (third quarter).

COMPANY RESULTS: BOC International (full year), compare (full year).

Lincolns (full year).

Redman Heenan International (full year).

Trafalgar House Investments (full year).

UNIONIST MEETINGS: Bellair Cosmetics, Winsford, Cheshire, 11.30.

British Industries and General Investment Trust, 117, Old Broad Street, EC, 2.30.

Low (Wm.), Dundee, 12.

Sanderson, Murray and Elder, Bradford, 12.15.

Southern India Tea Estates, Sevenoaks, 12.

Yorkshire and Lancashire Investment Trust, Manchester, 12.

SPORT: Soccer: Scotland v. Romania, Hampden Park, Glasgow.

Show jumping: International championships, Olympia.

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17/12/75











## Northern Devels in assets dispute

ACCOUNTANTS Peat, Marwick, valuation of the land made by an Mitchell, whose partners are independent firm of chartered accountants, to the receivers. "It is the valuation together group, yesterday denied reports that there was a surplus of assets used." Mr. Malcolm Kershaw, a Clym's Bank, as debenture holders, Northern Developments director, appointed receivers on June 2, confirmed this difference of opinion.

The figures showing the surplus are based on a consolidated statement of affairs which the Board of Northern Developments (Holdings) has, as a legal obligation, prepared for the receivers. It is, however, only in draft form and has not been formally submitted to Peat, Marwick, Mitchell yet.

Mr. Michael Somerville, manager of the accountants' London insolvency department, said yesterday that they had felt forced to take the unusual step of issuing a statement because of reported comments by Mr. Derek Barnes, chairman of Northern Developments, who the receivers have forbidden to play any executive role in the group.

The timing of the statement was designed "to make our position clear" before Mr. Barnes to-day addresses a London seminar to speak on "The problems facing companies when receivers are appointed."

The point of disagreement between receivers and the company directors is a valuation of Northern Developments' land bank and work-in-progress made for the receivers by W. H. Robinson, a Manchester firm of chartered surveyors.

Peat Marwick Mitchell's statement yesterday said that the directors' statement of affairs "shows a surplus after meeting the claims of unsecured creditors, exceeding £100,000."

"The statement would not disclose a surplus but a substantial deficiency were it not for an increase of some £3m, which the directors had made over the

## BIDS AND DEALS

### Barratt in £11m. agreed offer for Janes

BY MICHAEL CASSELL, BUILDING CORRESPONDENT

Barratt Developments, one of the country's largest house builders, has made an agreed bid for H. C. Janes, the Luton-based building and general contracting group.

A joint statement issued by both Boards last night through S. C. Warburg said that the directors regarded the merger of the two groups as "a logical step" for the two businesses. The merger, they said, should lead to a more rapid development of the two companies and the enlarged group would be better placed with its greater financial strength and expertise to take advantage of future opportunities.

The directors of Janes, who with their families and family trusts, hold some 45 per cent. of the Ordinary shares, are recommending the terms to shareholders.

Janes shareholders are being offered 25 Ordinary shares in Barratt for every 10 Ordinary shares held, which values Janes shares at 18½p and the company at £11m.

As an alternative, shareholders have the option of 11 Barratt Ordinary shares plus £4.30 in cash for every ten Ordinary shares held, valuing them at 17½p. Janes shareholders will, under the terms of the merger, be permitted to retain the interim dividend declared in respect of the year ending March 31, 1975.

For the year ended June 30, 1975, Barratt recorded a pre-tax profit of £6.65m, with assets standing at £12.33m. The group profit before tax of Janes for year ending March 31, 1975, was £2.35m, with assets of £6.42m. In the first half of the current year, Janes showed a pre-tax profit of £273,117 against £901,375 in the first six months of last year.

At the close, Janes were unchanged at 124p, as were Barratt at 120p.

Lyle, has agreed to buy the 50 per cent. of Pakbank, the storage division of Pakhoed, a Dutch public company, which it does not already own.

It is understood that the initiative for buying out the joint venture came from Tate and Lyle.

### BTR £3m. Swiss acquisition

BTR has acquired the capital of Lonstroff AG of Aarau, Switzerland for a consideration of Sw.Frs.16m. (£3m.). Of this Sw.Frs.3m. will be paid immediately and the balance will be payable by three equal instalments at annual intervals, the first being on January 1, 1977.

Lonstroff's net profit for 1974, before tax and after adjustment to comply with U.K. accounting requirements, was Sw.Frs.3.6m. (£680,000).

Lonstroff is principally a manufacturer of rubber products for industrial use especially for the electrical and machine tool industries, and the production programme as well as the marketing spread of BTR and Lonstroff are complementary.

Mr. F. Spaeti, present chairman of Lonstroff, will remain as chairman of the company which will be renamed Lonstroff-BTR. This union will permit a further strengthening of Lonstroff's production programme as well as improved market presence for BTR in Central Europe.

HERBERT MORRIS POSITION

Assurances have been given that until the Secretary of State for Prices and Consumer Protection has announced her final decision on Amalgamated Industrial bid for Herbert Morris, the further shares of Herbert Morris will be acquired. Therefore, with the consent of the Panel on takeovers and mergers, the offer has been withdrawn.

The bid has been referred to the Monopolies Commission which has been given five months in which to report. Dependent on the outcome of the Commission findings, the offer will either lapse or be revived under Rule 34 of the City Code.

DANISH BACON Bacon Company and Ess-Food Eksport Sineslagterierne Salgsforening, with a view to increased co-operation and the further strengthening of the position of DBC in the marketing of agricultural produce in the U.K., have been concluded.

An issue of "B" Ordinary shares to Ess-Food was one of the matters under consideration. Two representatives of Ess-Food will shortly join the DBC Board following which the Board will consist of seven U.K. executive directors and five directors resident in Denmark. No issue of shares will be made.

Secondly, the diversification into sales to merchant outlets, sales of tungsten carbide tipped saw blades, etc., has met with so much interest that it has been decided to increase the sales personnel and marketing facilities for these projects resulting in a "considerable rise in selling costs."

Thirdly, the Sterling/Deutsche mark exchange rate fell by an average of 6 per cent. during the period, and fourthly, inflation greatly increased overheads.

Sales of coated abrasives are increasing and the diversifications will provide a spring-board for improving profitability, adds Mr. Evelyn-Jones.

First, last year's first half profit contained an element of stock profit which has not been repeated.

Six months 1975 1974

Turnover 1,705,151 1,447,991

Profit before tax 125,777 128,857

Taxation 66,280 93,350

Attributable 59,497 35,507

Dividend 13,974 13,934

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First half earnings are shown to be down from 4p to 3p per 10p share. The interim dividend is held at 0.65p net—last year's final was 2.05p75p.

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# INTERNATIONAL COMPANY NEWS + EURO MARKETS

## GE agrees merger with Utah International

AGREEMENT in principle on a merger between General Electric and Utah International, Inc., the large U.S. mining company which produces coal, uranium and copper.

The proposed merger, valued at \$1.9bn, would be one of the largest ever undertaken by two U.S. industrial companies. Because it involves the economically and legally sensitive area of energy resources it is certain to receive extremely close scrutiny from the Federal Government's anti-trust enforcers.

The Federal Trade Commission in particular, has taken an active role in challenging mergers in the energy fields. Kennecott Copper is at present under an FTC order to divest itself of Peabody Coal, the largest coal producer in the U.S., which it acquired for \$600m in 1968.

The planned merger would be achieved through the tax-free exchange of 1.3 shares of GE stock for each share of Utah International. GE, with 183.3m shares outstanding, closed at \$7.25 on the New York Stock Exchange yesterday while Utah International with 31.6m shares outstanding closed at \$47.

NEW YORK, Dec. 16.

From GE's standpoint, the merger has been reached after a long and difficult process. GE's move could give it a major advantage over its biggest competitor in the nuclear reactor and electricity generating field, Westinghouse Electric, by enabling it to supply coal and nuclear fuel to the purchasers of its power generating equipment.

Westinghouse's relationships with the utility industry have soured during the past few months as a result of its threat to abrogate unilaterally long term contracts to supply uranium to many of its American customers.

## Oude lifts offer for SAD

By Richard Rolfe

JOHANNESBURG, Dec. 16.

OUDE MEESTERHOUT, the main liquor arm in South Africa of Dr. Anton Rupert's Rembrandt organisation, has increased its bid to gain control of its 52 per cent owned subsidiary SA Distilleries by one share, to establish terms of 13 Oude Meester for one SA Distilleries and can therefore be reckoned to have improved its chances with the minority.

The original bid was announced in mid-August and rumours have been rife in Johannesburg as to why the offer documents have not materialised. The official reason now proves to be that following the U.K. Treasury statement of October 20 that applications would be considered for individual exemption from dividend control for companies registered in the U.K., like SA Distilleries, but officially regarded as foreign companies for tax and exchange control purposes. With SA Distilleries failing within these parameters and its dividend, 22c last year out of 118c earnings, previously affected by the U.K. controls, Rembrandt took the view that the exemption granted for SA Distilleries on November 27 made the original terms less attractive to U.K. shareholders. Hence the decision to raise the bid by one Oude Meester per SAD share.

From a U.S. standpoint Mr Riccardo's bold and decisive handling of the U.S. subsidiary's problems is encouraging. But Wall Street continues to view Chrysler's prospects with caution and some institutions still regard it as a highly speculative investment.

## Chrysler's rocky ride

BY GUY DE JONQUIERES, NEW YORK CORRESPONDENT

WHEN Mr. John J. Riccardo took over as chairman of Chrysler last October, he brought to the job a clear idea of what needed to be done. His business philosophy, as explained to his associates, was simple: "When you're losing a lot of money, the first thing to do is to cure the loss-making operations. After that, you can start concentrating on the profitable ones."

By extracting pledges of large sums of aid from the British Government, Mr. Riccardo has staunchly defended the massive drain of company funds through Chrysler's U.K. subsidiary, the most conspicuous loss-maker. But this is only one of the steps needed to turn the corporation around, and much remains to be done. To put it bluntly, Chrysler has only recently come off the danger list of companies like Pan American World Airways and Trans World Airlines, whose very survival is in question. Its losses were more than \$300m over the 12 months to the end of September dwarfed even those of its U.K. subsidiary and it has been forced to borrow heavily to finance day-to-day operations.

In November, Chrysler's domestic market share had recovered to 13.5 per cent of domestic sales, reflecting in part the general strengthening of the new car market. But this was still below the company's penetration a year earlier and was achieved only through the continuation of its extremely expensive sales rebate programme, which cost Chrysler between \$200 and \$300 on each car sold.

Chrysler is counting heavily on the success of new Aspen and Volare "compacts" which are now starting to trickle into the showrooms, to boost its sales. Like the Cordoba, these two cars have been produced with the lowest possible tooling costs, and their reasonable size and relatively good fuel economy, coupled with a long list of luxurious options, seem well tailored for the current market. It will not be before late 1977 at the earliest, however, that Chrysler is able to assemble in the U.S. a small car of its own — probably a derivative of the new 1300 model made by its French subsidiary.

## Former TWA chief moves to Pan Am

By Guy de Jonquieres

NEW YORK, Dec. 16.

PRESIDENT ad Chief Operating Officer of Trans World Airlines Mr. Forwood Cloud "Bud" Wiser, was today named to the identical positions with Pan American World Airways.

The announcement caused some surprise in the airline industry. Even though there has traditionally been a high degree of executive mobility between different airlines, no similar move has occurred at the top-most echelons of two directly competing carriers within recent memory.

Mr. Wiser, who is 53, has worked for two other airlines as well as TWA. Though his resignation from TWA was never explained, there were widespread reports at the time that it was the result of major and recurrent differences of opinion with the airline's chairman, Mr. Charles Tillman.

## Magirus Deutz growth forecast

BY GUY HAWTHORN

FRANKFURT, Dec. 16.

MAGIRUS-DEUTZ AG, West Germany's second largest commercial vehicle manufacturer, is expecting a growth rate of over 2 per cent in 1976. Dr. Heinz Hahn, the company's chief executive, has forecast that turnover would reach DM2.2bn this year.

This estimate follows a huge 9 per cent increase in turnover during the current year. Final figures should show a rise of M700m from 1974's DM1.06bn to DM1.8bn, comfortably surpassing the targeted DM1.7bn.

The concern, at the beginning of this year, ceased to be a subsidiary of Klockner-Humboldt-Deutz (KHD) and is now jointly owned by KHD and Fiat of Turin through their holding company neo (Austrian) following help agreement to co-operate in the commercial vehicle field.

Their joint subsidiary's considerable success in 1975 was attributed by Dr. Hahn to the major contracts Magirus has landed in the Soviet Union, Sudan and Algeria. Demand in the Federal Republic and Europe was quiet and the concern is not expecting much of an improvement in the first half of 1976, either in the home market or Western Europe.

Production during the first six months of next year was expected to remain at the level of the last months of 1975, said Dr. Hahn. However, Magirus believes that in 1976 output will increase from 1975's 19,000 vehicles to 20,000 vehicles.

Despite the relatively poor developments in the home market, domestic turnover in 1975 reached its DM820m target, while exports of DM1.2bn well surpassed the planned figure. The share of exports as a proportion of turnover had risen to more than 70 per cent.

For these reasons, Wall Street is continuing to view Chrysler's prospects with caution, and many of the larger U.S. institutions still regard it as a highly speculative investment. Though the agreements on the British subsidiary are regarded as a positive factor, they have not been enough in themselves to push Chrysler's share price above the \$9-10 range where it has been languishing for some time.

With the British problems out of the way, the key to Chrysler's future lies quite clearly in its performance on the U.S. market. It is still recovering from the devastating impact of the deep slump in sales which began just over a year ago. This decline affected Chrysler worse than any other Detroit motor manufacturer, sending its share of domestic sales plummeting to a little over 12 per cent at one point from almost 16 per cent in 1973.

Though the financial resources available for new models are clearly limited, company executives maintain that they are sufficient for all its current projects. Its principal source of financing is a \$500m revolving credit line with its banks, which runs until 1978.

Even if Chrysler can get its model line sorted out, it must still deal with the problem of operating costs. For the past two years it has suffered chronically from excess capacity. This year, it has been running at an average of about 43 per cent of capacity, compared with an average of about 60 per cent for the industry as a whole.

Moreover, several of Chrysler's six U.S. assembly plants are now rather aged and inefficient, especially its Jefferson Avenue plant in Detroit, which is now used to assemble the Chrysler's top-of-the-line Imperial models. But though production of the Imperial has

## CDF moves for Ripolin

BY RUPERT CORNWELL

PARIS, Dec. 16.

THE STATE-owned chemicals concern CDF-Chimie has now formally thrown its hat into the ring as a counter bidder for the paint maker Ripolin-Georgel-Froutag against the Belgian oil group Petrofina.

This afternoon, the Paris bourse stock exchange announced that CDF-Chimie is offering Frs.95 for every Frs.50 nominal share in Ripolin. The terms are conditional on acceptance covering at least 51 per cent of the company's Frs.18m capital.

As for Petrofina, its bid of Frs.50 per share automatically becomes void and the group has until December 23 to decide whether to improve its terms or to retire from the contest.

Petrofina had waited almost a month before announcing its plans, anxious to secure the support of the Paris Government. That it finally declared its hand last week, only to be swiftly opposed by a "French" offer suggests either poor communications or simple exasperation at the delaying tactics in Paris.

Amid the confusion, the best placed seem shareholders in the Frs.250m, a year paint company. Which ever bid wins the day, they are assured of a substantial gain, since before their suspension on November 17, Ripolin shares stood at only Frs.64 apiece.

## Record year for Citicorp foreseen

NEW YORK, Dec. 16.

CITICORP has said that it expects to report record earnings for the year in spite of unusually heavy write-offs of doubtful loans in the fourth quarter of this year.

In light of current economic conditions, Citicorp will charge all identified loan losses this year against the current year's earnings.

In addition, it will make a further charge to increase the level of the loan loss reserve to bring it to an amount approximately \$30m higher at year-end than it was at the end of 1974.

During the first nine months of 1975, Citicorp's provisions for possible losses on loans charged to earnings of \$212m, exceeded actual loan charge-offs of \$180m, by \$32m, which amount was added to the loan loss reserve.

Citicorp estimates the provision for loan losses will be about \$125m in the fourth quarter, bringing the full year provision to approximately \$337m and full year estimated loan charge-offs to approximately \$310m.

For the five years ending December 31, 1975, the provision for loan losses will have exceeded net charge-offs on a cumulative basis by approximately \$44m.

After absorbing all identified loan losses, increasing the loan loss reserve above the 1974 year-end level and providing for new retroactive New York City and New York State taxes of approximately \$7m, Citicorp estimates that 1975 full year earnings will reach a record high level up approximately 10 per cent over full year 1974 earnings of \$131m.

Earnings in the fourth quarter 1975 will be down about 10 per cent from the \$80m earned in the fourth quarter 1974.

## Montefibre to increase its capital

BY ANTHONY ROBINSON

ROME, Dec. 16.

ONTEDISON, which is the controlling shareholder in the synthetic fibre and textile group, has finally decided to lead with plans to raise Montefibre's share capital following an understanding with the government covering substantial subsidised long-term credits for the conversion of its obsolete plants.

Three weeks ago Montefibre announced the indefinite postponement of plans to write down its capital from L.120bn. to 60bn. to compensate for accumulated losses, followed by the injection of L.120bn. to bring the new capital up to L.120bn. Montefibre is currently losing over L.10bn. monthly and Montefibre on let it be known that it was not prepared to inject fresh capital into the group until it was assured of subsidised credit and trade union co-operation for the phasing out of four obsolete fibre plants in Piedmont, prior to reconversion, plus the closure of its Valle Susa textile complex.

Now it has apparently reached an understanding with the government that it will be eligible for up to L.250bn. in subsidised credits under the aegis of law 464 which covers industrial reconversion and modernisation projects in Northern Italy. Up to now, Montefibre has received some L.18bn. under this law but only at market rates of interest due to bureaucratic delays in agreeing the extent of the interest rate subsidy. Originally this law was meant to apply only to small and medium industries and not to major groups like Montefibre.

The Montefibre shareholders meeting has been called for December 20.

After absorbing all identified loan losses, increasing the loan loss reserve above the 1974 year-end level and providing for new retroactive New York City and New York State taxes of approximately \$7m, Citicorp estimates that 1975 full year earnings will reach a record high level up approximately 10 per cent over full year 1974 earnings of \$131m.

Earnings in the fourth quarter 1975 will be down about 10 per cent from the \$80m earned in the fourth quarter 1974.

## Decision day in Haw Par loan negotiations

BY MARGARET REID

SINGAPORE, Dec. 16.

TOMORROW IS being looked on as the breakdown or breakthrough day in the secret negotiations here about the long-disputed \$14.5m. loan from Walker Securities, now headed by Mr. Jimmy Goldsmith, the Singapore-based Haw Par northern international.

Mr. Goldsmith, defending his claim to repayment of the loan amount, is thought to have as for a "constructive" solution, though not apparently willing to again taking any illing in Haw Par, which it is controlled. He feels that the positions have been clarified, and he will either be able to talk or the establishment of pattern for a negotiated settlement by the week-end.

But Haw Par is believed to have set its sights on a substantial cut—certainly of more than a third—in the loan as the condition of a settlement and cash payment soon. It is fortified in its view by a renewed Stock Exchange attack here on the related deal by which in 1973 Haw Par bought SWS's shares in SWS (Hong Kong) for \$16m.

## HUTCHISON OFFER

SYDNEY, Dec. 16.

HUTCHISON International said it intended to make an offer to acquire for cash the 28 per cent interest it does not already own in Hptehison Australia.

The offer will be made through Hutchison International's wholly owned Australian subsidiary, Hutchison International Pty. Reuter

## SELECTED EURODOLLAR BOND PRICES MID-DAY INDICATIONS

STRAIGHTS	bid	offer	CONVERTIBLES	bid	offer
Australia 1985	101 1/2	102 1/2	American Express 1987	92 1/2	94 1/2
Belgium 1985	101 1/2	102 1/2	Bank of America 1987	92 1/2	94 1/2
Canada 1985	101 1/2	102 1/2	Bank of Montreal 1987	92 1/2	94 1/2
France 1985	101 1/2	102 1/2	Bank of Paris 1987	92 1/2	94 1/2
Germany 1985	101 1/2	102 1/2	Bank of Rome 1987	92 1/2	94 1/2
Italy 1985	101 1/2	102 1/2	Bank of Spain 1987	92 1/2	94 1/2
Japan 1985	101 1/2	102 1/2	Bank of Tokyo 1987	92 1/2	94 1/2
Netherlands 1985	101 1/2	102 1/2	Bank of London 1987	92 1/2	94 1/2
Sweden 1985	101 1/2	102 1/2	Bank of New York 1987	92 1/2	94 1/2
Switzerland 1985	101 1/2	102 1/2	Bank of South Africa 1987	92 1/2	94 1/2
UK 1985	101 1/2	102 1/2	Bank of West Indies 1987	92 1/2	94 1/2
US 1985	101 1/2	102 1/2	Bank of Central America 1987	92 1/2	94 1/2
West Germany 1985	101 1/2	102 1/2	Bank of Colombia 1987	92 1/2	94 1/2
Yugoslavia 1985	101 1/2	102 1/2	Bank of Costa Rica 1987	92 1/2	94 1/2
			Bank of Cuba 1987	92 1/2	94 1/2
			Bank of Ecuador 1987	92 1/2	94 1/2
			Bank of El Salvador 1987	92 1/2	94 1/2
			Bank of Guatemala 1987	92 1/2	94 1/2
			Bank of Honduras 1987	92 1/2	94 1/2
			Bank of Nicaragua 1987	92 1/2	94 1/2
			Bank of Panama 1987	92 1/2	94 1/2
			Bank of Peru 1987	92 1/2	94 1/2
			Bank of Puerto Rico 1987	92 1/2	94 1/2
			Bank of Uruguay 1987	92 1/2	94 1/2
			Bank of Venezuela 1987	92 1/2	94 1/2

### IMETAL

has acquired more than 65% of the outstanding Common Stock of

## Copperweld Corporation

The undersigned acted as financial advisors to IMETAL in connection with this transaction and as Dealer Managers of its tender offer.

Kuhn, Loeb & Co. New Court Securities Corporation

December 12, 1975

## U.S. \$50,000,000

### Compañía Telefónica Nacional de España

Medium Term Loan

Managed by

N. M. Rothschild & Sons Limited

Citicorp International Bank Limited

Bankers Trust International Limited

Wells Fargo Limited

Co-Managed by

Banco de Bilbao Banco Español de Crédito

Banco Hispano Americano Banco Urquijo

and Provided by

Bankers Trust Company

First National City Bank

Wells Fargo Bank N.A.

Western American Bank (Europe) Limited

Agent

N. M. Rothschild & Sons Limited







# FARMING AND RAW MATERIALS

## EEC to end raw material aid

## EEC beef plan completely unacceptable—Pearce

By Robin Reeves

BRUSSELS, Dec. 16.

EC APPROVAL of fuel subsidies for trawlers will not be extended beyond the end of the year. This became clear here today when agriculture and fisheries ministers of the Nine held a meeting in Brussels to discuss a further extension.

M. Marcel Caville, the French Secretary of State responsible for Fisheries, argued that cost subsidies in the French fishing industry were a grave and serious threat to the Common Market and, therefore, prolong the aid allowed for aid.

All other Common Market ministers argued against any extension, however, Ireland's support was on the grounds of a division of competition. For the Commission, Mr. Pierre Lardinois, Commissioner responsible for agriculture, said he was prepared to study the situation in France, but warned that the French Government should not be any aid until this study was completed.

The French minister also sought extension of the ban on imports into France of tuna, sardines and anchovies in a spring. But again it was the Commission which was unlikely to accept the market had improved.

## Smaller wool clip forecast in Australia

SYDNEY, Dec. 16.

STRALIAN WOOL production in 1975/76 would be 790.5m. lb., compared with 792.2m. lb. in 1974/75, said the Australian Wool Production Forecasting Committee.

Wool production, including crutch, was expected to total 790.5m. lb. (794.6m. lb.).

The Council also said that sales rose to 1,440,484 bales the first five months of the 1975 season to end-November, or 1,407,609 in the corresponding period last year.

Total proceeds in the five months rose to \$2,877.5m., or 29.5m., reflecting the sales increase and a rise in the average price per kilo to 133.84 cents, from 124.63.

The Australian Wool Corporation is to give a practical demonstration of sale by sample at auction in Belgium next March.

BY ROBIN REEVES

BRUSSELS, Dec. 16.

THE EUROPEAN Commission's plan for phasing out beef deficiency payments in Britain next year in favour of EEC intervention buying—responsible for the Common Market's beef mountain—was "completely unacceptable," Mr. Fred Pearce, the U.K. Minister of Agriculture, told the Council of Ministers today.

In a hard-hitting reaction to the Commission's beef proposals in the EEC farm price package for 1976-77, Mr. Pearce said he was astonished and surprised to see that the use of variable premiums to give farmers guaranteed prices was still being misunderstood and criticised.

He warned that the combination of phasing out deficiency payments and the large 10 per cent rise proposed in the beef intervention price from end-March, was "bound to choke off demand for beef yet increase the cost of managing the market." It would also undermine producer confidence.

But Mr. Pearce Lardinois, the Agriculture Commissioner, was unrepentant. He admitted that Britain's scheme had worked well, but said the market situation no longer justified an extension to the rules in one EEC country," he stated bluntly.

Mr. Pearce recalled the arguments used in Brussels last year

against Britain being allowed a variable beef premium scheme. Though it was eventually agreed to by reluctant Council and Commission under the duress of "renegotiation," the arguments were that the premiums would be too expensive and that different methods of market support in the EEC would distort competition.

"Yet the results of this regime have proved to be successful, not only for the U.K., but for the Community generally," he said. Although this year had been a difficult one for beef, the total cost of the premiums had not been excessive.

## Competition

There had been no distortion of competition, but a finer margin which had benefited Ireland and other EEC States. "In addition, beef has been available to consumers at reasonable prices, instead of being stockpiled and degraded," he said.

An assessment of the past year's beef experience, sent by Mr. Pearce's Ministry to the Commission and other EEC members, estimates the total cost of beef premiums in 1975-76 at around £55m., of which £50m. was financed by Brussels.

If no premiums had been payable, the total cost of intervention would have been £80-£100m., almost all of it falling on the

BRUSSELS, Dec. 16.

common farm fund. And without premiums the price of beef to consumers would have been substantially higher. The disadvantage to the consumer in such circumstances, is put at something over £100m.

As the Commission's plans stand, the price of beef in Britain will be forced up from its present level of around £21-£22 a live cwt. to an intervention level of £23-£24 a cwt. by the middle of next May, by which time variable premiums would be phased out.

Mr. Pearce was less critical of the Commission's proposals in the milk sector. He backed the plan to increase the price in two steps—2 per cent in March and 4.5 per cent in September.

But he questioned the main method chosen to dispose of the Community's L.M. (tonnes skim milk powder) "accumulated by its compulsory incorporation in animal feed compounds. He thought it created considerable problems of enforcement.

Finally, Mr. Pearce called for a more generous increase in the EEC's general consumer subsidy on butter, even at the expense of other proposals on milk. He welcomed the move to align feed wheat prices more closely with those of other feed grains but cautioned that support of milling wheat should not run counter to improved access for imported hard wheat.

## Copper buffer stock could cost \$6bn.

WASHINGTON, Dec. 16.

THE CAPITAL cost of a copper buffer stock large enough to insure price stability during peak demand periods could be as large as \$6bn., Mr. J. Robert Vastine, of the U.S. Treasury, told an international metal commodity conference here.

Mr. Vastine said that the tin agreement was functioning at present, thanks to the intelligence of the buffer stock management in co-operation with the U.S. tin stockpile disposal policy.

Mr. Vastine said the U.S. position was that international agreements should strengthen markets and not attempt to raise commodity prices above long-term market levels. Also, he claimed that the case-by-case approach must be taken.

The Treasury trade official said that both buffer stock and export control mechanisms in international commodity agreements had shortcomings. He noted that the cost of a stabilising buffer stock could be staggering.

Reuter

## Fresh turkey prices soar at Smithfield

THE BIGGEST shortage of fresh turkeys at London's Smithfield market since the war pushed prices up yesterday to their highest levels so far this year.

Wholesale prices rose as high as 40p a pound, but the average for hen birds was 35p-40p a pound and for cock birds, 44p to 46p.

This means that retail prices will be 60p a pound or more, putting the cost of an average 10lb. turkey at around £7. In one shop near the market, turkeys were priced at 65p a pound, with nothing on offer weighing less than 11lb.

The shortage of fresh birds began on Monday and took a week to overcome. It was hoped that there would be a flood of supplies to the market yesterday, following price rises at the end of last week, but were not realised. One leading wholesaler said: "I have never seen turkey supplies so short."

Frozen oven-ready turkeys are still selling at between 35p and 40p a pound, but supplies are limited. Other Christmas birds are also making high prices. Geese, for example, are making 90p a pound in some shops.

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Reuter

## THAILAND

## Where rice is politics

BY RICHARD NATIONS IN BANGKOK

better credit facilities to make their rice more attractive than

The Chinese on the other hand have helped to pick up some of the Thai rice they themselves

commercially displaced from the Thai Government, trading

China's rice for 200,000 tons of Thai rice.

It is understood here that the Chinese intend to ship a large

proportion of this rice to the Indo-Chinese states, but

not to the 30,000 tons have moved—6,000 to Laos and the remainder

to Shanghai—delayed partially by the continuing

tension on the Laos-Thailand border which has stopped

transit of goods between the two countries.

The Indian subcontinent has also come to the aid of distressed

Thai exporters. Recent bids resulted in orders for 200,000 tons of Thai rice from India, 100,000

tons from Sri Lanka and 14,000 tons from Bangladesh.

However, even with the combined help of Chinese and south Asian orders, the Thai

face a grim shortfall of around 30 per cent of anticipated rice exports this calendar year. Of

the 2m. tons of exportable surplus, only 870,000 tons are expected now to actually move out

of Thai ports by the end of December, reducing export earnings by nearly 40 per cent

compared with 1974. Exports, from 1974, were valued at 2,333m. Baht (\$233m.)

With another bumper crop of over 14m. tons expected by the end of March 1976, the Government's new pricing policy

attempts to protect the farmer from falling prices for paddy as well as to reduce costs for

exporters facing a sluggish and competitive world market.

The key lies in halving the premium levied on rice exports, which traditionally acted as a

counterweight to the cost of higher subsidised low consumer rice

prices for Bangkok and other urban areas.

The guaranteed paddy price is the latest move in the development of Prime Minister Kukrit's new deal for rural Thailand—long squeezed by Bangkok and the Thai commercial classes. The new deal also includes larger

budget allocations for rural health and education, subsidised credit, and eventually land reform.

The aim of the package is not only to provide incentives and cash for farm investment, and hence higher productivity and output, but also to fuse the social unrest underlying a robust and worrisome rural insurgency.

## Urban prices

But someone will have to pay the cost of guaranteed farm prices, a fact of life which most administrations in the past have tried to avoid admitting publicly.

Kukrit, however, faced necessity squarely and announced a 20 per cent increase in the Government-controlled urban retail rice price at the same time as laying the floor for paddy prices.

The Government's intention is reportedly to phase out price controls altogether in the near future, so that urban rice prices will rise to market levels.

For the time being, experts here fear that the combined effects of a higher retail price and a lower export price will not compensate mill owners for paying higher paddy prices, thus making Thai rice exports even less competitive.

Despite the grumbles, nearly everyone in Thailand—where rice is politics—from the farmers' association to the chairman of the rice export board is pleased that they have a Prime Minister with the courage to lay down the country's first consistent pricing policy and face the hard political challenge of improving depressed farm incomes at the cost of higher consumer prices.

## Boost for U.S. grain exports likely

WASHINGTON, Dec. 16.

U.S. FEED grain exports—particularly maize—could receive a boost soon as a result of Government actions disclosed today, informed sources said.

One move authorised the U.S. Agriculture Department to increase the lending limit under this fiscal year's short-term

export sales credit programme by up to three years to finance export sales of specified U.S. farm commodities.

Officials estimate that, so far, about \$450m. worth of credit have been allotted from this year's annual \$1.5bn. short-term export sales credit programme which granted credit

of up to three years to finance export sales of specified U.S. farm commodities.

Reuter

## COMMODITY MARKET REPORTS AND PRICES

### BASE METALS

UPPER—Edged higher on the London Exchange. After a hesitant opening the lower U.S. market overcame its initial reluctance to accept

metal prices from two quarters of backward metal up to 1974. The market before 1974 was in a state of flux, with turnover, excluding a decline, 12,875 tonnes.

The market was characterised by

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### COFFEE

Private reports that flooding in Colombia may have affected as much as 100,000 acres of coffee, but the

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### COFFEE

Private reports that flooding in Colombia may have affected as much as 100,000 acres of coffee, but the

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## STOCK EXCHANGE REPORT

Equity markets undeterred by Chrysler statement  
Share index up 4.3 at 367.8—Gilts quietly firm

## Account Dealing Dates

Option  
First Declared Last Account  
Dealings Dealings Day  
Dec. 1 Dec. 10 Dec. 11 Dec. 22  
Dec. 1 Dec. 23 Dec. 24 Jan. 7  
Dec. 29 Jan. 8 Jan. 9 Jan. 20  
\* New time "dealings may take place  
from 1.30 a.m. two business days earlier.

Equity markets made further progress yesterday but in a continuing pattern of business after an extremely quiet start, leading to a recovery in the market. The Chrysler statement had no adverse effect on sentiment. Second-line equities fared little better in the way of activity than the leaders. Nevertheless, overall conditions were firm, this being reflected in a majority of rises over falls by nearly 2-1 in FT-quoted Industrials. Official markings of 4.54 (the lowest recorded for more than three months) compared with 5.33 on Monday and 5.634 a week ago.

## Gilts generally firm

A more general firmness in British Funds took in long-dated issues, which benefited owing to a switch of interest away from the recently popular near-medium stocks. The latter were unusually quiet and unaltered, while gains of 1 appeared against longer-mediums and long ones. At the shorter end of the market, the tendency was initially encouraged by the Government broker with

drawing from selling supplies of the short "tap," Treasury 10½ per cent. 1979, "A" at 95½, it was generally assumed that he would resume operations at 95½. However, demand was not followed through and the tone eased before improving again after the Chrysler statement which, at first glance, appeared not as bad as it might have been.

Among recently-issued Fixed Interest stocks, Pentos 15 per cent. Convertible, issued in connection with the acquisition of Marshall Morgan and Scott, made its debut at 93. The day in the investment currency market was uneventful and the premium drifted downwards to close a net 1½ lower at 114 per cent. Yesterday's SE conversion factor was 0.8034 (0.8999).

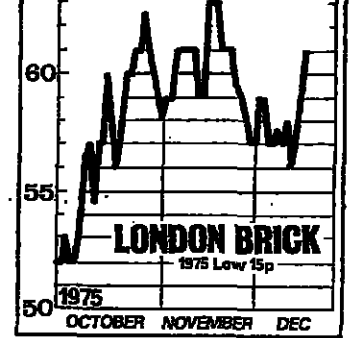
## Home Banks harden

Home Banks experienced another day of trading session, although a firmer tone prevailed with prices hardening to record gains of up to 5, as in National Westminster, 340p. Barclays appreciated 4, while Midland put on 2 to 252p. Standard and Chartered recovered 7 to 497p among Overseas issues, but Hongkong and Shanghai Banking recorded 8 to 24½p. Bank of New South Wales 20 to 65p, and National Bank of Australasia 7 more to 25p. Discount Houses managed improvements of 3 in Alexander, 215p and Union 33p. The only movement worthy of note in quiet Merchant Banks was a fall of 10 to 100p in Arbuthnot Latham reflecting selling in a thin market. Hire Purchases finished modestly firmer following a little fresh support on hopes of a relaxation in E.P. controls. UDT and Scottish 2½ to 74p. Life Offices hardly stirred all day, although Composite Insur-

ances attracted a medium of buying interest and edged up a few pence. General Accident added 4 at 133p and Sun Alliance at 41½p. Stenhouse put on 3 to 80p in Lloyd's brokers ahead of to-morrow's interim results.

There was little worthy of note in Breweries, but Distillers issued met selective support. Ahead of to-morrow's interim statement, Distillers encountered a useful business and closed 2 dearer at 129p. A. Bell continued firmly at 144p, up 4, while Treacher Distillers put on 7 to 235p.

Buildings had several firm spoils. Marley featured with a rise of 5 to a 1975 peak of 98p on the



better-than-expected preliminary figures. Montague L. Meyer responded to the interim report with a rise of 4½ to 63p, while London Brick closed 2 harder at 11p following Press comment on the company's price-cutting strategy. R. C. Stain moved up 5 to 23p, while Tarmac, 188p, and Taylor Woodrow, 302p put on 4 apiece. French Kier were active at 12½p. Cement support also made progress. Associated Racial Electronics 7 further to a closing 3 better at 178p and

Tunnel B' 4 higher at 184p. Following the merger of Magnet Joinery and Southern-Evans, dealings were started in Magnet and Southern's shares opened at 161p and closed at 164p.

After reaching a 1975 peak of 228p, ICI eased slightly to close on a penny better on balance at 228p.

## Burton 'A' please

Burton 'A' featured Stores, closing 5 higher at 50p, after 32p, the maintained dividend and better-than-expected preliminary figures. Other Stores attracted a reasonable two-way business, but with little alteration. Marks and Spencer held at 85p, while Debenhams, 83p, and UDS, 83p, both finished a penny harder. Hall and Earl hardened a shade more to 11p on further consideration of the interim report. Formica's put on 4 more at 142p, while similar gains were recorded by Midland Educational, 66p, and House of Loreo, 40p. A. Goldberg contrasted with a fall of 4 to 33p. Customs held at 142p, the comment price and change of the previous day's paper were incorrect.

Very light buying interest was sufficient to produce a fair sprinkling of improvements in Electricals. Among the leaders, EMI, a recent buoyant market on the X-ray scanner prospects, advanced 4 more at 129p, while Raytheon Parsons gained 2½ to 73p and GEC 2 at 139p. Thorn Electrical finished 4 better at 200p, after 202p, but Plessey were left in the back of the market, closing unchanged at 70p, after 71p. Elsewhere, favourable Press comment prompted a rise of 4 to a peak for the year of 45p in Fidelity Radio. Furti support at 12½p. Cement support also made progress. Associated Racial Electronics 7 further to a closing 3 better at 178p and

still on take-over hopes. Armed 4 to 108p. Decca, 260p, and "A", 232p, added 6 and 5 respectively. The half-year results left Ward and Goldstone unmoved at 50p.

The leaders headed the list of gains on Engineering. Tube Investments, being especially prominent at 302p, up 5, while GKN moved ahead 6 to 259p and Hawker 4 better at 144p. Green's Economiser rose 5 to 83p, after 87p, following the "rights" issue, profits and dividend forecasts. Pegler-Hattersley returned to favour, advancing 4 to 162p, while gained 3 more to 50p and English Card Clothing a like amount to 41p. In a narrow market, W. Tate were raised 3 to 38p. News items brought slight firmness in J. and B. Jackson, 21p, and Bramah Millar, 50p, but marked easiness in Tex Abrasives, down 2 at 35p, and Crane's Screw, 2 lower at 71p. REP lost 1 to 50p on the profits warning, while the Monopolies Commission put on 4 more at 142p, while similar gains were recorded by Midland Educational, 66p, and House of Loreo, 40p. A. Goldberg contrasted with a fall of 4 to 33p.

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Products, 3 better at 44p. Whitecroft rose 7 to 110p and Ega Holdings 4 to 38p. Brown Boveri were fractionally harder at 251p on the interim statement, but Duple shed 1 to 31p in reflection of the nil dividend and profits slump. ICI Gas were 3 softer at 257p on the half-time report.

Motors and Distributors held up well, sentiment not being noticeably affected by the Government's "think-tank's" severe criticisms of the industry. Reflecting the chairman's encouraging statement at the annual meeting, Lucas Industries edged up 3 to 175p. Associated Engineering moved up 2 to 76p, sentiment being helped by good results from the company's South African subsidiary. Harro Industries were also notably firm at 43½p, up 1½; the planned merger with Tenneco is not to be referred to the Monopolies Commission. In Garages, British Car Auction closed unchanged at 43½p, after 45p, following the interim statement.

Inverack continued to thrive on the interim statement, pending offer of around 50p per share was mooted, and rose to 65p before a close of 3 higher on balance at 64p. Among other Paper/Printings, J. Waddington gained 4 to 125p, while Compton Partners, in Advertising Agencies, hardened 1 to 42p on the preliminary results. Newspapers improved a shade in light trading. Renewed small buying interest brought fresh minor gains in the Property leaders, where MEPC, ahead of to-morrow's preliminary statement, firmed another penny to 100p, after 99p, in response to the good half-year statement. The increased interim profits left Warford Investments firmer at 103p, similar rises occurred in Anglo American, 67½p. Regional Properties, 37p, Samuel Properties, 25½p, and Wingate Investments, 25p, while Laganvale Estates, 6p, and London Bridge Securities, 6p, both advanced a penny. Ewart New Northern, on the other hand, declined 3 to a "low" for the year of 115p.

Woodside-Burmah react Although a harder tendency was apparent in Oil, business remained slow. Shell, 88p, and British Petroleum, 560p, both closed 2 harder, but Burmah eased 1 to 29p. Premier, easier at 19p ahead of the encouraging interim figures, moved to close unchanged on balance at 8p. Meanwhile, overseas issues became notable

for a reaction in Woodside-Burmah, down 10 to 135p on night profit-taking after the recent strength. Pan Ocean picked up 3 to 32p, but Sunningdale, down 10 to 35p, was down 10 to 35p, and Associated Australian gave up 5 at 145p.

Overseas Traders were seldom altered. Harrison and Crossfield managed an improvement of 13 at 850p, while S. and W. Berford, 850p, gained 10 to 162p, after 152p, following the annual results, hardened a penny to 132p.

Lanka Securities continued firmly, rising 5 more to 90p in Trusts and Financials. Jove Investment hardened following news that a large shareholding had changed hands, the Capital and Income both finishing a fraction up at 5p and 22p respectively.

Shippings spent a quiet session. "Lois" moved up 2 to 332p on revived speculative interest, while Reardon Smith, 30p, and R. and W. Kane, 28p, put on 3 apiece. Courtwards were foremost in Textiles, fluctuating between 143p and 148p before closing a net 2 higher at 140p. Press mention assisted Carrington Viyella, 11 better at 30p, while British Enkalon were similarly harder at 16½p and Stoddard "A", 4 up at 37p. Illingworth Morris picked up 2 at 27p and John Haggas were raised 10 to 275p, the latter in a restricted market. Tobacco were conspicuously drab, South African Industrials lost more ground, sentiment still being adversely affected by concern over the stock delivery position. Ruitel's Corporation receded 10 to 200p as did Rex Truform "A" to 310p.

Australians down again Australian mining shares again

followed the lower trend in Sydney night Melbourne and Sydney markets, with profit-taking as they gained the momentum in the investor dollar premium also had adverse effect on prices, with closed showing substantial loss in some places despite attempted rally around midday. With the notable exception of Pancontinental (up 10 to 94 which held its meeting yesterday), energy stocks were particularly weak. Anglo-Wallend fell 20 to 43p while Thales Field were 10 lower at 24p and 6 bridge dropped 3 to 70p. W. Creek, which rose sharply Monday, were steady at 40p, a 35p.

South African Gold shares a quiet firm in line with bull which was finally up 75 cent. \$33 per ounce, the Cape mail being closed for the public holiday.

The closing of bear position, buying around noon was a U.S. selling in later dealings, the Gold Mines index still 1.5 to 23.4. Among heavy-weight us Free State Gold gained 4 5/8 and President Steyn rose to 8½, but West Driefontein 4 to 23½. Western Holdings a similar amount to a year's of 23.

In Financials, U.S. buying De Beers 8 higher at 250p; company announced a 3 p.c. increase in the price of diamonds after market. London-based Financials were firm with Charter 4 better at 1 and Rio Tinto-Zinc 3 up at 11. Platinum were neglected. Elsewhere Anglo United 4½ to 70p and Westfield Mine 2 to 72p owing to Irish demand

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## F.T.—ACTUARIES SHARE INDICES

These indices are the joint compilation of the Financial Times, The Institute of Actuaries and the Faculty of Actuaries

Tuesday, Dec. 16, 1975

Monday, Dec. 15 Friday, Dec. 12 Thursday, Dec. 11 Wednesday, Dec. 10

Year ago approx. High and Low Index

1 CAPITAL GOODS (178) 130.06 +1.0 16.78 6.08 8.96 8.96 136.70 136.27 135.36 135.96 52.82 143.25 51.78 205.37 50.71

2 Building Materials (29) 134.47 +1.9 12.78 6.25 11.96 11.96 131.93 131.22 131.19 133.44 46.13 138.19 45.11 233.24 44.27

3 Contracting, Construction (23) 241.02 +1.0 14.59 3.99 10.59 10.59 238.75 237.49 236.60 238.41 78.00 265.54 74.74 399.33 71.48

4 Electricals (16) 239.89 +0.5 18.53 4.84 8.02 8.02 238.69 240.92 234.68 238.48 97.89 250.91 96.58 399.33 94.87

5 Engineering (Heavy) (13) 158.84 +0.4 20.39 7.38 7.48 7.48 158.19 156.94 155.11 160.60 67.40 164.07 64.39 202.57 64.49

6 Engineering (General) (63) 120.59 +0.9 18.36 6.95 8.17 8.17 118.48 118.38 118.45 119.19 47.05 123.15 45.43 168.59 45.43

7 Machine and Other Tools (9) 49.01 -1.0 17.25 8.62 10.46 10.46 49.53 49.21 49.05 49.76 20.26 50.91 19.11 168.70 19.11

8 Miscellaneous (25) 118.70 +0.8 17.71 6.96 8.51 8.51 117.76 117.43 117.44 117.71 51.63 121.76 49.68 177.41 49.65

9 CONSUMER GOODS (DURABLE) (56) 114.85 +1.6 16.10 5.41 9.38 9.38 113.48 113.45 112.45 114.52 40.67 117.45 39.39 227.78 39.39

10 Electronics, Radio TV etc. (15) 129.48 +1.8 14.60 4.14 10.25 10.25 125.91 124.59 126.58 129.41 44.53 131.94 44.26 237.41 44.26

11 Household Goods (14) 161.66 +0.8 15.15 6.57 9.69 9.69 161.25 161.38 161.49 163.13 63.92 171.94 61.41 233.24 61.41

12 Motors and Distributors (27) 97.06 +1.1 18.93 6.99 8.11 8.11 96.36 96.36 96.38 96.30 33.45 102.35 31.91 170.59 31.91

13 NON-DURABLE (168) 145.96 +0.8 13.56 5.95 10.87 10.87 144.78 144.56 143.96 145.36 64.81 152.28 61.98 236.08 61.41

14 Breweries (15) 159.81 +0.1 13.10 6.34 11.56 11.56 158.60 159.70 160.36 161.35 78.25 173.59 75.58 231.97 75.58

15 Wines and Spirits (7) 160.76 +2.2 11.88 6.27 12.78 12.78 157.28 156.60 154.87 156.13 83.22 177.94 80.48 237.40 80.48

16 Entertainment, Catering (16) 187.30 +1.9 11.60 6.40 13.82 13.82 183.85 182.89 181.12 182.33 60.58 187.50 59.38 239.99 59.38

17 Food Manufacturing (22) 158.46 +0.6 13.43 5.17 10.48 10.48 157.44 156.96 157.50 158.35 64.32 168.80 63.03 211.97 63.03

18 Food Retailing (16) 143.15 +0.1 10.78 4.89 13.48 13.48 142.99 142.49 139.49 141.76 58.94 158.85 57.15 235.08 57.15

19 Newspapers, Publishing (15) 159.91 +0.5 14.26 6.32 10.48 10.48 159.05 158.05 158.37 159.29 57.43 161.58 55.08 230.29 55.08

20 Packaging and Paper (13) 101.47 +1.4 21.74 7.52 6.84 6.84 100.03 100.02 99.18 99.73 45.75 107.12 43.46 185.59 43.46

21 Stores (33) 120.47 +0.6 12.53 6.82 12.81 12.81 119.70 120.59 119.82 121.10 55.55 123.94 53.63 204.39 53.63

22 Textiles (22) 160.06 +2.2 14.88 6.75 8.65 8.65 156.63 155.80 154.30 155.53 66.64 163.58 62.91 233.73 62.91

23 Tobacco (3) 208.63 +0.3 15.24 6.46 9.37 9.37 207.98 207.60 206.48 208.78 115.63 213.59 112.01 237.78 112.01

24 Toys and Games (6) 63.00 +2.6 22.70 6.51 6.16 6.16 61.39 61.39 60.36 60.36 21.98 63.76 20.92 139.78 20.92

25 OTHER GROUPS (94) 194.91 +0.9 14.27 4.94 9.88 9.88 193.09 192.23 190.79 192.19 74.82 194.91 73.14 201.92 73.14

26 Office Equipment (10) 86.29 +0.8 15.45 6.04 9.08 9.08 85.64 86.46 86.40 87.05 46.54 104.78 44.26 234.06 44.26

27 Shipping (12) 364.59 +0.9 20.67 6.66 6.19 6.19 361.27 366.59 365.15 363.83 316.07 405.18 394.38 517.00 394.38

28 Miscellaneous (48) 149.77 +1.0 16.23 6.85 9.16 9.16 148.33 148.13 147.36 148.72 64.55 156.34 62.99 236.83 62.99

29 INDUSTRIAL GROUP (486) 146.31 +0.9 14.94 5.89 9.82 9.82 144.99 144.67 143.87 145.38 61.42 151.53 59.19 220.17 59.19

30 OILS (4) 319.53 +0.4 15.76 5.04 7.09 7.09 318.10 317.22 315.71 319.51 118.13 325.10 105.33 431.66 105.33

31 500 SHARE INDEX 160.77 +0.8 15.06 5.76 9.28 9.28 159.43 159.06 158.21 159.81 66.25 167.02 63.49 227.05 63.49

32 FINANCIAL GROUP (100) 131.37 +1.0 15.42 5.42 9.28 9.28 130.07 130.17 130.51 131.78 56.08 148.46 56.90 241.43 56.90

33 Banks (6) 162.06 +1.3 17.98 4.97 8.50 8.50 160.08 161.19 162.10 164.16 60.95 177.11 62.26 238.33 62.26

34 Discount Houses (9) 162.64 +0.8 7.58 5.42 9.28 9.28 162.60 163.68 164.45 165.10 81.70 180.53 80.13 237.13 80.13

35 Hire Purchase (5) 101.29 +1.4 6.58 5.42 9.28 9.28 99.89 101.45 103.64 101.26 48.56 120.51 46.11 212.79 46.11

36 Insurance (Life) (9) 114.37 +0.3 11.48 5.42 9.28 9.28 113.86 113.04 112.81 114.38 46.27 128.31 44.88 194.46 44.88

37 Insurance (Composite) (7) 104.49 +1.5 6.56 5.42 9.28 9.28 103.82 103.34 104.16 104.84 46.21 123.90 44.47 155.76 44.47

38 Insurance (Brokers) (10) 215.19 +0.7 9.78 4.17 15.48 15.48 214.68 214.92 215.61 217.30 67.31 229.91 65.92 214.79 65.92

39 Merchant Banks (18) 88.67 -0.8 6.44 5.42 9.28 9.28 88.68 88.41 88.58 88.04 34.17 97.21 32.51 278.57 32.51

40 Property (32) 155.14 +1.3 5.76 3.57 44.38 44.38 153.08 154.44 150.83 153.83 90.75 241.28 88.19 357.40 88.19

41 Miscellaneous (4) 77.82 +0.4 12.88 6.21 12.41 12.41 77.48 76.48 76.48 77.48 33.28 80.81 30.76 302.13 30.76

42 Investment Trusts (50) 166.41 +0.3 3.03 4.39 35.06 35.06 165.07 166.76 166.82 167.38 73.35 178.33 73.43 240.79 73.43

43 ALL-SHARE INDEX (650) 153.82 +0.8 5.61 5.42 9.28 9.28 152.95 152.35 151.81 153.34 64.46 160.63 62.16 228.18 62.16

COMMODITY GROUPS (Not included in 500 or All-Share indices)

44 Rubbers (9) 377.35 -0.4 16.88 8.88 9.04 9.04 375.83 377.36 376.95 376.90 288.48 425.43 281.66 555.37 281.66

45 Teas (8) 115.92 +0.8 40.78 8.93 3.80 3.80 115.05 115.74 115.82 115.93 77.10 124.57 76.76 124.57 76.76

46 Coppers (3) 255.14 - 38.89 6.73 2.57 2.57 255.14 260.37 264.81 262.81 366.13 467.74 353.37 567.78 353.37

47 Mining Finance (11) 110.01 +0.1 10.79 4.66 10.46 10.46 109.95 110.77 111.45 110.67 88.20 124.54 86.58 124.54 86.58

48 Tins (8) 86.74 - 14.09 10.18 10.12 10.12 86.74 88.92 88.94 89.94 60.56 124.48 58.91 124.48 58.91

49 Overseas Traders (13) 214.69 +0.4 15.61 4.86 8.19 8.19 213.93 214.02 210.82 21



## INSURANCE, PROPERTY, BONDS

## NOTES

<b>Ally Unit Tr. Mgrs. Ltd. (a)(b)</b> 72 St. George's Rd., Aylesbury. 0229 5291 Abbey Capital 22.4 2.1 2.1 Abbey Income 22.4 2.1 2.1 Abbey Gen. Tr. 22.4 2.1 2.1 Abbey Gen. Tr. 22.4 2.1 2.1			<b>Bridge Talisman Fund Mgrs. V. (a)(b)</b> 54, Mincing Lane, E.C.3. 01-62 8551 Bridge Income 124.9 18.9 -1.0 2.10 Bridge Capital 22.4 2.1 2.1 Bridge Gen. Tr. 22.4 2.1 2.1 Bridge Gen. Tr. 22.4 2.1 2.1 Bridge Gen. Tr. 22.4 2.1 2.1			<b>Carver Fund Managers</b> 2, St. Mary's Church, E.C.3. 01-62 3531 Carver Income 124.9 18.9 -1.0 2.10 Carver Capital 22.4 2.1 2.1 Carver Gen. Tr. 22.4 2.1 2.1 Carver Gen. Tr. 22.4 2.1 2.1 Carver Gen. Tr. 22.4 2.1 2.1			<b>Lloyds Bk. Unit Tr. Mgrs. Ltd. (a)(b)</b> Regent Court, The Causeway, Gower St., E.C.3. 01-62 3531 Lloyds Income 124.9 18.9 -1.0 2.10 Lloyds Capital 22.4 2.1 2.1 Lloyds Gen. Tr. 22.4 2.1 2.1 Lloyds Gen. Tr. 22.4 2.1 2.1 Lloyds Gen. Tr. 22.4 2.1 2.1			<b>Mutual Unit Trust Managers (a)(b)</b> 10, Abchurch Lane, E.C.4. 01-62 3531 Mutual Income 124.9 18.9 -1.0 2.10 Mutual Capital 22.4 2.1 2.1 Mutual Gen. Tr. 22.4 2.1 2.1 Mutual Gen. Tr. 22.4 2.1 2.1 Mutual Gen. Tr. 22.4 2.1 2.1			<b>(c) Prud. Unit Tr. Mgrs. V. (a)(b)</b> 10, Abchurch Lane, E.C.4. 01-62 3531 Prudential Income 124.9 18.9 -1.0 2.10 Prudential Capital 22.4 2.1 2.1 Prudential Gen. Tr. 22.4 2.1 2.1 Prudential Gen. Tr. 22.4 2.1 2.1 Prudential Gen. Tr. 22.4 2.1 2.1			<b>Sebag Unit Tr. Managers Ltd. (a)(b)</b> 70, St. Mary's Church, E.C.3. 01-62 3531 Sebag Income 124.9 18.9 -1.0 2.10 Sebag Capital 22.4 2.1 2.1 Sebag Gen. Tr. 22.4 2.1 2.1 Sebag Gen. Tr. 22.4 2.1 2.1 Sebag Gen. Tr. 22.4 2.1 2.1			<b>Target Tr. Mgrs. (Scotland) (a)(b)</b> 10, Abchurch Lane, E.C.4. 01-62 3531 Target Income 124.9 18.9 -1.0 2.10 Target Capital 22.4 2.1 2.1 Target Gen. Tr. 22.4 2.1 2.1 Target Gen. Tr. 22.4 2.1 2.1 Target Gen. Tr. 22.4 2.1 2.1		
<b>Allied Hambro Group (a)(b)</b> 10, Abchurch Lane, E.C.4. 01-62 3531 Allied Income 124.9 18.9 -1.0 2.10 Allied Capital 22.4 2.1 2.1 Allied Gen. Tr. 22.4 2.1 2.1 Allied Gen. Tr. 22.4 2.1 2.1 Allied Gen. Tr. 22.4 2.1 2.1			<b>The British Life Office Ltd. (a)(b)</b> 10, Abchurch Lane, E.C.4. 01-62 3531 British Income 124.9 18.9 -1.0 2.10 British Capital 22.4 2.1 2.1 British Gen. Tr. 22.4 2.1 2.1 British Gen. Tr. 22.4 2.1 2.1 British Gen. Tr. 22.4 2.1 2.1			<b>Govert (John) Ltd.</b> 10, Abchurch Lane, E.C.4. 01-62 3531 Govert Income 124.9 18.9 -1.0 2.10 Govert Capital 22.4 2.1 2.1 Govert Gen. Tr. 22.4 2.1 2.1 Govert Gen. Tr. 22.4 2.1 2.1 Govert Gen. Tr. 22.4 2.1 2.1			<b>London Wall (a)(b)</b> 10, Abchurch Lane, E.C.4. 01-62 3531 London Income 124.9 18.9 -1.0 2.10 London Capital 22.4 2.1 2.1 London Gen. Tr. 22.4 2.1 2.1 London Gen. Tr. 22.4 2.1 2.1 London Gen. Tr. 22.4 2.1 2.1			<b>National Westminster (a)(b)</b> 10, Abchurch Lane, E.C.4. 01-62 3531 National Income 124.9 18.9 -1.0 2.10 National Capital 22.4 2.1 2.1 National Gen. Tr. 22.4 2.1 2.1 National Gen. Tr. 22.4 2.1 2.1 National Gen. Tr. 22.4 2.1 2.1			<b>Reliance Unit Mgrs. Ltd. (a)(b)</b> 10, Abchurch Lane, E.C.4. 01-62 3531 Reliance Income 124.9 18.9 -1.0 2.10 Reliance Capital 22.4 2.1 2.1 Reliance Gen. Tr. 22.4 2.1 2.1 Reliance Gen. Tr. 22.4 2.1 2.1 Reliance Gen. Tr. 22.4 2.1 2.1			<b>Security Selection</b> 10, Abchurch Lane, E.C.4. 01-62 3531 Security Income 124.9 18.9 -1.0 2.10 Security Capital 22.4 2.1 2.1 Security Gen. Tr. 22.4 2.1 2.1 Security Gen. Tr. 22.4 2.1 2.1 Security Gen. Tr. 22.4 2.1 2.1			<b>Transatlantic and Gen. Secs. Co. (a)(b)</b> 10, Abchurch Lane, E.C.4. 01-62 3531 Transatlantic Income 124.9 18.9 -1.0 2.10 Transatlantic Capital 22.4 2.1 2.1 Transatlantic Gen. Tr. 22.4 2.1 2.1 Transatlantic Gen. Tr. 22.4 2.1 2.1 Transatlantic Gen. Tr. 22.4 2.1 2.1		
<b>Archibald Securities Ltd. (a)(c)</b> 10, Abchurch Lane, E.C.4. 01-62 3531 Archibald Income 124.9 18.9 -1.0 2.10 Archibald Capital 22.4 2.1 2.1 Archibald Gen. Tr. 22.4 2.1 2.1 Archibald Gen. Tr. 22.4 2.1 2.1 Archibald Gen. Tr. 22.4 2.1 2.1			<b>Carroll Unit Tr. Mgrs. Ltd. (a)(b)</b> 10, Abchurch Lane, E.C.4. 01-62 3531 Carroll Income 124.9 18.9 -1.0 2.10 Carroll Capital 22.4 2.1 2.1 Carroll Gen. Tr. 22.4 2.1 2.1 Carroll Gen. Tr. 22.4 2.1 2.1 Carroll Gen. Tr. 22.4 2.1 2.1			<b>Metropolitan Fund Managers Ltd. (a)(b)</b> 10, Abchurch Lane, E.C.4. 01-62 3531 Metropolitan Income 124.9 18.9 -1.0 2.10 Metropolitan Capital 22.4 2.1 2.1 Metropolitan Gen. Tr. 22.4 2.1 2.1 Metropolitan Gen. Tr. 22.4 2.1 2.1 Metropolitan Gen. Tr. 22.4 2.1 2.1			<b>NEEL Trust Managers Ltd. (a)(b)</b> 10, Abchurch Lane, E.C.4. 01-62 3531 NEEL Income 124.9 18.9 -1.0 2.10 NEEL Capital 22.4 2.1 2.1 NEEL Gen. Tr. 22.4 2.1 2.1 NEEL Gen. Tr. 22.4 2.1 2.1 NEEL Gen. Tr. 22.4 2.1 2.1			<b>Royal Tr. Com. Fd. Mgrs. Ltd.</b> 10, Abchurch Lane, E.C.4. 01-62 3531 Royal Income 124.9 18.9 -1.0 2.10 Royal Capital 22.4 2.1 2.1 Royal Gen. Tr. 22.4 2.1 2.1 Royal Gen. Tr. 22.4 2.1 2.1 Royal Gen. Tr. 22.4 2.1 2.1			<b>Slater Walker Tr. Mgmt. (a)(b)</b> 10, Abchurch Lane, E.C.4. 01-62 3531 Slater Walker Income 124.9 18.9 -1.0 2.10 Slater Walker Capital 22.4 2.1 2.1 Slater Walker Gen. Tr. 22.4 2.1 2.1 Slater Walker Gen. Tr. 22.4 2.1 2.1 Slater Walker Gen. Tr. 22.4 2.1 2.1								

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Placed Int. 1992	115.3		Sol. Inv.	25.5	27.0	-0.5
Marble Brnly	122.5		Second Sol.	20.0	21.0	
Placed Int. 1993	127.4		Third Sol.	20.0	21.0	
Managed Cap.	197.7	213.0	GR Fund	25.5	25.0	
Placed Int. 1994	127.4		Equity Fund	27.5	27.0	
Placed Int. 1995	129.0	149.5	GR Fund	27.5	27.0	
Placed Int. 1996	156.5	174.4	GR Fund	27.5	27.0	
Placed Int. 1997	156.5	174.4	GR Fund	27.5	27.0	
Placed Int. 1998	171.8	189.9	GR Fund	27.5	27.0	
Placed Int. 1999	171.8	189.9	GR Fund	27.5	27.0	
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Placed Int. 2015	171.8	189.9	GR Fund	27.5	27.0	
Placed Int. 2016	171.8	189.9	GR Fund	27.5	27.0	
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Placed Int. 2020	171.8	189.9	GR Fund	27.5	27.0	
Placed Int. 2021	171.8	189.9	GR Fund	27.5	27.0	
Placed Int. 2022	171.8	189.9	GR Fund	27.5	27.0	
Placed Int. 2023	171.8	189.9	GR Fund	27.5	27.0	
Placed Int. 2024	171.8	189.9	GR Fund	27.5	27.0	
Placed Int. 2025	171.8	189.9	GR Fund	27.5	27.0	
Placed Int. 2026	171.8	189.9	GR Fund	27.5	27.0	
Placed Int. 2027	171.8	189.9	GR Fund	27.5	27.0	
Placed Int. 2028	171.8	189.9	GR Fund	27.5	27.0	
Placed Int. 2029	171.8	189.9	GR Fund	27.5	27.0	
Placed Int. 2030	171.8	189.9	GR Fund	27.5	27.0	
Placed Int. 2031	171.8	189.9	GR Fund	27.5	27.0	
Placed Int. 2032	171.8	189.9	GR Fund	27.5	27.0	
Placed Int. 2033	171.8	189.9	GR Fund	27.5	27.0	
Placed Int. 2034	171.8	189.9	GR Fund	27.5	27.0	
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Placed Int. 2037	171.8	189.9	GR Fund	27.5	27.0	
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Placed Int. 2062	171.8	189.9	GR Fund	27.5	27.0	
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Placed Int. 2064	171.8	189.9	GR Fund	27.5	27.0	
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Placed Int. 2107	171.8	189.9	GR Fund	27.5	27.0	
Placed Int. 2108	171.8	189.9	GR Fund	27.5	27.0	
Placed Int. 2109	171.8	189.9	GR Fund	27.5	27.0	
Placed Int. 2110	171.8	189.9	GR Fund	27.5	27.0	
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Placed Int. 2166	171.8	189.9	GR Fund	27.5	27.0	
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Placed Int. 2173	171.8	189.9	GR Fund	27.5	27.0	
Placed Int. 2174	171.8	189.9	GR Fund	27.5	27.0	
Placed Int. 2175						

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# FINANCIAL TIMES

Wednesday December 17 1975

The best place from which to reach any point on the circumference is the centre

Bradford is the centre of Britain

City of Bradford Metropolitan Council

## U.S. calls for lower oil price as Paris dialogue starts

BY ROBERT MAUTHNER

THE 27-NATION North-South dialogue opened here today with an urgent call from the U.S. for co-ordination of consumer and producer countries' energy policies and immediate steps to deal with the payments deficits of non-oil developing countries.

The opening speeches, however, brought to light a clear difference of appreciation between Dr. Henry Kissinger, the U.S. Secretary of State, and Mr. James Callaghan, the British Foreign Secretary, on the crucial issue of oil prices, which will be discussed in one of the four commissions to be set up by the conference.

Mr. Callaghan, as agreed at the recent Common Market summit in Rome, spoke separately from the EEC delegation, although Britain has not been given an individual seat. Moreover, he did so for 10 minutes instead of the 20 minutes allotted to him—a fact which appeared to have been accepted stoically by the Common Market delegation.

Both Dr. Kissinger and Mr. Callaghan stressed the need for the industrial countries to adopt

a minimum safeguard price for oil to protect their investment in new energy sources.

But Dr. Kissinger, unlike the Foreign Secretary, went out of his way to point out that it was equally important for oil prices to be reduced.

The "arbitrary increase" in the price of oil had been a major contribution to the recent high rates of inflation and unemployment, he said, and had led to serious payments deficits, both indirectly through a global recession and directly through higher-priced imports.

### Highest hit

The non-oil developing countries had been the hardest hit by the developments. A lower oil price would make possible more rapid economic recovery in the world, would help the developing countries by reducing their enormous payments and debt burden, and would increase foreign demand for their exports.

A lower price, together with supply stability, would also benefit producer nations over the longer term by easing the urgency for consumer countries

to develop alternative supplies. Apart from the energy problem, the most immediate task for the conference was to take specific steps to ease the payments problems of developing countries, which would have a total deficit of about \$35bn. next year, Dr. Kissinger went on.

Bilateral and multilateral aid, along with direct investments, would finance about \$25bn. of this. But it remained an open question whether borrowing on international capital markets could again make up the balance next year.

To deal with this situation, Dr. Kissinger reiterated all the proposals being discussed in various international forums, such as the IMF, notably the creation of a \$1bn. to \$2bn. trust fund and the selling-off of IMF gold, some of the proceeds of which would be used for development aid. Although the U.S. Secretary of State did not make his expected threat that the U.S. would cut off aid to developing countries if they continued to support the oil producers' cartel, he stressed that the industrialised countries alone could not be asked to

shoulder the responsibility for developing countries' problems.

Mr. Callaghan said that the U.K. accepted its responsibility of participating in the conference as part of the EEC. The U.K. would work to ensure that the Community position would be as constructive and as comprehensive as possible in a grouping of nine separate Governments with wide-ranging interests.

Proposals contained in a White Paper on "Computers and Privacy" could give Britain some of the toughest controls in the world since they cover computer files in all levels of government, as well as in the private sector. Legislation proposed would establish a "code of standards" for the use of computers which handle personal information. It would also establish a permanent independent statutory agency, the Data Protection Authority, possibly with extensive registration and licensing powers over computer use.

### Britain's view

Observers saw this as an indication that the Foreign Secretary would not hesitate to put Britain's view whenever this did not coincide with those of other EEC members.

The conference today was entirely devoted to the set speeches of the 27 participants—eight representing the industrialised world and 19 the oil producers and other developing nations. Tomorrow it gets down to the task of setting up the 15-member Commissions on energy, raw materials, development aid and related financial problems.

## Plans for computer privacy safeguard

BY CHRISTOPHER LORENZ

THE GOVERNMENT yesterday proposed extensive legislation to protect the privacy of personal information held in computers, and a Data Protection Committee will be set up in the next few weeks.

The new committee will advise the Government on how to formulate detailed legislation, including what form the authority should take. No time-scale has been made public, but the committee is likely to report within 18 months, and it could take at least as long again before legislation became effective.

### Improper use

Over the past year, the White Paper has been extensively revised and is understood to be much tougher than earlier draft versions.

Also published was a report, giving for the first time a detailed description of where and how computers are used in all levels of government. The Home Office said the review disclosed no evidence to suggest that fear about the improper use of these computers was justified by present practice, but admitted that computers "could pose a potential threat for the future."

For this reason, the Government had decided that the proposals for safeguarding the privacy of personal information held in computers should apply to government departments as well as other parts of the public sector and the private sector.

The British Computer Society welcomed the proposals, but criticised the lack of detail on linkage of information between files, systems and different installations.

"Computers and Privacy," Cmd. 6333, S.O. Price 25p. Report: "Computers: Safeguarding for Privacy," Cmd. 6354, S.O. Price 55p.

A program to protect us. Page 21.

## THE LEX COLUMN

# Chrysler's future requirements

The Government stresses that £162.5m. is the maximum extent of the taxpayer's commitment to Chrysler, but on paper there is almost no way that the company can become a viable, independent operation by 1979—which is when the commitment to fund part of its losses runs out. It looks from Mr. Varley's statement as though the company is expected to lose at least £50m. in 1975. A figure of this order would swamp the existing equity, which totalled just £25m. a year ago.

Set against this are borrowings which, to judge by the interim statement, could now amount to over £80m. To ease this strain, the Government together with the U.S. parent will guarantee a £35m. medium term loan from the clearers, and it is also to provide a £55m. loan to finance new capital spending. The rest of its support is simply intended to cover part of the losses likely over the next four years. So leaving aside the credit status of the Chrysler Corporation (which itself has not got the strongest balance-sheet in the world) two points need to be made clear. If the company is to secure independent support from the banks it will need substantial new equity by 1980, unless its profits performance has been totally transformed—and even then it will need a radical capital reconstruction. The taxpayer will lose out either way, since in its anxiety to maintain U.S. involvement, the Government does not appear to have taken an option on any part of the equity—even though it is to finance the bulk of shareholders' losses in the next few years.

### Index rose 4.3 to 367.8

cash had it not been for the effects of inflation: £100m. is, incidentally, equivalent to four-fifths of the last balance sheet total.

### Marley

The rapid recovery story of the U.K. building materials sector goes on. Now it is Marley's turn to report a sharp improvement, with U.K. pre-tax profits, slightly lower in the first half, jumping by 64 per cent in May-October. That takes domestic profits to £10.77m. for the full year against the previous peak of £10.16m. in 1972-73, though in contrast to London Brick, Marley is still a

good way short of having any reference level problems. The overseas side has remained seriously depressed, however, with only £0.70m. for the year against £3.29m.; most areas have been under a cloud, and the latest figure takes in losses of over £1m. in France and a rather smaller deficit in Germany.

Overall pre-tax profits emerge fractionally higher at £11.47m. good enough to leave the shares 3p higher at a new 1975 peak of 96p. But a higher tax charge, a pension fund appropriation and sharply higher minorities (mainly reflecting changes in Irish taxation) all eat away at the net figure, and earnings have fallen from 11.6p to 8.9p a share. So with a yield of just under 5 per cent, and a p/e of 10.6 the shares are relying on a healthy trading advance in the current year.

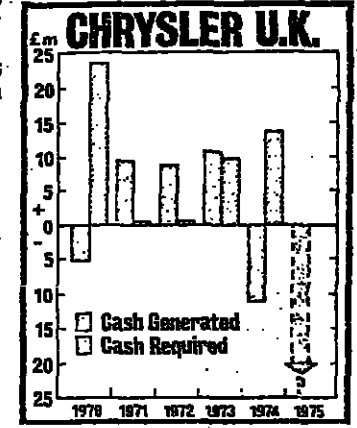
The signs are encouraging, however, as Sir Kenneth Keith blandly explained, the company would not now be looking to the Government for more

ally adjusted, reached an annual rate of 350,000 in October, a third quarter starts were 40 per cent, up on a year earlier. Mley Buildings is reporting much higher profits, the retail side putting on substantial extra space and seeing no slackening of demand, while there has been recovery in foam. Walling, Weston, in plastics, has been dull, but there are signs of revival. And a much better trend in Europe is shown through in early returns for current year, though France takes several years to turn round. As for liquidity, rearing its head on a year ago, and a key has not yet touched its £1.5 five-year facility with Barclay.

### Burton Group

Burton Group has maintained its gross dividend—and "A" shares rose 5p to 50p; today for a gain of nearly fifth this month. But the time outlook is poor and statement contains nothing to allay the longer-term doubt though there is certainly immediate crisis. The debt ratio is still under 1 following an £8m. rise in 1 rowings in 1974-75; cap spending is being kept at the level of property sales pressures on working cap have been eased by the findings of the menswear operation externally. Mc while, properties are still near balance sheet figures shareholders' funds around end 1973-74 figure of £119m. It is still going to be a

### CHRYSLER U.K.



some time though before group earns anything like adequate return on these assets following the £830,000 drop pre-tax profits to £2.5m. 1974-75, including £1.1m. property sale profits (do £2.7m.). The menswear is actually improved its profits £1.2m. last year with a halt, once, in the decline in made measure suit sales, but recovery has been short-lived total volume since August 1 to 5 per cent down. And it will not be a turn round next summer at least in Ryl and Greens after a £1.45m. into the red last year. How the success of Top Shops or keep womenswear ahead France may be in the after last year's £771,000 loss. Overall though, with property sale profits probably low there is an obvious trend the dividend and a yield of per cent—uncovered by preposterous. As Sir Kenneth Keith blandly explained, the company would not now be looking to the Government for more

upturn—housing starts, season—£18.5m.

## Industrial action by doctors to continue

By Christian Tyler, Labour Staff

JUNIOR DOCTORS last night postponed for another week a decision on whether to call off the industrial action that has severely disrupted many hospitals.

Their "emergencies-only" sanctions are to continue while the wording of an agreement reached between their negotiators and Mrs. Barbara Castle, Social Services Secretary, is tightened.

The decision of the 55 national representatives of 19,000 junior hospital doctors means that there is still a chance that industrial action will be called off before Christmas.

It came after nearly nine hours of angry debate at British Medical Association headquarters in London. Despite the high feelings there were few calls for action to continue indefinitely.

The doctors were considering the text of an agreement reached last week under which most of their demands over overtime pay and working hours for new contracts are to be referred to the profession's independent pay review body.

That body is unlikely to be able to assess the evidence and complete its report until the end of next month.

The national committee meets again next Tuesday to hear whether the last half-dozen demands have been cleared up to their satisfaction.

## Weighell accuses Crosland in railway cuts row

BY LORELEIS OLSLAGER, LABOUR STAFF

ACRIMONY between the Government and railway unions over proposed railway cuts reached a new pitch yesterday when a senior Minister accused the unions of basing their case on a "load of codswallop" and was called a "bloody liar" in return.

Mr. Anthony Crosland, Secretary for the Environment, was evidently trying to dampen the flames when he told the House of Commons that forecasts about massive cuts in the railway network should be treated with incredulity and were "a load of codswallop."

But instead of being reassured, Mr. Sidney Weighell, general secretary of the National Union of Railwaymen, reacted most angrily when addressing a protest rally against railway cuts shortly afterwards.

### Necessary

Mr. Crosland was "a bloody liar," Mr. Weighell declared. The unions have calculated that the Government's new limits on rail revenue support and investment would mean a reduction in British Rail's route network

from the present 11,000 miles to less than 4,000 miles by 1981.

Mr. Weighell said they had been talking to the British Railways Board "and evidence I will be putting towards you will show that apparently he (Mr. Crosland) doesn't know what is going on in his department or know of the plans that have been cut or operated."

At the rally, Mr. Weighell warned that if the cuts went ahead, the NUR might have to instruct its 10 sponsored MPs not to support the Government.

"It may be necessary for us to say to the Government that unless they change their course of direction in the rail industry, we shall not hesitate to say to our 10 NUR Members of Parliament that they will not support this Government no matter how critical the situation."

But later he somewhat retracted this threat. He had no intention of bringing down the Government and had only intended to say that NUR-sponsored MPs should not vote for any measures that could lead to a cut in the railway services.

Nevertheless, Mr. Weighell touched on a highly sensitive

issue involved in union sponsorship of Labour MPs.

Last October, the House of Commons Committee of Privileges said that the executive of the Yorkshire area council of the National Union of Mineworkers had shown serious contempt of Parliament in a resolution instructing its sponsored MPs not to act against union policy.

### Decisions

Mr. Crosland told the House that "when decisions come to be made on the transport policy review, they will be taken by Ministers after full consultation with management, unions, and other interests in the transport industry."

Dr. John Gilbert, Transport Minister, met Mr. Richard Marsh, chairman of British Rail, over dinner last night in the latest of a series of informal meetings to discuss aspects of the transport policy review.

The review is still at an early stage. Mr. Crosland has undertaken to make a statement setting out the Government's conclusions, but this is not now expected until well into the New Year.

## Europe court cuts £4m. sugar fines

BY A. H. HERMANN

THE European Court in Luxembourg yesterday cut to about £680,000 the £4m. fines which the EEC Commission had imposed on 16 European sugar companies.

The Court also quashed five out of the nine counts on which the Commission found the companies guilty of restrictive practices and abuse of dominant position by allegedly pushing up prices and unfairly protecting their market shares.

It completely cleared all the six Italian companies involved and one of the three German companies.

The decision amounts to the biggest defeat suffered by the EEC Commission in the European Court so far, particularly as the reasoning behind the judgment rejects the Commission's approach as fundamentally wrong.

The Court concluded that the sugar marketing system, the EEC left hardly any competition for the accused companies to distort or eliminate.

As for the Italian companies, the conduct for which they were condemned by the Commission was found to result from the Italian national marketing rules and practices.

The Court found that the sugar marketing system of the Community, emerging from its transitional stage, left only small room for residual competition within its narrow price limits and, instead of creating a common market, divided the EEC into national markets by means of a quota system.

"This situation cannot lead to the conclusion that restrictive practices of enterprises can make the disadvantages of such a system still worse," said the Court.

It added that, in view of this situation, the conduct of the enterprises could not be judged as rigorously as was usual in other antitrust proceedings.

The judgment does not contain any reference to the criticism of the Commission contained in the Opinion of the Court's First Advocate-General, Mr. Henri Marvaux, who said that the Commission failed in its duties by not taking steps against the Italian price fixing and quota system for sugar.

But the Court has underlined this point by hearing on the same day two other cases referred from Italian courts, questioning the compatibility of the Italian system with EEC

rules, immediately after it had announced its judgment.

In addition to clearing the Italian companies, the Court has also rejected the accusation of Belgian and German companies of conspiracy to protect their shares of the Dutch market by allegedly controlling deliveries from Belgium and from the western regions of Germany.

A German and a Dutch company were cleared of the allegation that they engaged in a conspiracy to control deliveries of French sugar to the southern part of Germany.

The Court has also annulled the Commission's decision in so far as it had found two Dutch refineries guilty of exerting economic pressure on Dutch importers to restrict imports.

The court cleared the (German) Südzucker Verkehrs GmbH of the charge that it prevented its agents from selling sugar from other refineries.

The largely successful appeal of the 16 leading European sugar companies brings to an end a saga of EEC antitrust enforcement.

A conflict between the Sugar Directorate of the Commission and its Competition Department was in the background of the January 1973 "Sugar Ring" decision which was regarded by Commissioner A. Borchers as a blow on behalf of Europe's consumers.

The decision released an avalanche of documents which jammed the translation department of the European Court for the best part of three years. Submissions amounted to 9,000 pages, the summing-up of the Reporting Judge to almost 700 pages. The reasoning of the judgment takes 200 pages.

### Weather

U.K. TO-DAY  
A COLD, northerly airstream covers most areas and there will be wintry showers, with snow over hills and night frosts in

London, South England, the Midlands, Wales, Northern England. Bright and cold but mainly dry. NE wind. Night frost. Max. 9C (41F). Min. 5C (41F).

E. Anglia, East England  
Scattered wintry showers and sunny intervals. Wind N.E. moderate. Night frost. Max. 4C (39F).

Channel Isles, S.W. England  
Cloudy at first, but sunny later. Mainly dry. Max. 6C (43F). N.E. England, Borders, E. Scotland, Highlands, Orkney, Shetland.  
Scattered wintry showers and bright intervals. Wind moderate, northerly. Night frost. Max. 2C (36F).

Lakes, Isle of Man, W. Scotland, Northern Ireland  
Mainly dry with bright periods. Wind northerly, light. Max. 5C (41F).

Outlook: Mostly dry and cold with night frost and fog. Lighting-up: London 16.22, Manchester 16.20, Glasgow 16.13, Belfast 16.28.

Snow reports Page 7

### BUSINESS CENTRES

Y-day Mid-day Y-day  
Amsterdam S 8 32 Madrid C 7 43  
Athens S 13 53 Manchester C 7 43  
Barcelona S 13 53 Melbourne C 24 73  
Bern S 13 53 Mexico C 19 15  
Brussels F 17 63 Milan R 7 43  
Bucharest F 17 63 Montreal S 11 32  
Cairo F 17 63 Munich C 3 38  
Cardiff S 8 40 New York S 2 43  
Cologne S 8 40 Paris C 2 43  
Düsseldorf S 8 40 Rome C 2 43  
Frankfurt S 8 40 Stockholm C 6 43  
Geneva S 8 40 Tokyo S 18 43  
Hamburg S 8 40 Toronto S 18 43  
Heidelberg S 8 40 Vienna C 2 43  
Helsinki S 8 40 Warsaw C 2 43  
London S 8 43 Zurich C 1 32  
Luxembourg S 8 43

HOLIDAY RESORTS  
Y-day Mid-day Y-day  
Algarve F 18 68 Istanbul C 7 43  
Alicante F 18 68 Jersey F 5 41  
Amsterdam S 8 32 Las Vegas F 5 41  
Athens S 13 53 London F 5 41  
Barcelona S 13 53 Los Angeles F 5 41  
Bern S 13 53 Manila F 19 46  
Brussels F 17 63 Malta F 19 46  
Bucharest F 17 63 Mexico F 19 46  
Cairo F 17 63 Monaco F 19 46  
Cardiff S 8 40 Nassau S 27 81  
Cologne S 8 40 New York S 2 43  
Düsseldorf S 8 40 Paris C 2 43  
Frankfurt S 8 40 Rome C 2 43  
Geneva S 8 40 Stockholm C 6 43  
Hamburg S 8 40 Tokyo S 18 43  
Heidelberg S 8 40 Toronto S 18 43  
Helsinki S 8 40 Vienna C 2 43  
London S 8 43 Warsaw C 2 43  
Luxembourg S 8 43 Zurich C 1 32

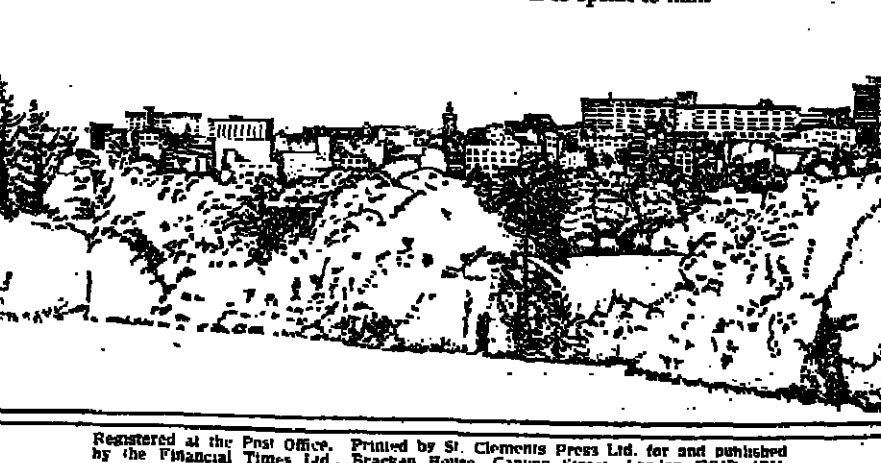
## Northampton



Northampton is the major shopping and commercial centre for the area. New office buildings and sites are available. It has easy access to the M1 motorway and lies midway between London and Birmingham. It's an ideal centre for distribution.

Northampton's new employment and residential areas are attractively landscaped. Houses are available for employees of firms moving to the town.

Northampton has much more to offer. To find out how much, write to L. Austin-Crowe, Chief Estate Surveyor to Northampton Development Corporation, 2-3 Market Square, Northampton NN1 2EN or phone 0604 34734 and ask to speak to him.



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